

الشرق الأوسط

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What I want from the  
British presidency

Special report  
Europe: the state  
of the union



# FINANCIAL TIMES

Wednesday July 1 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

## Fiat completes withdrawal from telecoms sector

Fiat, Italy's largest industrial company, has completed its retreat from telecommunications with the sale of its remaining activities to a Luxembourg-based company made up of a group of French banks.

Alcatel Alsthom, the French industrial group which bought most of Fiat's telecoms activities in 1990, will have a four-year option to buy the stake from the banks. Page 19

Presidential polls Bill Clinton, likely Democrat nominee for the presidency, has topped the latest Washington Post-ABC News for the first time. George Bush is in third place behind undeclared candidate Ross Perot. Page 18

Kimberly-Clark, US consumer products company best-known for making Kleenex tissues, is forming a joint consumer group in Europe with VP-Schickelzanz of Germany. Page 19

French disruptions France was hit by strikes and demonstrations as farmers, dockers, airline pilots and truck drivers stepped up campaigns of industrial unrest. Page 3

Tina Brown to edit New Yorker magazine

Tina Brown, left, aged 38, the Englishwoman who has edited New York-based Vanity Fair magazine since 1984, raising its circulation from 279,000 to nearly 1m a month, is to replace Robert Gottlieb as editor of The New Yorker. Both magazines are owned by Advance Publications group. Observer, Page 17

Adidas, leading sporting goods group, was left unclear about its future last night as management waited for a response to its DM1bn (\$638m) buy-out bid for the company. Page 20

Foreigners pull out: A sharp drop in Spanish employment and speculation about an early general election led to heavy selling by foreign investors on the Madrid stock exchange. Page 3

Trade talks snagged: Hopes of settling the Uruguay Round of talks on world trade liberalisation before the US elections in November appeared to fade as European Commission officials said they could not present a compromise to the US this week. Page 5

Anxiety in US: American consumer confidence stalled in June, adding to fears that the recovery momentum is lagging; a New York business analysis group reported. Page 4; Dow ticks in narrow range. Page 44

MCI and Calgene, a Californian company, each claim the other has infringed its patents for genetic-improved tomatoes. Page 18

Debt plan in prospect: The Paris Club of western creditor governments is likely to accept a rescheduling of the former Soviet republics' \$65bn foreign debt before a full programme of economic reforms is agreed between Russia and the International Monetary Fund, US treasury secretary Nicholas Brady said. Page 15

KLM, Dutch national airline, is about to be the first European carrier to operate within the US in a deal which could open the way for US airlines to operate between European cities. Page 5

Gloom on UK output: Senior economists have given the UK Treasury a sombre assessment of how weak world growth and high UK interest rates are causing manufacturing output to flag. Page 8

Peace stance welcomed: US secretary of state James Baker supported a call by Israeli prime minister-elect Yitzhak Rabin for Israel and the Arab states to start continuous negotiations on Middle East peace. Page 6

Softer jobs market: Japan's labour market showed signs of slackening in May in response to the steep slowdown of the Japanese economy, although the employment rate remained high, according to government statistics. Page 6

South Korea's government took fresh action to curb the power of industrial conglomerates by freezing cross-payment loan guarantees among the 30 biggest business groups. Page 8

Greenpeace protest: Greenpeace activists in Glasgow chained themselves to the harpoon gun of a Norwegian whaling boat in protest at Norway's decision to resume commercial whaling. Whaling boat trapped. Page 28

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,921.2 (+5.4)	New York	1,886 (1,903.35)
Yield	4.88	London	1,886 (1,903.35)
FT-SE Euro-100	1,129.39 (+2.18)	3	1,984 (1,907)
FT-SE 25-Share	1,716.82 (+0.19)	DM	2.3 (2,852.5)
Nikkei	15,551.75 (+216.48)	FF	9.7875 (9.725)
New York		SP	2,675 (2,607.5)
Dow Jones Ind	3,318.52 (+1.34)	Y	238.75 (238.75)
S&P Composite	488.14 (+0.80)	£ index	92.1 (93.0)
US CLOSING RATES		DOLLAR	
Federal Funds	3 1/4 (3 1/4)	New York	
3-mo T-bill	3.8325 (3.82)	DM	1.8275 (1,521.35)
Long Term	102 1/2 (102 1/2)	FF	5.175 (5,118.5)
Yield	7.7725 (7.7625)	SP	1.371 (1,373)
LONDON MONEY		Y	125.4 (125.65)
3-mo Libor	10 1/4 (10 1/4)	London	1,825 (1,515.5)
3-mo Euribor	9 1/4 (9 1/4)	FF	5.125 (5,118.5)
3-mo US Libor	9 1/4 (9 1/4)	SP	1.375 (1,375)
NORTH SEA OIL (August)		Y	125.4 (125.65)
Crude 15-day Avg	220.775 (21.15)	£ index	92.1 (93.0)
Oilfield		S index	61.2 (60.9)
New York Crude Avg	224.4 (24.7)	London	1,825 (1,515.5)
London	224.4 (24.7)	FF	5.125 (5,118.5)

## UK presidency to set stage for enlarged EC

By Philip Stephens and Robert Mauthner in London

THE BRITISH government marked the start of its European Community presidency today with a confident prediction that the next six months will set the stage for the EC's rapid enlargement from 12 to at least 15 members.

In an interview with the Financial Times, Mr Douglas Hurd, the

UK foreign secretary, underlined the government's determination to push through ratification of the Maastricht treaty.

Delivering a broad hint to Euro-sceptics in the ruling Conservative party that the British government is willing to make ratification a fundamental issue of confidence, Mr Hurd said: "What the prime minister has done has been to make it clear that this is not a peripheral mat-

ter. It is an essential part of government policy". His comments came as loyal Conservative MPs renewed their attacks on the newly enabled Baroness Thatcher of Kesteven (former prime minister Mrs Margaret Thatcher, now a member of the House of Lords). During another orchestrated performance in the House of Commons, Mr John Major, the prime minister, joined backbench MPs in reminding his

predecessor that the Single European Act which she had signed in 1985 was responsible for much of the "centralisation" in the EC. Cabinet ministers said the government was determined to discredit the stand taken by Lady Thatcher, who intends to renew her onslaught on Maastricht in her maiden speech to the House of Lords.

Mr Major, who said the Maastricht accord looked forward to

"decentralisation", will be joined today by cabinet colleagues for joint talks on the presidency with Mr Jacques Delors and the European Commission.

The foreign secretary, who will chair the EC council of ministers in the run-up to the Edinburgh summit in December, says critics of Maastricht have not appreciated the extent to which the "flow of ideas" in the Community is running in Britain's direction.

He said the change of mood over enlargement was central to the trend. Despite wrangling at Lisbon, he said that from three to five of the European Free Trade Association countries should be members by 1995. Austria, Switzerland, Sweden, Finland and, possibly, Norway, are candidates.

Europe: the state of the union, Pages 9-12; The Danish dilemma, Page 17

## Coalition partners call for cheaper aircraft

# Germany fails to give go-ahead for Eurofighter

By Quentin Peel in Bonn and Paul Betts in London

GERMANY'S ruling coalition partners yesterday refused to give the green light for production of the European Fighter Aircraft developed with Britain, Italy and Spain, but stopped short of pulling out of the programme.

They called, for a cheaper, all-weather fighter to be developed on the same basis and the same partners, to be the Eurofighter 2000. They stated that other European partners - meaning France - must be brought back into the programme.

The compromise was seized on by both proponents and opponents of the EFA as a victory. Britain, Italy and Spain will now have to decide if they are ready to negotiate with Germany on a cheaper and lighter aircraft, still modelled on the EFA.

Mr Volker Rübe, the German defence minister, claimed the decision meant the end of the "Jäger-90", as the EFA is called in Germany, but admitted that the new aircraft would be developed on the same basis.

Members of the Christian Social Union, the Bavarian-based coalition partner which has fought furiously to save the project, said the decision meant little more than "a change of labels". The fighter programme would continue "at a lower level", one official said.

The UK, which like Germany has a 33 per cent stake in the programme, indicated it was prepared to discuss the future of EFA with Germany and the other two partners. One UK official insisted that "no one wants Germany to leave the programme". UK officials also said they were

encouraged that Germany had decided to stay in the development stage of the programme.

British Aerospace, however, said it continued to believe "as every consortium study has shown that EFA remains the most cost effective means of meeting the common operational requirements of the four air forces". It also did not believe a lighter version of EFA would fill air force requirements and that other options would be more expensive than the original programme.

One possibility mooted last night was for Germany to acquire the EFA airframe but equip the aircraft with its own avionics and radar systems to reduce its overall cost.

Mr John Major, the British prime minister, also stressed in the House of Commons that the UK still considered EFA to be the best solution for the four countries.

BAe claimed last night that EFA could still be completed by the three other partners within the prescribed costs of about £20bn (\$37bn) for the four-nation programme without Germany.

Mr Malcolm Rifkind, the British defence secretary, suggested the cost implications of a German withdrawal could be minimised by rationalising production plans.

The decision was also greeted with some relief by Deutsche Aerospace, the aerospace arm of Daimler-Benz subsidiary.

"It is positive that they say the co-operation should be continued, and that a new fighter aircraft is needed by the Luftwaffe around the year 2000", the company said. "We will now have to consider the decision in detail, and investigate how the failure to go ahead with production prepara-

tions will affect our operations". The compromise resolution agreed by the joint parliamentary group of the Christian Democrats and CSU said the "Jäger-90 in its present form is too expensive. The total system price quoted for the year 2000 must be substantially reduced".

After declaring that a new fighter is "absolutely necessary" for the Luftwaffe "around the year 2000", the decision states that "the European co-operation of the four EFA partners should be continued and if possible extended to bring in further partners".

It concludes that "in the framework of this co-operation, the results of the technical development programme so far, and the funds available for future development, should be used to develop a modern European fighter aircraft adapted to the future risks and reduced in line with the tactical requirements".

Casa, the Spanish partner in the programme, said it remained committed to EFA. "It is not true that Spain would leave the consortium if Germany withdraws", said Mr Jose Alvarez Vara, Casa's chairman.

However, a Spanish government official said any decision on an eventual increase in Spain's 13 per cent participation in the programme would be delayed while the government reviewed its budgetary priorities.

Italy, with a 21 per cent stake in EFA, gave no immediate reaction but has so far supported the original project because its air force needs the new aircraft and because of the industrial spin-offs of European collaboration in EFA.

Additional reporting by Tom Burns

## Algeria calm as authorities meet to select new leader

By William Dawkins in Algiers

ALGERIA'S ruling authorities were in crisis talks yesterday in an attempt to select a new leader to succeed Mr Mohamed Boudiaf, the head of state who was assassinated on Monday.

As the ruling High State Council met in permanent session, state-run television continued its news blackout with non-stop broadcasts of Koranic verses.

According to a government official, a decision on a new leader could come in the next few days.

General Khaled Nezzar, the defence minister and most influential figure on the council, is an obvious candidate to succeed Mr Boudiaf as head of state. However, the council might choose a civilian to deflect criticism of the military grip on the country.

Meanwhile, the search for Mr Boudiaf's killers widened beyond the Islamic fundamentalists who were initially suspected.

The fundamentalist Islamic Salvation Front (FIS) is seen as having had strong motives to retaliate against the government for its decision in March to ban the movement, and for imprisoning thousands of its members in desert camps.

The authorities have also put seven of the movement's senior members on trial for alleged crimes against the safety of the state.

But several other influential groups held grievances against Mr Boudiaf, who made many enemies after being asked in January to replace former president Chadli Bendjedid, who resigned after the authorities cancelled Algeria's first multi-party elections because the FIS was set to win.

Mr Boudiaf's campaign against corruption won enemies all round, especially from supporters of General Mostefa Belouci, once Mr Chadli's closest adviser, who

was arrested last month on charges of embezzling state funds.

Some senior army figures are said to have feared that Mr Boudiaf's wish to hold a presidential election before the end of the year was a dangerously fast return to democracy so soon after the disaster of the last poll.

The population of Algiers reacted calmly to the attack on Mr Boudiaf, during which about 40 other people are believed to have been injured, and the forces of order kept a discreet presence on the streets.

After initial confused reports, it was confirmed that one of the attackers was shot dead by Mr Boudiaf's bodyguards immediately following the assassination. Security forces were yesterday questioning another suspect.

Mr Boudiaf is expected to be buried today alongside other national figures in Ain Nadjia cemetery, just outside Algiers.



A nurse takes a rest at Sarajevo airport during the unloading of French aircraft which brought relief supplies

## US sends ships to back aid effort for Bosnia

By Laura Silber in Belgrade and Robert Mauthner in London

THE US is ready to provide military protection for an international airlift that has begun to take food and medical supplies into the besieged Bosnian capital of Sarajevo.

Defence officials in Washington said yesterday the US Navy had sent six ships into the Adriatic so that it could give naval and air cover once the United Nations asked it to do so. But the US did not intend to send in ground troops, they added.

The moves to step up US involvement in the Yugoslav conflict came as more French air force aircraft yesterday flew in emergency supplies to Sarajevo.

The aid has begun flowing in after UN peacekeeping forces on Monday took over control of Sarajevo airport from Serb irregular forces. Sporadic firing in the city centre and a suburb close to the airport underlined how easily the relief operation could be disrupted.

Some 25 tonnes of food and medicines were due to be distributed by representatives of the UN High Commissioner for Refugees to a starving and ailing population of 300,000, cut off for three months by the fighting between ethnic factions.

After the arrival of a single French aircraft carrying emer-

Continued on Page 18  
Serbs put controls on wages and prices, Page 2

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## NEWS: EUROPE

## Brussels lets UK off hook on court cases

By David Gardner  
in Luxembourg

THE UK presidency of the European Community, which starts today, is likely to be saved considerable embarrassment following the Commission's decision to postpone pending European Court cases for alleged British environmental infractions.

Mr Jacques Delors, the Commission president, will, moreover, be handling the environment portfolio personally, following the departure of Mr Carlo Ripa di Meana, the environment commissioner, to join the new Italian government.

Mr Ripa di Meana was perhaps the sharpest Commissioner in the UK's side, leading to the celebrated remarks of Mr Douglas Hurd, the foreign secretary, before last December's Maastricht summit that Brussels was seeking to "exert its influence in every nook and cranny of daily life".

Officials in Brussels and Luxembourg made clear yesterday that the Commission was anxious to help the UK presidency, which has the uphill task of steering through ratification of the Maastricht treaty after Danish voters rejected it on June 2.

At the Commission's request, the European Court of Justice in Luxembourg has postponed hearings, scheduled for today, on the UK's alleged failure to comply with an EC directive on bathing water purity. Brussels is also likely to hold off on other cases which Mr Ripa di Meana had been preparing.

notably the UK's alleged failure to carry out environmental impact assessments before allowing through road and construction projects. These have not yet reached the Court.

"We wouldn't like to see the Court sentencing the UK at the very moment the Commission is meeting the British government in London," an EC official explained. The Commission and the British government kick off the UK presidency at a special meeting today.

The Court invariably grants the request of either of the litigants if they request postponement, provided the other

**A political deal has been cut over bathing water, say officials**

agrees. This usually signals an out-of-court solution and lightens a heavy workload.

In the bathing water case, however, legal sources, Commission and UK officials concur that Brussels and London have cut a political deal to smooth Maastricht's ratification, probably following last week's meeting between Mr Delors and Mr John Major, the British prime minister.

The bathing water case was rescheduled once before, prior to April's general election in the UK.

See supplement - Europe: state of the union.

## Serbs put controls on wages and prices

By Laura Silber in Belgrade

THE Serbian government yesterday announced wage and price controls, blaming international sanctions for the deterioration of the economy.

At the same time, Tanjug, the Belgrade-based news agency, reported that the Yugoslav federal government would devalue the dinar by 85 per cent from today.

The currency has plummeted over the past year as the already weak Serbian economy has been hit by the cost of waging war with Croatia and Bosnia and the severance of trade ties with the former Yugoslav neighbouring republics.

Mr Radoman Bozovic, Serbia's prime minister, said the sanctions were unjust and "causing enormous social and material damage". Industrial production would drop by an extra 40 per cent in the next quarter as a direct result, he claimed. It fell by 30 per cent in the first three months, the same period in 1991. He added that 100,000 workers had already been sent on compulsory vacation.

The Serbian economy was already in decline before the UN sanctions were imposed last month, cutting off all economic ties including an oil embargo. Monthly inflation last month hit 102.3 per cent, according to official figures released yesterday.

Mr Bozovic said wages had to be curbed and prices strictly controlled. The prices of basic goods, including medicine, flour and sugar, would be frozen.



Land army: Russian soldiers working on a farm near Moscow in exchange for food because the defence ministry can no longer afford to feed them

## Ukraine seeks \$1.52bn stabilisation fund

By Peter Norman,  
Economics Correspondent

UKRAINE is seeking a \$1.52bn (\$320m) stabilisation fund from the west to support its currency, the hryvnia, after it has quit the Russian rouble zone, Mr Vadim Hetman, chairman of the Ukraine National Bank, said in London yesterday.

Mr Hetman said Ukraine plans to leave the rouble zone, which maintains parity between Russian and Ukrainian currencies, by October 1.

It will then allow its interim "coupon" currency, at present used domestically, to float in value. Technical preparations for introducing the hryvnia should be completed by next January. But it is unclear whether Ukraine will introduce the hryvnia and new hryvnia bank notes then.

Mr Hetman said Ukraine had not yet decided whether to peg the hryvnia to a specific currency, though the Ecu and a basket of western currencies were being considered.

## All roubles are free, but some freer than others

Leyla Boulton on a very Russian convertibility

TODAY was the magic date set by the Russian government to begin a decisive march towards a convertible rouble and achieve a central goal of its ambitious market reforms. However, as is often the case in Russia, the facts on the day look somewhat different.

Internal convertibility, one of the most seductive yet elusive goals of the reforms, was supposed to begin with the introduction on July 1 of a single, free-floating exchange rate for all current transactions.

This was to be followed a month later by attempts to defend the rouble at a fixed exchange rate - with the support of a \$6bn rouble stabilisation fund provided by the west. The latter part of the timetable has since been recognised as over-ambitious and will only happen some time next year.

But only yesterday, the Russian authorities were locked in last-minute arguments, among themselves and with the International Monetary Fund, over whether to let the market decide the new rate today despite an announcement by the foreign economic affairs ministry only last week that a market rate would be applied.

Mr Igor Kuznetsov, head of the Russian Central Bank's exchange rate department, said yesterday he had received orders to post not a market rate - which was Rbl144 to the dollar on the Moscow inter-bank currency exchange yesterday - but the weighted average for last month's trades



on the exchange - calculated at Rbl144.

Such a move, prompted by official fears that the market would not generate a "correct" exchange rate, will mean that more than one exchange rate will remain in place, postponing a central goal of reforms planned by the government and demanded by the IMF.

It also illustrates the chaos and confusion of half-measures as the government attempts to push through reforms which will attract both foreign support and appease domestic critics at home.

It would also mean that the main changes to come into effect today would be ancillary measures on taxation - which were supposed to go hand in hand with a single rate.

These include an obligation for all exporters (and not just exporters of key raw materials) to sell half their foreign exchange earnings to the state. But the whole point of the

reform was to encourage enterprises to sell their foreign exchange at a market rate - rather than at a less favourable controlled rate.

The other changes will be a re-introduction of an import tax of 5 per cent for all goods except medicine and food which will remain tax free, and luxury goods such as cars which will be taxed at 10 per cent. State organisations will have to receive additional subsidies to enable them to continue to buy imports after the specially subsidised exchange rates for imports disappear.

Mr Kuznetsov said he was not sure whether the controlled rate would be maintained beyond today but he thought it likely that it would be kept for the foreseeable future.

Furthermore, the government has not yet spelled out at what rate foreign investors will be able to convert rouble profits into hard currency, although they are likely to continue to use the currency exchange.

The row over convertibility also illustrates the difficulties for the IMF as it tries to hammer out concrete assistance for Russia. A visiting IMF team, which is trying to finalise an agreement granting a \$1bn loan to Moscow, was yesterday attempting to persuade the Russian authorities to stick to their original idea of floating the rouble so that market forces would come to play. One possible outcome was that nothing would change today to give the authorities more time to sort out a final decision.

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GLOBAL SECURITY

## Brussels investment directive receives a cautious welcome

By Sara Webb and Tracy  
Corrigan in London and  
Andrew Fisher in Bonn

EUROPEAN banks and brokers gave a cautious welcome to the terms of the Investment Services Directive (ISD) agreed by European Community finance ministers on Monday.

The agreement gives investment firms a "single passport" to deal in shares throughout the European Community. It covers three key issues - of transparency, concentration and freedom of access - leaving only minor details to be resolved in the next few weeks, EC officials said.

The deal seems unlikely to pull international trading away from the City of London, where

much of the European equities business is currently conducted.

The issue of transparency - the distribution of information about prices and volumes of securities trades - proved a stumbling block in the negotiations, as market environments vary sharply.

The UK had wanted the directive to allow some delay before price and volume details are released to the market, for fear that rapid disclosure would put City marketmakers at a disadvantage, whereas some of the Mediterranean countries wanted the information to be released more quickly. Many UK houses are pressing for more details concerning the exclusion clauses

agreed in the directive, which would allow them to delay the reporting of large transactions or deals in illiquid stocks.

Individual exchanges will be free to define what constitutes a large or illiquid trade.

For French brokers, the new directive represents a less restrictive system, since reporting requirements are already very stringent. The Bourse's screen-based system reports price and volume information immediately.

Commerzbank, one of Germany's biggest banks, said it did not expect the new directive to have much effect on the country's larger financial institutions which were already represented on important EC stock exchanges.

### NEWS IN BRIEF

#### EC secures extra cover

Consumers will have legal recourse against suppliers of dangerous products within the EC from mid-1994, under a general product safety directive approved into law by EC ministers this week, writes David Buchanan in Brussels.

The measure is designed to give consumers a right of recourse in sectors not covered by specific EC-wide safety legislation. It leaves member states responsible for monitoring safety and dealing with complaints, but provides a fast alert system.

#### Paris orders safety inquiry

The French government has ordered another official enquiry into safety standards at Superphénix, the world's largest super-generator, at Creys-Malville in Isère, south-east France, writes Alice Rawsthorn. The Superphénix, which took eight years to build at a cost of FF25bn (\$2.65bn), has been in full production for just six months in 16 years.

#### Moldovan government resigns

The Moldovan government stepped down yesterday, saying it could not cope with economic problems deepened by the conflict in the breakaway region of Trans Dniestr. Renter, reported

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*Self in 150*



Speculation grows that Gonzalez may be tempted to call early general election

## Spain suffers deterioration in economy

By Peter Bruce in Madrid

A SHARP fall in employment in Spain, along with a widening of the country's public sector deficit, is adding to speculation about an early general election and causing heavy selling by foreign investors on the Madrid stock exchange.

The Madrid bourse, which lost more than four points on Monday, reached 1992 lows yesterday. The government, in optimistic mood, is setting job creation and deficit-cutting targets for the year well out of reach, is struggling to decide how to improve its deteriorating finances.

The first signs of concern in the markets emerged after Denmark voted against ratifying the Maastricht treaty. The Danish rejection prompted heavy selling of long-term Spanish bonds, threatening to force Madrid into expensive short-term financing of its debt.

Ireland's "yes" vote only briefly lifted the gloom, but official figures published in the last week have shown that Spain is now operating very close to the mark on almost all its main economic indicators.

For the first time since the country joined the EC in 1986, Spain is suffering a net reduction in jobs, with 110,000 jobs



lost in the first quarter of 1992. In December, the government was predicting net job creation of 200,000 this year and the reduction in employment is likely to aggravate already strained relations with the unions.

Madrid has a badly miscalculated its income for the year, with official receipts rising just 2.8 per cent by May as the economy cools, while public spending has risen more than 10 per cent. If Madrid was not delaying payments, spending would be up by around 20 per cent. At the same time the trade deficit has risen 15 per

The Spanish government is to appoint Mr Luis Angel Rojo, the 58-year-old deputy governor of the Bank of Spain, as governor when the current two-term incumbent, Mr Mariano Rubio, retires at the end of July.

The appointment ends months of speculation after Mr Rubio's involvement in a financial scandal earlier this year made it unlikely he would be reappointed for a third term. Mr Rojo is a highly respected academic who studied at the LSE.

cent to \$16bn following a slowdown in exports.

For a government that has trumpeted its intention to cut the public sector deficit from 4.4 per cent of gross domestic product to just 1 per cent of GDP by the end of 1993, its inability to control spending is a serious setback. Some economists believe that unless measures are quickly taken the 1992 public deficit could widen to 5.5 per cent of GDP.

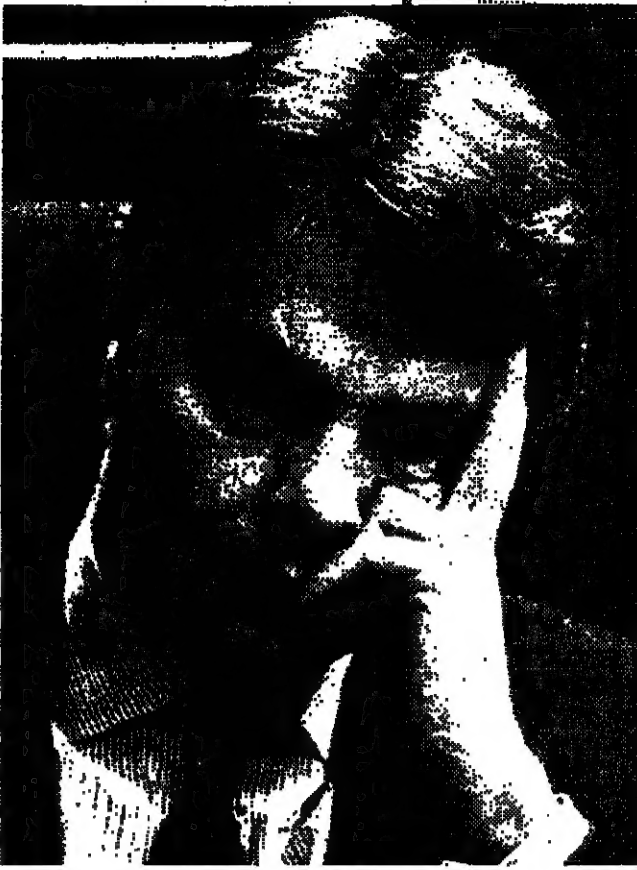
Madrid is scaling down 1992 growth forecasts from 3 per cent to around 2 per cent, but independent projections suggest growth will fall well under that. Some analysts are fore-

casting 1992 inflation of nearly 9 per cent, a 2.5 point rise on 1991.

Mr Carlos Solchaga, the finance minister, is studying two emergency measures to boost income - to increase the tax withheld on personal incomes and an immediate increase in VAT from 13 per cent to 15 per cent before the higher figure becomes obligatory next January.

He may also try to persuade Prime Minister Felipe Gonzalez to freeze current spending and is likely to try to impose an extremely restrictive 1993 budget on the cabinet in the autumn. His problem is that campaigning for the next general election - which must be held by October 1993 - is already underway.

Mr Solchaga is believed to be urging Mr Gonzalez to go to the polls early, or at least before further belt-tightening measures become inevitable. Spain has already been stung by the European Community's refusal to make so-called cohesion funds available to it this year and was unable to secure agreement on how much these would be worth at the EC summit in Lisbon last week.



Gonzalez: bad news on economic front

## France hit by wave of unrest

By Alice Rawsthorn in Paris

FRANCE was yesterday hit by a series of strikes and demonstrations as farmers, dockers, airline pilots and lorry drivers stepped up campaigns of industrial unrest.

Traffic ground to a halt on a number of roads and motorways when lorry drivers protesting against changes in the driving licence system set up dozens of road blocks. Under the new system which comes into force today a driver can lose his licence by accumulating penalties for traffic offences.

The Nord-Pas de Calais and Rhône-Alpes regions were badly affected. Tourists arriving from Britain and Belgium found most of the roads to Paris from the south blocked.

Farmers, who have for the past fortnight been demonstrating against the European Community's agricultural reforms, yesterday staged another day of protest. The town centre at Bourg-en-Bresse, north of Lyon, was brought to a halt by 200 demonstrators. A high speed train was forced to stop for 30 minutes on the Toulouse to Paris line. Nearly 200 farmers cemented up the entrance to

the Saône-et-Loire police headquarters at Mâcon.

Elsewhere there were protests against the Maastricht treaty. Coachloads of French dockers joined Spanish and Italian counterparts to seal off the customs post at Perthus in the Pyrénées. More than 1,500 dockers arrived at the scene as part of a 24-hour strike.

French air travel was disrupted by the start of a two day strike by pilots and mechanics at Air Inter, the French domestic airline. Air Inter said a quarter of its 416 scheduled flights were cancelled because of the strike.

This industrial unrest is taking place against the background of a steady rise in French unemployment, adds Ian Davidson.

It reached a new peak of just over 2.9m last month in seasonally adjusted figures, the Labour Ministry announced. The total, equal to 10 per cent of the active population, is an increase of 0.5 per cent on the previous month and 8.6 per cent on the year.

The stricter definition of the Geneva-based International Labour Office, however, produces a smaller figure of just under 2.5m.

## Bonn agrees to pay for old age homes

By Gerdin Peol in Bonn

GERMANY'S ruling coalition yesterday agreed to finance old age care within the public health services, adding a potential new burden to the costs of social security facing German employers.

The deal should bring to an end one of the longest-running disputes in German politics, which has bitterly divided the government, and left the whole system of old age homes in effective limbo for the past 20 years.

Agreement was reached yesterday after the Free Democrats (FDP), the liberal minority partner in the coalition, backed down and accepted that financing of old age care would have to be included in the wider state health insurance scheme.

Previously the FDP, strongly backed by German industry, had argued that old age homes should be financed by individual and voluntary contributions.

The intention is that the

plan should have a neutral effect on employers' costs, because they will simultaneously be relieved of the burden of paying wages for the first day of their employees' sick leave - estimated to amount to roughly the same cost.

Absence through sickness in Germany is widespread, because at present three days' sick pay are guaranteed.

The deal was nevertheless strongly attacked by the German chambers of commerce and industry (DIHT) as yet another burden on industry at a time when the costs of employing workers in Germany is already the highest in Europe. The chambers said that financing old age care was a long-term and costly calculable cost, whereas the easing of one day's sick pay benefit was a short-term and limited advantage.

The agreement was greeted with delight in the coalition, and in particular by Mr Norbert Blum, the employment minister.

## UK urges early action on Earth Summit goals

By David Lascelles, Resources Editor

BRITAIN is hoping to secure a commitment from all the leading industrial countries to set the end of 1993 as the deadline for implementing many of the decisions taken at the Rio Earth Summit.

The prime minister, Mr John Major, has written to the heads of government of all the European Community and Group of Seven countries proposing an eight-point plan to preserve the momentum created by the event.

The points were agreed by EC leaders at their recent Lisbon summit. They will now be

put to the G7, which includes the US, Japan and Canada, at next week's summit in Munich.

Mr Major wants industrial countries to ratify the Rio convention on climate change and draw up plans to implement it by the end of next year.

He is proposing a similar deadline to draw up plans for the second Rio treaty, on protecting bio-diversity, though he is not pressing for ratification because the US has already refused to sign. Other points in his letter include a suggestion that countries say how they will implement Agenda 21, the Rio action programme, and give financial support to help poorer nations implement it.

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## NEWS: AMERICA

# Fears grow over pace of US recovery

By Michael Prowse  
in Washington

US CONSUMER confidence stalled in June, adding to fears that the recovery's momentum is flagging, a New York business analysis group reported yesterday.

The Conference Board's widely-followed confidence index registered a disappointing 71.7 last month, fractionally lower than in May and far below the 100 plus level normal in a vigorous recovery.

Separately, the Commerce Department said its index of leading indicators rose 0.6 per cent in May, in line with expectations.

The figures were released as Federal Reserve governors and regional presidents met in Washington to review monetary policy. The meeting continues today. The Fed is under strong political pressure to lower interest rates.

Mr Nicholas Brady, Treasury secretary, said it "mattered a lot" that the Fed had allowed the money supply to undershoot its targets "week after week". If the Fed was uncertain about the significance of weak money numbers, the prudent course would be to "over-insure".

Mr Brady said the Fed should heed President George Bush's explicit call last week for lower interest rates.

The Fed's decision on rates is likely to be heavily influenced by employment figures for June, due out tomorrow.

But even if the figures are bad it may delay a rate cut to avoid the impression of bowing to political pressure.

Mr Fabian Linden, for the Conference Board, said the levelling off in consumer confidence after increases in the preceding three months indicated the recovery was "still quite feeble". He said consumers' buying plans had weakened between May and June.

The number of respondents reporting bad business conditions outnumbered optimists by a margin of more than three to one. On employment prospects, the negative margin was even greater.

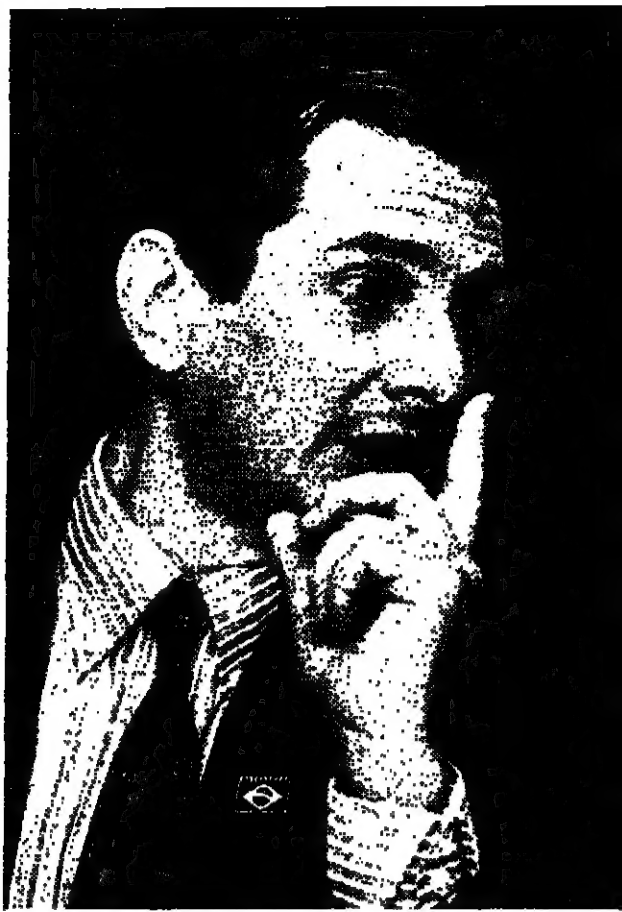
The index of leading indicators rose 0.6 per cent in May following increases of 0.3 per cent and 0.4 per cent in April and March.

The May increase was led by gains in commodity prices and an extension of the average factory work-week. Six of the 11 components of the index, however, made negative contributions, including orders for consumer and capital goods and the money supply.

The leading index's reliability is widely doubted. Last year it rose steadily from February to July, failing to give early warning of a sharp economic slowdown in the autumn.

An index of coincident indicators designed to gauge the economy's current health failed to rise in May, having been flat in both March and April. This points to sluggish growth in the second quarter.

## Corruption charges make Brazilian president's position seem increasingly untenable



On offensive: Fernando Collor targets 'vested interests'

## Collor allegations raise tensions

By Christina Lamb in Brasilia

PRESIDENT Fernando Collor of Brazil was expected to make a desperate bid to hang on to power last night, with a nationwide address in reply to mounting charges of corruption which threaten to end his political career.

Tension mounted in the capital as time ran out on Mr Collor's self-imposed 48-hour ultimatum to respond to documented allegations that his household bills are being paid by Mr Paulo Cesar Farias, his campaign treasurer, who is under congressional investigation for alleged extortion.

The claims follow a wave of allegations suggesting many close friends and associates of Mr Collor used their positions to enrich themselves illegally from the state.

Mr Collor has promised to respond to the charges in a televised broadcast - his third since the allegations were initiated by his younger brother a month ago. One aide said: "Mr Collor plans to go on the attack and hit out at vested interests whose privileges have been harmed by his modernisation policy."

With almost all his aides and

family now named in the country's worst corruption scandal, Mr Collor's position is becoming increasingly untenable.

Folha de São Paulo, the leading opposition newspaper, carried yesterday a front-page editorial demanding his

The financial markets were calmer yesterday after Monday's 14.7 per cent drop, and rose 7 per cent in the morning. However, one trader warned: "This does not indicate stability, but simply how much stocks have already fallen."

er-in-law and chief-of-staff. Mr Coimbra admitted that in 1990 he had called the then head of Petrobras, the state oil company, regarding a loan to enable a businessman to purchase the airline Vasp from the state of São Paulo.

Mr Coimbra explained: "It was the start of the Collor government and the sale of Vasp was a symbol which could give a good start to the privatisation process."

He insisted he knew nothing about the payment of Mr Collor's expenses by Mr Farias, adding that a presidential investigation into this had not yet reached a conclusion.

Meanwhile, political leaders gathering in the capital for a meeting at which they were expected to demand the president's resignation, are beginning to voice support for Mr Franco who, under the constitution, will assume office if Mr Collor is ousted.

There are, however, considerable doubts over Mr Franco because of his opposition to policies such as privatisation, and a reluctance to resort to a lengthy impeachment process which would throw the country into even further instability.

'It was the start of the Collor government and the sale of Vasp was a symbol which could help the privatisation process'

immediate resignation. Mr Eduardo Suplicy, a senator from the Workers' party, said the future stability of the country depended on Mr Collor's resignation.

Several ministers are threatening to abandon the president unless he can prove his innocence.

Mr Jose Goldemberg, education minister, told reporters: "The documents which are appearing require an explanation."

Mr Pedro Luis Rodriguez, the presidential spokesman, admitted Mr Collor's speech was mainly aimed at convincing the ministers to stay.

## Extortion plea in Exxon kidnapping case

MRS Irene Seale pleaded guilty yesterday to extortion and conspiracy to commit extortion in connection with the fatal kidnapping of Mr Sidney Reso, an Exxon executive, AP reports from Trenton, New Jersey.

She and her husband, Mr Arthur Seale, were arrested on kidnapping, extortion and conspiracy charges on June 19. Mr Reso, the president of Exxon International, was kidnapped outside his home on April 29.

His body was found at the weekend in a shallow grave in southern New Jersey.

When the Seales appeared in federal court yesterday for arraignment on the indictment, Mrs Seale entered the plea of guilty to the lesser charges of extortion and conspiracy. Mr Seale's arraignment was postponed until later in the day.

Mr Reso died five days after suffering a gunshot wound to the arm, while bound and gagged in a sweltering storage room,

according to reports.

The Seales have been held in separate jails since their arrests. The couple, both 45, initially refused to speak with investigators. However, Mrs Seale later reportedly told investigators that Mr Reso died on May 3.

Mr Reso suffered a heart attack three years ago and was taking medicine to control his cholesterol, but it was unclear if another heart attack killed him.

## Chile's right wing to block reform after poll defeat

CHILE'S right-wing opposition is preparing to block a vital package of constitutional reforms proposed by President Patricio Aylwin in retaliation for its humiliating defeat in municipal elections on Sunday.

The reforms seek to expand the limited scope of democratic rights set out in the 1980 constitution, a legacy of General Augusto Pinochet's 16-year dictatorship.

Mr Aylwin can draw only limited comfort from the 53.3 per cent polled by his centre-left coalition in Sunday's contest. The opposition, which controls the Senate, said the vote did not give him a mandate to "transform the country with political reforms".

The draft amendments seek, among other things, to weaken Gen Pinochet's constitutionally unassailable hold over the armed forces and what is, in effect, his and the military's control over the Senate and the National Security Council.

"Without the proposed changes," says Mr Sergio Bizar, a leading socialist in Mr Aylwin's coalition, "Chile risks being saddled with an emasculated democracy, a rubber stamp parliament and a president subject to being pressured by the armed forces."

Renovacion Nacional, the largest opposition party, says the reforms are a "political time-bomb". The extreme-right Union of Independent Democrats regards the 1980 constitution as one of the finest achievements of military rule and says it will not sanction any changes.

The hostility of right-wing parties to constitutional reform signals the end of the "democracy of consensus" that marked the first two years of Mr Aylwin's administration.

Back then the government won important tax and labour reforms with the co-operation of opposition leaders, who were keen to establish their democratic credentials.

But the mood for compromise has evaporated following the right's setback in the

municipal elections, where it polled less than 30 per cent.

The opposition's chances of winning next year's presidential and congressional elections look slim, which is why it will do everything in its power to torpedo the government's programme.

Even before the package was sent to parliament, government officials were admitting the amendments would founder in the opposition-controlled Senate. They implied that their presentation was a mere formality to comply with Mr Aylwin's electoral pledges.

The president has begun to back out of some of his proposed reforms. Designated senators will be allowed to complete their eight-year terms. He has also promised he will not fire Gen Pinochet from the army command if Congress restores the president's power to decide military appointments.

The former dictator, now 76 and fitted with a pacemaker, has decided he will remain at the helm of the army until 1998.

Although the dangers of a military coup seem remote, Gen Pinochet is an embarrassment to the Aylwin government, particularly abroad. Earlier this year the Chilean army was caught off-loading surplus equipment to Croatia, in violation of a UN arms embargo. Nonetheless, his grip on the army raises questions about whether the military would be fully obedient to civilian authorities in a crisis.

Mr Aylwin's about-turn has disappointed the left flank of the ruling coalition. They believe a booming economy and the government's popularity is blunting the president's reforming zeal.

"No democracy in the world grants life-tenure to military chiefs," says Mr Bizar. "Pinochet's unassailable position is a problem of Chile's transition to democracy and we must solve it now."

## Strike hits Bermuda tourism industry

By Linda Bilenen  
in Hamilton, Bermuda

BERMUDA'S ailing tourism industry has been hit hard by a week-long strike called by the island's main union, the Bermuda Industrial Union (BIU). The strike was triggered by the allegedly unfair dismissal of a black employee of Bermuda Forwarders, a small freight forwarding company.

Buses, taxi shipping ferries, rubbish collection, dock loading, and some hospital and construction services have been affected by the strike. Picketers have been blocking access to the island's airport since Friday, causing delays and five-hour traffic jams.

The strikers are demanding the reinstatement of the employee as well as 15 co-workers fired after walking out in sympathy.

The strike has been fuelled by an undercurrent of racial tension. The island's population is more than 90 per cent

black, and blacks comprise a majority of BIU membership. Mr Ottiwell Simmons, MP, president of the BIU, accuses the government of "a concerted effort to break the union and destroy its leadership". On Monday, police arrested 15 prominent union leaders who were picketing the airport, including the presidents of the port, hospital, bus operators and lorry drivers' divisions.

The government has also obtained a Supreme Court injunction ordering public employees back to work. The BIU vows to intensify the strike. Bermuda's tourist industry, already battered by three consecutive years of recession, fears that 3,500 unionised hotel workers will join the strike.

Premier Sir John Swan warned yesterday that "there is a danger of very real damage being done to the economy. We cannot allow visitors to this island to be used as pawns in the dispute."

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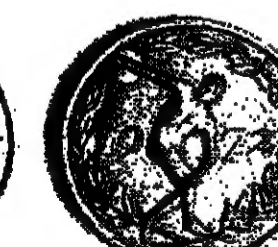
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## NEWS: WORLD TRADE

## US steel 'dumping' list hits new peak

By Nancy Dunne  
in Washington

TWELVE US steel companies yesterday filed 54 trade complaints against 21 foreign countries in their latest attempt to counter "flat-rolled" steel imports and trading practices they claim are unfair.

Led by the six biggest integrated steel companies, the producers submitted to the US Commerce Department and the International Trade Commission the most extensive set of "unfair trade cases" in the industry's history. The same strategy in the 1980s forced foreign governments to agree "voluntary" restraint agreements in exchange for an end to expensive trade action.

Mr Thomas Usher, president of US Steel Group, said an exhaustive review of international trading patterns showed many governments continued to "massively subsidise" their steel exports and "systematically" dump them in the US "at prices far below fair market value and often below production cost." Despite \$235m (\$12.4bn) spent to modernise the industry, the steelmakers last year lost more than \$2.2bn, he added. "Another \$108m was lost in the first quarter of the year, results for the second will also be unsatisfactory."

Almost all major steel-producing countries were named. Britain was accused of subsidising its steel production by 30.15 per cent and selling its exports in the US market at 18.05-114.81 per cent below what US law considers fair market value. Germany was accused of 5.39-94.48 per cent subsidies and 1.97-94.46 per cent dumping margins. Also named were Argentina, Australia, Austria, Belgium, Brazil, Canada, Finland, France, Italy, Japan, Korea, Mexico, Netherlands, New Zealand, Poland, Romania, Spain, Sweden and Taiwan. The steel producers ignored pleas by US steel trading companies to refrain. USX, Bethlehem Steel, LTV, Inland Steel, Armco and National Steel.

## Hopes fade for quick end to Uruguay Round

By David Dodwell  
World Trade Editor

HOPES that the Uruguay Round of world trade liberalisation talks would be settled before US elections in November appeared to fade yesterday as European Commission officials conceded they had given up hope of presenting a compromise on farm trade to the US this week.

To break a long-standing dispute with the US on farm protection measures, the EC

needed to present its compromise to Washington before next week's Group of Seven summit in Munich.

An EC official predicted that no settlement would be possible until after the US elections, warning that trade disputes between the EC and the US could escalate into trade war.

There were hopes that the trade talks impasse could be broken in May when the EC agreed sweeping reforms of its Common Agriculture Policy.

This appeared to pave the way for EC cuts in subsidised farm trade that the US, and other farm exporters, had been calling for since the end of 1990.

EC officials insist that differences between the US and the EC are now infinitesimal, but complain that conflicts inside the EC secretariat, and crises elsewhere, have made it impossible to agree an EC position that could be offered to the US. Mr James Baker, US secretary of state, has been ready to meet EC officials at

short notice.

At the same time, however, staff inside the EC Agriculture Commission have argued that there is no urgency to reach a settlement with the US. This position has been endorsed by France, which is Europe's leading food exporter and is concerned by Uruguay Round proposals to cut subsidised food exports by 36 per cent in value terms, and by 24 per cent in terms of volume.

An official in the EC's External Affairs Commission said

yesterday that the Maastricht crisis, and conflict in Yugoslavia, had diverted the attention of Europe's leaders: "I don't think anything can now happen [on the Uruguay Round] until after the US election."

"The main failure here is with the Commission itself," he added. "Unhappily, because of internal divisions, we have not been able to agree a position that we are ready to fight for, and to sell to member states."

Mr Jacques Delors, Commission president, has in turn been unwilling or unable to create the necessary consensus.

The official warned that US-EC disputes over Airbus, steel, oilseeds and shipbuilding - which have been held in check while Uruguay Round negotiations have continued in earnest - also threaten to escalate.

There will have to be a lot of goodwill or this could slip into a trade war.

## Japanese frown on 'dango'

A CANDY-STRIPED book landed on the desks of Japanese building executives yesterday, instructing them in the fine arts of competition and the dangers of *dango*, Robert Thomson reports from Tokyo.

*Dango* are cosy cartels to "smooth out the bumps of competition" - as an executive once put it - by awarding contracts, fixing prices and generally rigging bids. They have upset the US, which wants to prize open the market for its contractors. By publishing the book, Japan's Federation of Construction Contractors hopes to show the US it is tackling the problem.

Publication coincides with a warning by the Construction Ministry to 66 companies found to have rigged bids for government projects in Tokyo.

## Democrats form queues to back US trade bill

Mileage can be won from 'foreign foes', writes Nancy Dunne

EVER since the US merchandise trade balance turned negative in the 1980s, there has been an unwritten political rule: election years - particularly presidential election years - require the Democrats to move a trade bill through Congress.

This year's bill, which could come to the floor for debate as early as next week, is not much different from past ventures. It allows the Democrats to seem to stand up to foreign foes in a way that presidents - who must handle the consequences - often cannot. Yet it gives the responsibility for tough action to the president's appointees, the US trade representative.

The current trade bill is notable for the fact that the provision most egregious to free traders has already been removed. It would have limited domestic car production by Japanese subsidiaries, who were begged to set up US plants a decade ago.

It would have frozen the Japanese share of the US market - imports and domestic - at 1982 levels for seven years, raising the ceiling only to offset the increase of American car exports to Japan.

This is not to say that all the

controversial stipulations have been removed. The bill remains, according to one US trade lawyer, "a mishmash of special interest legislation".

It would, for example, expand the anti-dumping regime to attack "circumvention" of dumping duties. Those countries which set up final assembly facilities in "evade" dumping duties in third countries - or even the US - could still find the duties imposed either on the final product or on its imported parts.

One proposal takes aim at EC patent rules. Another requires the US trade representative to retaliate (with a few exceptions) against countries if a year of negotiations over intellectual property rights fails to convince them to change their ways.

It also contains a five-year extension of "Super 301" - a provision in the 1988 trade legislation which required the US trade representative to name the countries with the most formidable trade barriers and negotiate them away. Super 301 expired after two years, much to the trade representative's relief.

The bill requires the trade representative to institute a trade complaint against Japan



Bentsen: favours simple bill to assist 'enforcement'

for its closed rice market and substantially tightens the rules for the Generalised System of Preferences, which gives duty-free entry to products from developing countries.

Democratic Congressman Sander Levin of Michigan is expected to bring to the House floor an amendment which directs US trade officials to institutionalise the informal commitments made by Japanese motor companies early this year.

It would require Japanese companies to boost their purchases of parts from US suppliers and it suggests holding Japanese car exports at 1.65m.

The current trade bill also has something the administration wants - customs modernisation - on the theory that President George Bush may be induced not to veto it. But that is a decision still to be made.

In the House, the legislation has the blessings of trade hawks - such as Mr Richard Gephardt, the Majority leader - and moderates, such as Mr

Dan Rostenkowski, chairman of the powerful ways and means committee.

It is likely to get toned down when it reaches the Senate and vetoed by the president, but opponents worry that similar legislation may reappear next year.

In the Senate, Mr Lloyd Bentsen, chairman of the Senate finance committee which has authority over trade, would like a simple bill extending Super 301 and a "trade enforcement act" which requires the US government to retaliate if countries fail to live up to their trade agreements.

Most congressmen know passage of the proposed legislation would create an outcry in the General Agreement on Tariffs and Trade (GATT). They also know that the voters do not have a clue about either the GATT or international trade rules, so they hope the legislation can be sent to the president for an unpopular veto just before the November elections.

## KLM poised for right to operate within the US

By Daniel Green

KLM, the Dutch national airline, is poised to be the first European airline to be granted the right to operate within the US. The deal could open the way for other European countries to strike similar deals and, as part of a *quid pro quo*, give US airlines increased rights to operate between European cities.

"The first round of talks (between the US and the Netherlands) is expected to take place in late August," Mr Pieter Bouw, KLM president, said yesterday. "This could well lead to the signing of an agreement between the US and the Netherlands before the American presidential elections in November."

Washington hopes other European governments could be pressed by the move to open up their own skies, so that their national airlines could follow KLM into the US domestic market.

Mr Jeffrey Shane, US assistant transportation secretary, said this week: "There needs to be a competitive prod in the form of a carrier establishing a much larger foothold in North America and forcing everyone else to catch-up ball."

In the US magazine *Aviation Week*, he said KLM would be the most likely European carrier to fulfil this role. It could be followed by Singapore Air-

lines if the US government's planned "open skies" policy were extended to the Pacific Basin.

KLM and Singapore Airlines would benefit from the main plank of that policy: introduction of "cabotage", the right for foreign airlines to fly in the US. August's talks between the US and the Netherlands will include the question of foreign ownership of US airlines.

KLM has a 20 per cent stake in the parent company of Northwest Airlines, the fourth biggest US carrier by turnover. US law prevents foreign ownership of airlines. Mr Bouw wants "substantially simplified regulation of non-citizen ownership of airlines".

No plans existed to raise KLM's stake in Northwest, but rule changes would "open almost limitless opportunities for co-operation with Northwest." This could mean improving links between the two airlines' networks, and in areas such as maintenance, where work can be shared. Mr Bouw will press for an increase in the number of US cities from which KLM can fly to Europe, an important step in setting up a global airline network. This was a project KLM could not complete on its own.

But KLM and British Airways had not re-started talks on a strategic alliance. However, "we are not ruling out a BA deal yet".

## Nigerian airline fined in London

Nigeria Airways was fined £80,000 for contempt of court in London yesterday, after breaching injunctions intended to stop it undercutting a travel agent's ticket prices, writes Bethan Hutton. The UK general manager of Nigeria Airways, Mr Brendan Anugwom, was fined £2,000. The injunctions were granted in July and November after CES Travel complained that the state-owned airline was selling tickets at lower prices than specified in a sales agreement.

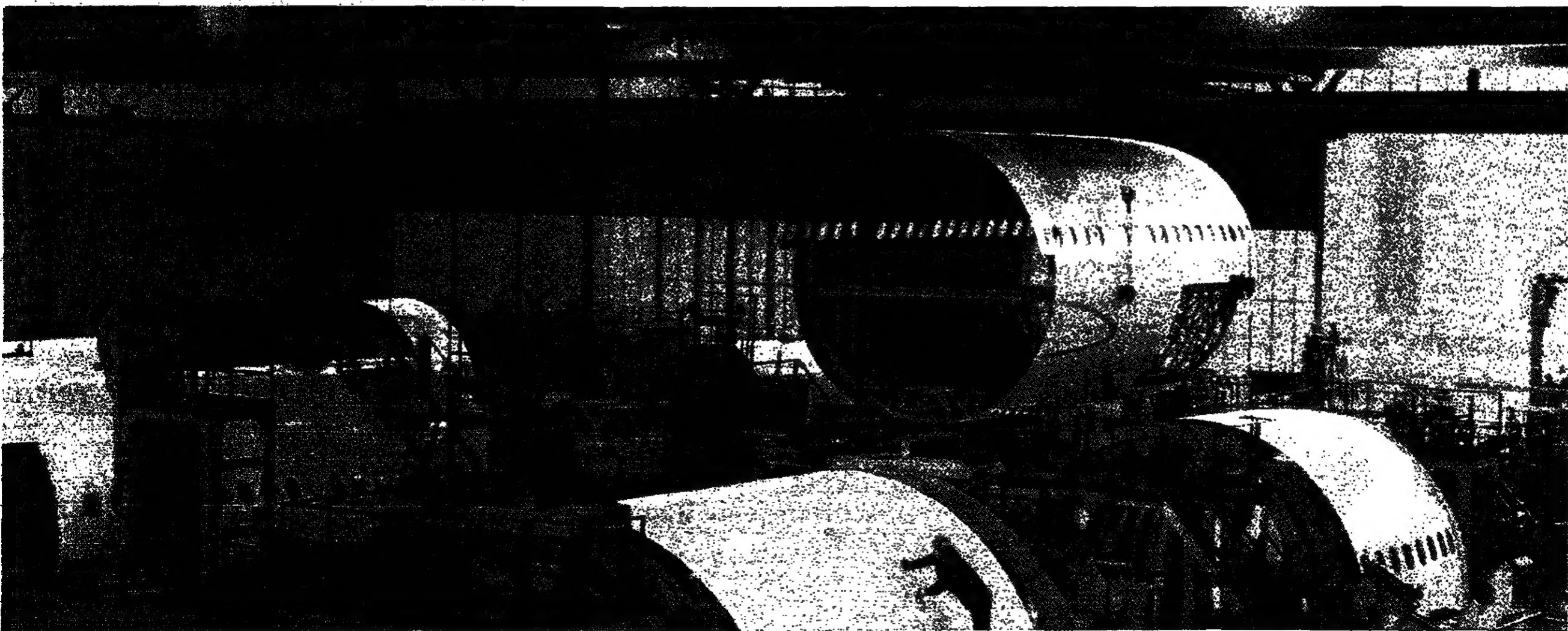
## Czechoslovak pact goes ahead

A free trade pact between Czechoslovakia and the European Free Trade Association (Efta) comes into effect today, despite uncertainty about whether the country will split into two separate states, writes Frances Williams in Geneva.

## Correction

## Szczecin shipyard

The debt of Poland's Szczecin shipyard should be 2,000bn zlotys (\$77.7m), not 13,000bn zlotys, as reported in the Financial Times of June 30, 1992.

Mechanical engineering + electronics  
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Assembly of the Airbus in Hamburg-Finkenwerder: The shell components are brought into the assembly bay by means of a radio-controlled suspension monorail system. An overhead travelling crane then takes over, transferring these freely suspended fuselage components to their assembly points.



## Airbus assembly system

The Airbus has taken off all over the world and is now locked onto a flightpath to success - thanks to a pioneering design concept backed up by equally advanced manufacturing and logistical techniques. A production system from Mannesmann Demag controls the fuselage assembly of all the different aircraft types which make up the Airbus family. Load lifting and handling systems transfer the shell components "on the wing" from the ware-

housing system to the various workstations. There they are joined together to produce the longest single element of the plane - the body. The electronically driven system monitors all materials flow and step-by-step assembly and coordinates every production stage, executing each move quickly, reliably and with absolute precision.

Mannesmann builds plants and machinery, makes systems and components for the automotive industry, manufactures hydraulic, electric and pneumatic drives and controls, develops and supplies measurement, automation and information technology, provides telecommunication services, produces steel tube and pipe, and trades on a worldwide scale. Income from sales earned by its 125,000 employees lies in the region of DM 24 billion.

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## NEWS: INTERNATIONAL

Rabin government  
'intent on reform'By Hugh Carnegie in  
Jerusalem

ISRAEL'S new government, to be led by the Labour party following its election victory last week, will be committed to market reforms of the sluggish economy, a key economic policy adviser to Mr Yitzhak Rabin, the prime minister-elect, said yesterday.

But Mr Avraham Shochat, a senior Labour MP who is a leading candidate to become finance minister, admitted in an interview that the party had not formulated a detailed plan for the immigration-burdened economy. This was despite calls from the US during the election campaign for an urgent liberalisation programme.

Mr Shochat added that, although Labour backed privatisation, it opposed allowing at least four of the biggest state-owned companies to slip out of government hands. They were Israel Chemicals, Israel Air-

craft Industries, the telecoms monopoly Bezeq, and the Israel Electric Corporation utility.

He suggested a majority of the shares in these four could be sold through a stock exchange flotation, but the government would keep a form of control as the biggest shareholder through a stake of "at least 26 per cent". Mr Rabin has said he also favours keeping El Al, the state airline, under similar control.

But Mr Shochat insisted the party's commitment to socialism had changed, reflected in the endorsement of market-oriented reforms at a party convention last year.

Accelerated privatisation is one measure being urged on the new government to help cope with mass immigration from the former Soviet Union. It is supported by the Bank of Israel as well as by the US, which provides Israel with \$3bn (£1.5bn) in annual aid.

Mr Shochat said he accepted much of the central bank's

advice, saying Labour's privatisation plans would achieve "quite a release of government control over the economy".

He said about \$400m (£217m) a year would be diverted from spending on Jewish settlements in the occupied territories to boost infrastructure investment in Israel "proper". Labour hopes this will persuade the US to provide \$10bn in loan guarantees to boost investment.

Mr Rabin said yesterday he sought "continuous negotiations" with Palestinians in an effort to reach an interim settlement in the occupied territories. He wanted to abandon the previous custom where the parties met for a few days only every two months.

His call was welcomed by Mr James Baker, US Secretary of State, who said in Washington: "We were very pleased to see the statement by Mr Rabin saying, let's engage and let's stay engaged and let's get something done."

Japan's labour  
market slackens

By Steven Butler in Tokyo

JAPAN'S labour market showed clear signs of slackening in May in response to the steep slowdown of the Japanese economy, although employment remained at high levels, according to government statistics released yesterday.

The Management and Co-ordination Agency said unemployment in Japan inched up by 0.1 per cent to a seasonally adjusted 2.1 per cent in May. The ratio of job offers to applicants, however, declined from 1.17 to 1.14, according to the Labour Ministry, indicating a considerable loosening of the labour market compared to March last year, when the ratio stood at 1.47.

However, some economists believe that the labour market will have to show even stronger signs of softening before a recovery of the economy can get under way.

In the manufacturing sector, which has been hit hardest by the slowdown in Japan's economy, employment fell by 100,000 compared to April, when 30,000 jobs were lost. Although not reported in the survey, overtime and part-time work in manufacturing

industries is known to have been cut back sharply as well.

Job losses in manufacturing were more than offset by an increase of 580,000 jobs in the service sector.

Also yesterday, the Economic Planning Agency said its index of leading indicators in April fell from 40.9 per cent to 18.2 per cent, pointing to weak economic activity in the months ahead. The EPA report showed across-the-board weakness of the economy, with the exception of the housing sector.

An expected recovery of the housing sector, however, was yesterday brought into question by the Construction Ministry, which reported a 0.1 per cent year-on-year decline in housing starts in May, following a small increase in April. Starts of private-owned houses increased by 9.1 per cent, while construction of houses for sale fell by 33.4 per cent. Condominium starts were down by 45 per cent.

The Japan Machinery Federation said that planned spending on plant and equipment by the country's largest machinery makers is down 13.3 per cent this fiscal year, compared to actual spending last year.

NZ central  
bank warns  
on budget  
financing

By Terry Hall in Wellington

THE New Zealand Reserve Bank, the country's central bank, yesterday warned the government that any structural deterioration in the financial deficit in tomorrow's budget could force it to tighten monetary policy.

In April, Ms Ruth Richardson, finance minister, warned that the deficit was likely to double this year to NZ\$3.4bn (£997m) from a forecast NZ\$1.7bn. Financial markets have been expecting a deficit of between NZ\$2.7bn and NZ\$3bn to be announced for the coming year in the budget.

The Reserve Bank, which has been given an independent role in setting monetary policy to secure low inflation, said in yesterday's six-monthly statement that it was comfortable with the present fiscal position, but any structural deterioration would pose a significant risk to the inflation outlook.

Mr Don Brash, the governor, said that the bank's key concern was that the fiscal outlook remained sustainable over the medium term, and that this was how it was seen by financial markets. In its statement, which is seen as important in forecasting the bank's response to economic developments, the bank said it expected actual inflation would rise from 0.5 per cent in the year ended March 1992 to 1.5 per cent by the end of the current year.

However, this increase was still well within the bank's target range for inflation of zero to 3 per cent. It forecast that inflation would fall to 0.5 per cent by the end of next year, before rising slightly to 1 per cent at the end of 1994.

Mr Brash said that the bank was shifting its emphasis on reducing inflation to ensuring that low inflation was maintained in a growing economy.

"We believe the economy is entering a period of sustained growth and feel reasonably optimistic this recovery will not renege inflation."

He said people now accepted that the bank would act to suppress inflation, leading to a drop in inflationary expectations.

However, there was still some uncertainty over how effective the employment contracts act, which has drastically weakened trade union power, would be in a period of economic growth, Mr Brash said.



Tough line: Indian prime minister yesterday warns of dismissals

Rao says ministers  
linked to scam will goBy David Housego  
in New Delhi

MR P V Narasimha Rao, the Indian prime minister, said yesterday that he would dismiss any member of his government found implicated in the Bombay financial scandal.

Addressing his first press conference in Delhi since taking over power a year ago, he said that any minister found to have been involved in the securities scandal "will not remain in the ministry".

Senior officials say privately that they know of no evidence to incriminate ministers. Opposition leaders claim, however, that two or three ministers are implicated and plan to make this the main plank of their attack on the government when parliament reconvenes next week.

The prime minister defended the government's handling of the still widening fraud case that has cost financial institutions more than Rs30bn (£576m) by saying that it had acted speedily when irregularities had been uncovered.

Mr Bhupen Dalal, one of Bombay's best known brokers, and 11 others, were yesterday refused bail and remanded in custody on fraud charges.

Officials argue that the onus of proof against ministers and senior officials now lies with the opposition.

If the opposition is unable next week to substantiate allegations against ministers now widely circulating in Delhi, the government will emerge the stronger.

The prime minister described himself as having "an open mind" on measures needed to plug the loopholes in the securities system which had led to the abuses.

Mr S. Venkataramanan, the Reserve Bank (central bank) governor, has come under pressure as a result of the scandal. Mr Venkataramanan defends himself as having uncovered the fraudulent trading within the securities market.

Mr Rao defended his government against charges that it was moving too slowly over economic reform.

He said that over-rapid change could "catastrophically" hurt the country into further difficulties. He said that what was needed was "quick but steady change".

Reaffirming his belief in increasing liberalisation, he said there would be no change in the content or direction of policy.

## Seoul moves to curb debt of 'chaebol'

By John Burton in Seoul

THE South Korean government, in its latest action to curb the power of the country's industrial conglomerates, yesterday imposed a freeze on cross-payment loan guarantees among the 30 biggest business groups.

Subsidiaries of the family-owned conglomerates, or chaebol, frequently guarantee loans given to other units of the same industrial group. The government wants to tighten credit to the chaebol in an attempt to reduce their dominance of the Korean economy.

Officials claim that the loan guaran-

tees have encouraged excessive lending to the chaebol, while depriving loans to small and medium businesses. "The chaebol have built up such huge debts as a result of the cross-payment guarantee system that they have made hostages of the commercial banks," said Mr Suh Sang-mok, a government MP and a leading critic of the chaebol.

"The banks fear that the collapse of one chaebol subsidiary would lead to the downfall of the entire business as a result of the guarantees. So they keep lending," he explained. The government said that the total amount of the cross-payment guarantees among the 30 chaebol amount to Won113,400bn (£77.2bn), while their total equity capital is only Won31,400bn.

Hyundai, the chaebol that has been the subject of recent politically motivated attacks by the government, would suffer the most under the reform. It accounts for almost a quarter of the loan guarantees. Yesterday's action is only considered a preliminary step. The government is expected to soon set a ceiling on the total amount of loan guarantees, with the ceiling gradually lowered over the next few years.

There are doubts, however, whether the government will fully implement the reform of the guarantee system. The government has mainly relied on credit restrictions to control the chaebol during the last few years, but to little avail. There are indications that the government may be consequently changing its reform strategy. Officials have recently discussed offering incentives to the conglomerates to encourage them to specialise in a few core businesses and dispose of unproductive assets. Attention has also focused on measures to widen ownership and dilute the control of the family owners. Officials believe that this would lead to more professional management.



Smooth transition: Philippines President Fidel Ramos at his inaugural ceremony yesterday

Ramos declares as priority  
restoration of 'civic order'

By Jose Galang in Manila

MR Fidel Ramos, sworn in yesterday as the new president of the Philippines, declared as his priority the restoration of "civic order" in order that business and the economy may prosper again.

In a speech capping the inaugural ceremonies, Mr Ramos said that "without stability, businesses cannot run, workers cannot create wealth, liberty cannot flourish, and every individual life will be brutish and precarious".

He also said he would seek amendments in the constitution to "make our political system fairer to all and more representative of the vastness and variety of our country".

That declaration was seen as Mr Ramos' consent to call for a shift in the form of government to a parliamentary system from the multi-party presidential system, which over the past six years has contributed little to development efforts.

Mr Ramos, who won the May 11 election with only 23.6 per cent of the vote, said he would

continue to reach out to all groups that participated in the poll with the aim of putting an end to "petty rivalries that have kept us down".

To "nurture the economy back to health," Mr Ramos said his administration would concentrate on providing basic services and pursue deregulation and privatisation.

The new president also paid tribute to former president, Mrs Corason Aquino. Yesterday's ceremony was the first peaceful transfer of power since 1985.

## Thai PM faces deadline on economic reform

By Victor Mallet in Bangkok

THAILAND'S parliament was dissolved yesterday ahead of a new general election on September 13, leaving Mr Anand Panyarachun, the interim prime minister, only 10 more weeks in which to consolidate his economic reform programme and curb the influence of the military in politics and business.

Mr Anand, appointed after the killing of at least 50 pro-democracy demonstrators by troops in May and the resignation of Gen Suchinda Kraprayoon, his unelected predecessor, said his administration

would continue to function at full capacity.

"We get used to the term 'caretaker government'," he said. "There is nothing in the constitution which states that after the dissolution of parliament, the government in charge is a caretaker government."

Although his government cannot introduce new laws, his cabinet and the monetary authorities have already shown themselves determined to build on the economic liberalisation measures fostered by his previous administration between February 1991 and the elections in March this year.

● The Transport and Communications Ministry has ordered an investigation into allegations of corruption at Thai Airways International, the national airline whose shares are due to start trading on the stock market next month.

● The Bank of Thailand, the central bank, is this week studying plans to allow foreign banks more scope to operate in Thailand and considering tax incentives to encourage them to finance projects in Indonesia from Bangkok.

● Thailand's new Securities and Exchange Commission says it is establishing a team of 100 investigators to examine

dubious stock market deals, and is already probing suspected irregularities by an unnamed, Bangkok-based company believed to have lent money to one of its related companies to buy its own shares.

● A privatisation drive continues despite the bad blood over the liquidation of Thai International Electricity Generating Co., a subsidiary of the state Electricity Generating Authority of Thailand, is to buy Egit's \$120m Rayong power plant and be sold to the public next year in the first stage of Egit's privatisation.

● The cabinet this week approved the award of a contract for 1m telephone lines in the provinces to a consortium led by Loxley of Thailand.

On the political front, Mr Anand is expected to seek the resignations of senior military commanders blamed for the killings in May before he steps down.

He urged Thai voters to elect decent representatives in the September poll. The elections in March, which brought Gen Suchinda, himself not an MP, to power at the head of a coalition of pro-military parties were marred by widespread vote-buying.

Workers rushing to Kuala Lumpur and other centres to register.

Most of the unskilled labour in the booming construction industry is Indonesian. Employers complain that work on several projects has slowed because of workers' absence for long - and what they consider excessively bureaucratic - immigration procedures.

There are other difficulties for the Malaysian government. For the past week a group of Indonesians from the strongly Muslim state of Aceh in the north of the island of Sumatra has been camped in UN offices in Kuala Lumpur. They say they will be mistreated by the Indonesian authorities if sent home and are demanding polit-

ical asylum. Amnesty International has appealed to the Malaysian authorities on behalf of the Acheseans.

Government opponents say the authorities are acting too late and that the increased immigration - mainly from Muslim areas of Indonesia and the Philippines - threatens Malaysia's delicate racial balance of more than 50 per cent ethnic Malays or Bumiputras ("sons of the soil") and the rest mainly Chinese or Indians.

Opposition claims that the governing United Malays National Organisation (UMNO) - has in fact encouraged such immigration in some areas, particularly in Sabah, are denied by the government.

## Malaysia confronts dilemma of foreign workforce

Registration drive highlights problem of 'illegals' in a fast-growing economy, writes Kieran Cooke

OVER THE past few days Kuala Lumpur's immigration offices have had a frantic air about them. Crowds have been milling at every counter, trying to harness the attention of harassed officials. Tempers have frayed, arguments have broken out. Many have waited in vain all day.

Midnight last night was the deadline for registration of all those working illegally in Malaysia. Those who have not registered, says the government, will be put into camps and deported.

In each of the past four years Malaysia's growth has been more than 8 per cent, creating a serious labour shortage. Foreign workers, many of them

illegal, have become a key element in the economy.

Indonesian "illegals" make up a large percentage of those employed on the rubber and palm oil plantations of peninsular Malaysia. In East Malaysia, particularly in the resource rich state of Sabah, Indonesian and Philippine workers outnumber locals on the big plantations and in the timber industry.

Malaysia has a population of 18.5m. Foreign workers, while the figures vary widely, are estimated to number more than 500,000 in peninsular Malaysia and possibly more than 1m in the east of the country.

Gross National Product per capita in Indonesia is \$500, in Malaysia \$2,500. An Indonesian

working on a building site in Kuala Lumpur can earn up to 10 times the wage back home. Malaysian officials say that last year worker remittances from Malaysia to Indonesia were about \$22bn (US\$300m).

"The problem of illegal immigrants is a big one and has to be resolved before it gets out of hand," says Mr Ghafar Baba, Malaysia's deputy prime minister. Mr Ghafar has warned of tough action against those who have not registered, with the imminent launch of a nationwide police operation.

The government says Malaysians themselves are suffering because of the foreign influx. Markets have been taken over by illegal Indonesian traders who undercut the locals and

that unscrupulous employers take on "illegals" rather than Malaysians because they can pay the foreigners lower wages.

But the Malaysian authorities realise they have to tread carefully. Any wholesale exodus of "illegals" and the economy could suffer. As the economy industrialises, more Malaysians are moving to the urban areas - to work in factories or service industries.

The Agricultural Producers Association says output in the plantations sector could drop by as much as 30 per cent if all "illegals" were deported. Traders in palm oil - Malaysia is the world's biggest producer - say a recent sharp reduction in stocks is partly due to

workers rushing to Kuala Lumpur and other centres to register.

Most of the unskilled labour in the booming construction industry is Indonesian. Employers complain that work on several projects has slowed because of workers' absence for long - and what they consider excessively bureaucratic - immigration procedures.

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## HOUSE OF COMMONS

## Maxwell warnings 'ignored' for years

By Alison Smith

MR JOHN MAJOR refused to accept yesterday that the government had ignored repeated warnings from the Investment Management Regulatory Organisation (Imro) about the difficulties of combining trust law with the Financial Services Act in pension fund regulation.

The prime minister reacted angrily when Mr Neil Kinnock, the opposition Labour leader, challenged him as to whether any ministers would resign in the wake of the Maxwell affair.

In noisy scenes in the House of Commons, Mr Kinnock quoted the words of Mr George Nissen, who resigned as chairman of Imro on Monday. Mr Nissen said the organisation had been telling the government for some years of the problems of pension and trust law.

"Why did the government take no effective action in response to these repeated warnings from the regulatory body?" Mr Kinnock asked. "When can we expect the government to take its share of the responsibility, and when can we expect ministers to follow Mr Nissen's example?"

Mr Major replied by citing another part of Mr Nissen's statement, in which he had said that Imro freely acknowledged that it was open to a share of reproach for what had happened.

The prime minister went on to accuse Mr Kinnock of "seeking to spread blame where it doesn't exist in a truly disgraceful way".

The essence of Mr Kinnock's question reflects the case that has been put to the parliamentary ombudsmen by Mr Richard Page, the Tory co-chairman

of the all-party group of MPs campaigning on behalf of the Maxwell pensioners. The argument is that the department of trade and industry failed to act on warnings that the regulatory regime was inadequate.

This is the second time in just over a week that Mr Kinnock has stepped up the pressure on the government over the Maxwell affair by raising it at prime minister's questions. Ms Marjorie Mowlem, Labour's City spokesman, has written to Mr Andrew Large, the chairman of the Securities and Investments Board, calling for the resignation of others on Imro's board.

Mr Peter Lilley, the social security secretary, confirmed yesterday that he had laid regulations to bring into effect greater legal powers for pensioners whose pension funds are wound-up.

## MPs condemn moves to accept European tax rate

By Ivo Dawney, Political Correspondent

A CLEAR indication that the UK is ready to go along with a European Community plan to set a minimum "floor" rate for Value Added Tax (VAT) provoked outrage among Euro-sceptic MPs on both sides of the House of Commons yesterday.

Critics claimed the readiness of Mr Norman Lamont, chancellor of the exchequer, to do a deal at a meeting of EC finance ministers in Luxembourg on Monday represented the "thin end of the wedge" in handing over fiscal powers to collective Community decision making.

Demanding a government statement, Labour MP Mr Bob Cryer described the concession as "a betrayal of the British people by handing over power to the European Community on an unprecedented scale."

Later, he added that Mr Lam-

ont's position represented a fundamental shift from that held by Mr Nigel Lawson, the penultimate chancellor of the exchequer, who had always rejected EC interference on VAT rates.

Several Euro-sceptic Tory MPs backed the claim arguing that past precedent showed the "ratchet-effect" of Community decision making meant it would be almost impossible to claw the power back without making other substantial concessions.

Such views were fiercely rejected by Downing Street and the Treasury. They said that Mr Lamont had only agreed such a move on the grounds that the decision would be reviewed in four years time by the Finance Council in a decision that would require unanimous agreement.

Acceptance of a minimum 15 per cent VAT limit would have no impact on the UK and did

not require Britain to forego its zero VAT policy on essential items such as food, children's clothes and transport.

Instead, it had been agreed as a means to persuade the UK's European Community partners to make concessions on whiskey taxation and was now withdrawn after a failure to reach an accord.

A government official later added that the principle of some EC control over VAT had been established as long ago as 1977 and was a key element in the efforts to create a single EC market.

These claims are likely to cut little ice with the Euro-sceptics, however, who last night were threatening to raise the question at a dinner for the chancellor to be hosted by the right-wing Conservative '92 group.

State of the Union, Pages 9-12  
Editorial Comment, Page 16



A small and hitherto unpublished preparatory study of Cézanne's masterpiece Les Grandes Baigneuses, has sold for £792,000 at a London auction of impressionist art. Although bidding started slowly, the sale of 60 paintings and drawings fetched a total of £7.98m

## Brighter outlook for Ulster talks after key meeting

By Ralph Atkins

UNIONISTS yesterday injected a measure of optimism into all-party talks on Northern Ireland's future by participating - apparently constructively - in an unprecedented meeting with Irish ministers.

The Rev Ian Paisley, hard-line leader of the Democratic Unionist Party who, in the past, has actually thrown snowballs in anger at an Irish prime minister, met a delegation in London that included Mr David Andrews, Irish foreign minister.

Sir Patrick Mayhew, Northern Ireland secretary, now faces the difficult job of moving the talks formally from "strand one" - on devolution in the province - to "strand two", when the Irish republic enters substantive negotiations, rather than just "talks about talks" which is more or less what yesterday's meeting involved.

Mr Andrews left saying the move had to be made, "as quickly as possible". Sir Patrick refused to comment but is expected to chair a plenary session of "strand one" in Belfast today which would allow him to consult local Unionist and nationalist party leaders.

Even if Sir Patrick was able to announce the opening of "strand two" this week - and

it is not clear Unionists will agree - less than a month remains before the talks process is supposed to end.

Yesterday was a "preliminary" meeting that agreed an agenda for "strand three". Technically it involved only the UK and Irish governments, in discussions on relations between the two countries, but local politicians acted as observers. The calling of the meeting allowed Sir Patrick to fudge starting "strand two" and Unionists to press for a renunciation by Ireland of its constitutional claim on Northern Ireland.

A similarly informal meeting of "strand two" took place two weeks ago but was attended by only officials and junior party members. Before then, Unionists had not negotiated with the Irish since 1973, and the most radical Unionists since partition in the 1920s.

The complex talks programme took British ministers several years to agree with politicians in Northern Ireland and the Irish government. It aims to reconcile Unionists' insistence that the Irish should have little, or no role, in the affairs of Northern Ireland, with nationalists' concern to set government of the province in the context of its relations with southern Ireland and within the British Isles.

## BCCI creditors demand full public inquiry

By David Waller in Luxembourg

LAWYERS representing creditors of the Bank of Credit and Commerce International yesterday called for a full public inquiry into what happened to the bank's assets and into who was responsible for the fraud which led to the bank's closure last year.

Speaking at the Luxembourg court, Mr James Lingard, of Norton Rose, the UK law firm which advises the creditors' committees in London and Luxembourg, said inquiries

launched so far in the UK and the US were too limited in scope. "What we want to find out is who is responsible and where the money went," he said.

His call was part of an attempt to persuade the Luxembourg court not to give its blessing to a settlement agreed by BCCI's liquidators and the government of Abu Dhabi, the bank's majority shareholder.

The settlement - likely to be between \$1.2bn and \$1.7bn - has already been approved by courts in the UK and in the Cayman Islands but cannot

take effect until the Luxembourg court has also given its approval.

The president of the court, Mrs Maryse Welter, yesterday surprised lawyers when she asked a number of questions about the settlement and subsequently ordered a continuation of the hearing on Wednesday next week.

Following the start of the hearing last week, lawyers were hoping that the legal argument would end yesterday and a judgment be delivered within a few weeks. This timetable has now been delayed.

Mrs Welter's central concern was to establish whether the proposed settlement was in the interests of creditors. She also wanted to know the background to the liquidators' decision to co-operate with Abu Dhabi and said she wanted to know more about the documents currently held in Abu Dhabi, which will be turned over to the liquidators only if the settlement takes effect.

The judge was presented with a sheaf of letters from creditors demanding that the settlement did not go through. Lawyers for Abu Dhabi reiterated

that their offer was the only one on the table and that it was in the best interests of creditors to go along with it.

● Touche Ross, liquidators to BCCI, said any remaining creditors who had not yet done so should continue to notify the firm of claims against the bank, even though the official deadline was June 30. It said they might still be eligible for a dividend if there was time to verify claims.

Under the existing timetable, 51 per cent of the creditors must approve the liquidation plan by December 30 this year.



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## NEWS: UK

## Lloyd's agencies consider merger

By Richard Lapper

HAYTER Brockbank and Cassidy Davis, two of the most prominent agencies at Lloyd's of London, are discussing a merger in a move which signals further rationalisation at the troubled insurance market.

The deal would bring some of Lloyd's best known and strongest syndicates under common management and create one of the biggest businesses at Lloyd's.

Hayter Brockbank's syndicate 861 is a market leader in shipping and oil rig insurance, while Cassidy Davis syndicate 582 operates in the specialist political risks field, where it covers businessmen against risks such as kidnapping.

Both groups have won reputations for developing innovative methods. Cassidy Davis recently became the first Lloyd's agency to appoint a marketing director, for example, while earlier this year Hayter announced that it intended to set up a direct motor insurer, selling motor policies via a combination of mass media advertising and telephone sales.

Lloyd's announced record losses of £2.06bn last week for the 1991 year, under its three year accounting system.

If the talks are successful, the group could be among the top five in the Lloyd's market, measured by stamp capacity - the amount of premium income the syndicates are allowed to underwrite according to Lloyd's rules. Hayter Brockbank currently manages stamp capacity of £245m and Cassidy Davis £30m.

## Treasury told faltering output threatens hopes of recovery

## Economists fear slowdown

By Peter Marsh, Economics Staff

THE TREASURY has been told privately by senior industrial economists that manufacturing output is flagging, in one of the starkest warnings yet that the hoped-for recovery is failing to materialise.

The message was delivered last week at a meeting between Mr Alan Budd, the Treasury's chief economic adviser, and a group of economists assembled by the Treasury.

The gathering provided a sombre assessment of how weak world growth and high UK interest rates are damaging prospects in the manufacturing sector, which accounts for just over a fifth of UK gross domestic product.

According to the private sector economists, manufacturing growth in the second and third quarters is likely to be at best flat, after a 1 per cent growth in the three months to March 31 compared with the previous three months.

Amid increasing signs of restiveness by some Tory MPs about the lagging pace of the expected upturn, the bleak views expressed at the meeting will increase the pressure on Mr Norman Lamont, chancellor of the exchequer, to seek ways to stimulate growth.

Mr Lamont needs a relatively large increase in output this year and next to reduce the growing strains on government finances, which are being pushed into large deficits by reduced tax revenues and higher social spending.

A further reminder of the

weak state of demand came with news yesterday that the savings ratio - personal savings divided by disposable income - rose to 11.5 per cent in the first quarter, its highest level for nearly 10 years. That underlined how consumers appear to be continuing their recent run of preferring saving to spending.

The Treasury's meeting with the industrial economists - from sectors including chemicals, metals and engineering - is expected to be the first of a series of such gatherings, repeated three times a year. It is part of an effort by Mr Budd to build up stronger links with industrialists, to help in economic forecasting.

In the manufacturing sector, reports about order books and sales patterns should in theory

give strong advance indicators of general demand levels.

It is intended that the meetings will take place on a regular basis - not always with the same private sector economists - and provide objective assessments of industry trends. The plan is that the gatherings should be free from the pleas for government assistance to help industry that often feature in gatherings involving Treasury officials and top company executives.

For the moment, the Treasury is sticking officially to its published forecast in March that growth this year will be 1 per cent. But in the light of last week's meeting - plus other indicators of economic activity - it is in an internal exercise revising this figure down closer to zero.

## US tobacco company faces test case

By Robert Rice, Legal Correspondent

LAWYERS acting for a smoker with a rare circulatory disorder who is suing Gallaher, the US cigarette manufacturer, said yesterday his case could provide the first test of the duty of care owed by tobacco companies to smokers in the UK.

Mr Cormac Fitzpatrick, a Belfast solicitor, said he was confident his firm - Vincent P Fitzpatrick & Co - could prove his client's disease was directly attributable to smoking.

Mr John Dean, 37, of Ballywalter, suffers from Burger's disease, which causes constriction of the arteries. The disease is incurable.

Mr Dean claims he has been

unable to work for seven years and that his family life has been adversely affected. Mr Dean began smoking in his early teens.

Burger's disease is thought to be caused directly by smoking, Mr Fitzpatrick said. With other smoking related diseases such as heart disease and lung cancer it is very hard to prove that nothing else could have caused the disease.

Mr Dean also had a strong case because he had only ever smoked one brand of cigarette, Benson & Hedges, manufactured by Gallaher, Mr Fitzpatrick said.

The case will revolve around the extent of the tobacco industry's knowledge of the harmful side effects of its products, when it took action to warn

people of those side effects and whether the warnings it gave were sufficient.

"Just because a company complies with the statutory obligation to warn about the dangers of smoking does not necessarily mean it has complied with the wider common law duty of care owed to consumers," he said.

The court will have to look at what warnings were available to Mr Dean during the period when he was smoking and what advertising and promotion was being pursued by the tobacco companies at the time.

His lawyers will argue there has been an attempt by the tobacco industry to disarm the statutory warning through advertising which suggests

that the warnings are only included on packets and in advertisements because the government insists on them.

Mr Mark Mildred, a personal injury and product liability lawyer with London solicitors Pannone Napier said there was no doubt that as public awareness of the risks associated with smoking grew, the harder it became to prove negligence on the part of the tobacco companies.

He said to succeed in a damages action against a cigarette manufacturer under English law a plaintiff had to prove negligence by the manufacturer.

Gallaher said yesterday it could not comment on the case but it would be defending it vigorously.

## Britain in brief



## Channel 5 at risk as TV-am withdraws bid

THE prospects for Channel 5, Britain's new commercial television station, are looking increasingly uncertain following TV-am's decision to pull out of the contest less than a week before the bids for the new television channel have to be submitted.

The breakfast television company, which announced enthusiastically in April that it was backing a bid by the Entertainment Channel, decided to pull out after looking at the final business plan.

Another potential backer of the Entertainment Channel Mr Conrad Black, chairman of the Daily Telegraph, is also unlikely to go ahead. The decision means that there may be only one significant bidder for a channel which should be able to reach around three quarters of the UK population.

## Satellites sold to Norway

British Sky Broadcasting has sold the second of two original BSB Marco Polo satellites to Norwegian Telecom in a deal believed to be worth around £30m.

The high power satellites will be used by Tele-TV, a subsidiary of Norwegian Telecom to launch a five-channel television service in October or November. The service will be aimed at the main Nordic countries - Norway, Sweden, Denmark and Finland.

## Shephard plans Tec inquiry

An investigation into why Training and Enterprise Councils (Tecs) are failing to meet the guarantee of training places has been launched by Mrs Gillian Shephard, the employment secretary.

Mrs Shephard is said to have asked for more information on how training provision compares with the government promise that every 18- and 17-year-old who was not in work or in education would be guaranteed a place on the Youth Training programme.

## Heseltine to restructure DTI

A restructuring of the Department of Trade and Industry to sponsor the country's main industrial sectors will be unveiled by Mr Michael Heseltine on Friday.

The president of the board of trade plans to "relaunch" his

department as industry's champion in government following the announced abolition of the National Economic Development Council.

Mr Heseltine is expected to emphasise that the government's free-market economic framework allows room for an active government role in promoting and assisting individual industries.

Mr Heseltine, who has been combing through a sector-by-sector analysis of Britain's trade performance, also wants to emphasise his role as industry's sponsor in Europe and in other world markets.



## Hair today gone tomorrow

A long-haired computer engineer has been awarded more than £4,000 compensation for unfair dismissal after his employers sacked him refusing to get his hair cut.

An industrial tribunal upheld an appeal by Mr Kevin Lloyd (above) against his dismissal, but rejected his allegation of sexual discrimination, saying it was "too simplistic" to compare the length of men's and women's hair.

He was dismissed from his £32,000-a-year job with On Line Software of central London, in November last year when it was taken over by Computer Associates, a US company. Lawyers for the company said it had a right to decide what image it presented to the public.

## Eggar faces power protest

Mr Tim Eggar, the energy minister, faces a confrontation with Britain's blue chip companies which could pressure him into tightening up electricity industry regulation.

Angry industrialists from the Energy Intensive Users Group urged the minister to back their claims an urgent reduction in their electricity bill, just a day after ICI publicly complained about electricity prices. The companies say their bills have risen by anywhere between 10 and 30 per cent, since electricity privatisation two years ago.

## Belling sold by receivers

Belling, the cooker maker which went into receivership at the end of last month, has been sold as a going concern to Southampton-based Dimplex (UK), an electric heating

appliances company. Dimplex and KPMG, the receivers, refused to put a value on the deal, but Dimplex said it would employ immediately 130 of the 950 staff at Belling's Enfield site in north London.

## NEC to make phones in UK

NEC, the Japanese electronics group, is planning to produce mobile phones for the new pan-European cellular network early next year at its plant in Telford, UK. This next generation of digital phones will be exported throughout Europe.

## Miners told to accept sell-off

Miners' leaders have been told by Mr Frank Dobson, Labour's energy spokesman, to accept they would probably lose the battle against privatisation of the mining industry.

Speaking at the National Union of Mineworkers annual conference in Scarborough, Mr Dobson said he now believed "the cards are stacked heavily against keeping coal in the public sector". The NUM should draw up contingency plans to protect the most vulnerable pits and maintain safety standards, he said.

## RiverBus wins reprieve

London's RiverBus, the loss-making Thames passenger service due to close at midnight last night, has won a three-month stay of execution.

A consortium of public and private sector bodies, mostly with interests in the Docklands area of east London, has raised £300,000 to keep the service going while efforts are made to secure its long-term future.

The RiverBus had looked set for closure following the collapse of Olympia & York's Canary Wharf development in Docklands, which subsidised it.

## Industrial units up for sale

English Estates, the government's commercial property developer, is to seek a buyer for 100 industrial estates worth a total of between £40 and £50m. In spite of the recession the agency believes it can find one purchaser, probably a property investment company, for the entire portfolio - comprising 1,750 small factories and workshops in Northern England - the largest single package offered to the market.

## Rain interrupts Wimbledon

Rain delayed play at the Wimbledon tennis championships by more than three hours. Boris Becker, the former champion, was one of the few seeds to complete a match. He beat South African Wayne Ferreira in four sets.

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**SINGLE MARKET**

New Year's Eve celebrates the single market, but many gaps will need to be filled.

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**DIPLOMACY**

Hurd faces two very serious problems: salvaging Maastricht, and calming his party at home.

Page 12

**FLAGGING FRONTIERS**

The FT joins Gerard and his 38-ton lorry to see what life is like on the road to Madrid.

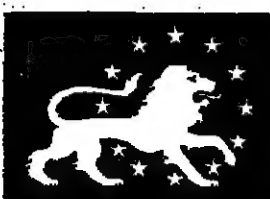
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**ECONOMIC CONVERGENCE**

Most countries aspire to monetary union, but with rules so tough, few may make the grade.

Page 14

# EUROPE: STATE OF THE UNION



With the Danes' rejection of the Maastricht treaty, the EC's future has been thrown into uncertainty. Today Britain takes over as president of the Community. Can John Major give it new direction? In a special four page pull-out FT

writers assess the prospects

## EC states play for high stakes

**W**HEN Britain last took over the EC presidency six years ago, the issues of the moment were the Community's internal market, squabbles about money and uncertainties about ratifying a certain treaty.

But if the issues sound vaguely similar, the stakes riding on their outcome are not. 1992 is a world apart from 1986.

Then, the EC was making what the Financial Times described as a "tortoise-like" start to a barrier-flattening exercise which few took seriously. Now, it is in the final legislative stretch towards a single market that has attracted world-wide hopes, fears and investment.

Then, the Community was mired in a year-by-year haggle over farm spending. Now, it is debating a 30 per cent increase, over the 1990s, to a budget already double the 1986 level, and arguing about how much of that should go in a further transfer of real resources from richer to poorer states.

Then, a solo court challenge by a litigious Irishman, Mr Raymond Crotty, was threatening to delay ratification of the Single European Act, a treaty whose import few understood or cared about. Now, the governments of 11 EC states have desperately appealed to their parliaments and peoples to endorse the historic step to a European union they took at Maastricht.

Meanwhile, Denmark's government even ponders whether its voters' rejection of Maastricht leaves them any future at all in the EC. Today's uncertainties about the future shape of the Community are as great as the stakes are high in the EC leaders finding a degree of unity with which all their peoples feel comfortable. Failure of Maastricht would not be the nightmare Euro-enthusiasts fear, simply because too many people have put so much into the Community for the entire enterprise to be allowed to fall apart.

But the Maastricht debate is a turning-point in the EC's future. Denmark may have done the whole Community, if not itself, an enormous service by bringing the "subsidiarity" issue to the fore. If the EC can succeed in passing back to national governments, and even better to regional and local authorities, some of the powers and con-

trols that have flowed to Brussels over the past 35 years - without riving the single market - then it may win popular backing not only for Maastricht, but further integration moves.

Down the road lies another constitutional revision, set in the Maastricht treaty for 1996. Among other things, it is supposed to move the Community towards common European defence. This may not suit countries like Austria, Sweden, Finland, maybe even Switzerland, which should be members by then.

**The issues may ring a bell from UK's last time in the chair, but more is riding on them, writes David Buchan**

though their neutrality has rapidly lost its relevance with the end of the Cold War. But common European defence may be more necessary then, if the US Congress continues to push for a speedier reduction in American troop strength in Europe than the White House wants.

So, by the late 1990s, it might be possible to have a European union, whose members - including new Scandinavian and Alpine ones, feel comfortable in having big decisions (on money and defence) taken at the centre, because more little decisions (on water purity, lawn-mower noise, food additives, and so on) are taken locally.

If Maastricht fails, there is a risk, not of the Rome Treaty-based Community breaking up, but of some of the Twelve deciding to pursue future ambitions separately. The most likely focus would be Germany and France making joint monetary and defence arrangements (the latter is already under way), perhaps with a few smaller satellites. This would not be a pleasing prospect for the excluded - be they Britain, Italy, new members or potential EC

candidates in central Europe.

But there are also some certainties about the EC today which did not exist six years ago. It has become the pivot around which the wider Europe now turns. Indeed, its example may be partly responsible for creating the wider Europe. The success of this great European experiment (the EC), perhaps more than any other factor, has caused east Europeans to recognise that people as well as nations co-operate more productively when they are free to choose. The tribute was made in 1989 by Mr James Baker, US secretary of state.

Second, the Community's economic impact on the outside world, once confined mainly to its role in Gatt, has grown enormously. This is due to its single market, with the opportunities it bestows on non-Europeans and Europeans alike, and the reciprocal bargaining power it gives Brussels.

The logic of EC states getting together to regulate air pollution or deregulate air transport inside the Community is that they will end up negotiating with the outside world on these issues together. They did not do so at the Earth Summit in Rio, nor do they do so yet in airline agreements. But they probably will eventually. In addition, the EC has that unique capacity for extending its single market and for peaceful self-aggrandisement that goes under the name of "enlargement".

**T**hird, there are the ambitions for a common foreign policy. So far, this is the most feeble aspect of the Community's impact on the world. Indeed, the most striking or admired acts of foreign policy emanating from Europe - the military contributions of some EC states in the Gulf war or President Francois Mitterrand's mercy mission to Sarajevo - defy the consensus needed for a truly common EC policy.

But the undramatic fact that the Community's foreign policy is slow to change, as well as slow to act, gives it a predictability particularly valued by its neighbours.

These are some of the reasons why Prime Minister John Major said this week that he was not prepared to see Britain "sit on the sidelines" in the Community.



## British aim to run a tight ship

If there's one thing that the new presidency prides itself on it is the ability to organise a proper meeting, writes David Buchan in Brussels

**T**AKING OVER the presidency is far more than just becoming the Community's titular panjandrum for six months. For Britain, it will involve a lot of work - chairing an enormous number of discussions at a time when the EC has a crowded international agenda and a civil war to try to settle in Yugoslavia.

The kudos of pirouetting on the world's stage as EC president may mean less to Britain, a permanent member of the United Nations Security Council and of the G7 economic elite, than it does to smaller states. But "governments do themselves a favour with their own citizens in managing a well-run presidency", says a senior member of the Council of Ministers secretariat in Brussels.

And, if there's one thing on which British ministers and civil servants pride themselves, it is being better than most of their continental counterparts at preparing EC meetings, making sure they start (and stop) on time, and ensuring that ministers know what they have (and have not) decided.

Barring mishaps - most likely to come in the process of ratifying the Maastricht treaty - the odds are that the next six months will see a rise in pro-EC opinion in Britain. The natural, geographic feeling that Britons have of being peripheral to the Community will be temporarily allayed by nightly television pictures of UK ministers chairing Brussels meetings of the Twelve, as well as hosting important informal gatherings in London, Kent, Northamptonshire, Cambridge, Perthshire, with a grand finale in December at Edinburgh.

More important will be the fact that the UK government itself will have to temper its own strongly-held views on the Community. By chairing all ministerial councils, all meetings of EC ambassadors, all sessions of official working groups (at least 10 on any Brussels working day), the presidency might seem to have an enormous opportunity to push its own national policies. Not so. At the end of the day, EC presidencies need to find compromises, even at the expense of their national interest.

Germany provided a classic example of this in 1987-88. Having almost single-handedly wrecked the Danish presidency's attempt to get an EC budget deal in Copenhagen in December 1987, Chancellor Helmut Kohl secured a deal two months

later under his own presidency, at great expense to Germany in terms of increased aid to southern EC states. He thus paid, quite literally, for chalking up a budget deal to his EC presidency.

The same may happen to Britain. In recent weeks it appears to have stepped up its opposition to the plan by Mr Jacques Delors, the Commission president, to increase EC spending by a third over 1993-97, partly in the knowledge that it will have to be more malleable once in the presidency. During the next six months, the UK can still put forward its national viewpoint. This will be done by junior ministers while their seniors take the chair.

More than in the past, recent EC presidencies have been swept along by the broad tide of mega-events, such as the attempt by the western half of Europe to cement itself into a political and monetary union in the face of disintegration in the eastern half.

The UK presidency will lay out its programme, at this month's European parliament session. Little of its substance may be very British, except its tone. Nor will much of it necessarily come to pass. Such programmes are not like the Queen's Speech, with a parliamentary majority to enact it into law.

A presidency does, however, have a power of procrastination, of putting off Council discussion of things it does not like. The last British presidency in 1988 was criticised by some EC officials for doing little on the budget, except to try to stabilise farm spending. This criticism is a bit unfair, since it was only the following year that the Commission put its 1989-92 financing plan on the table. Nonetheless, it leads one official to hope that "this time we will get a good, conscientious Community presidency rather than a good, conscientious British presidency".

UK presidencies tend to rely less than those of smaller states on the Commission and the Council secretariat for help, even though the second institution is acquiring more diplomats to help run the Maastricht-mandated "common foreign and security policy". But, in international business, a presidency can ask its predecessor and successor to join it in the so-called troika to represent the Community. Britain's troika partners will be Portugal and Denmark (on the assumption it is still in the EC next spring).

## Hurdles en route to Emu

By Martin Wolf

**I**F THE Maastricht treaty were ratified, which now seems to depend mainly on French voters, economic and monetary union would appear to be certain. Not later than January 1999 - just six and a half years from now - the Euro is to become the single currency of an economic and monetary union (Emu) covering some members of the European Community.

Things are not quite that simple. Even before the Danish "no" vote, financial markets did not believe that an Emu embracing all members of the European Community would be established; or, if they did, believed that substantial realignments of some currencies were likely to occur beforehand. The Danish vote, however, has significantly changed the markets' views of the odds only in the cases of Denmark itself, Spain and Italy.

If Greece and Portugal, which are improbable initial participants, are left aside, and Luxembourg is left aside as well, as a virtually certain one, the financial markets currently divide EC members into three groups vis à vis Germany, the country without whose presence Emu is deemed pointless:

● The Netherlands, which has a long-term bond yield differential in relation to German Bunds of three-tenths of a percentage point, and thus an expected depreciation against the D-Mark of a mere 2 per cent by 1999.

● France, Ireland, Belgium, Denmark and the UK, where long bond yield differentials range from three-quarters of a percentage point in

### TIMETABLE FOR MONETARY UNION

**JANUARY 1 1994.** Beginning of the second stage of Emu.  
● All controls on exchange and payments are to have been eliminated.  
● "At the start of the second stage a European Monetary Institute shall be established."

**DECEMBER 31 1996.** Last date for the first evaluation of entry into the third stage.  
The Council shall decide:

● whether "a majority of the Member States fulfil the necessary conditions for adoption of a single currency"; and  
● "whether it is appropriate for the EC to enter the third stage."

**JANUARY 1 1999.** Last date for the start of the third stage:

● Before July 1 1998, the Council shall "confirm which member states fulfil the necessary conditions for the adoption of a single currency."

● Either after the date for the beginning of the third stage has been set, or after July 1 1998, the European System of Central Banks and the European Central Bank shall be established. "The full exercise of their powers shall start from the first day of the third stage."

the case of France, to 1.1 percentage points in that of the UK. These imply overall depreciations of between 5 and 7 per cent by 1999.

● Spain and Italy, where yield differentials are 4.1 percentage points and 5.1 percentage points, respectively. These imply expected depreciations of 23 and 39 per cent.

Once markets digested the Danish "no", Dutch yield differentials have declined. Those in the second group have increased rather little, by most in the case of Denmark, which experienced a jump of about three-tenths of a percentage point. But Italy's differential has risen by almost four-tenths of a point and Spain's by almost half a point. Markets expect a high degree of

exchange rate stability within the ERM. Their view is consistent with an Emu covering, in descending order of probability, Germany, Luxembourg, the Netherlands, France, Belgium, Ireland and the UK. Denmark would be able to join if it wished. But Spain and Italy are deemed outside chances, like Portugal and Greece.

How do these market expectations compare with the performance of countries against the convergence criteria agreed at Maastricht? At present, only France and Luxembourg meet all the criteria precisely. Meanwhile, Belgium seems to be much too far away on the fiscal criteria.

But remember the escape clauses:

● The government fiscal deficit can exceed 3 per cent of gross domestic product, provided at the time of evaluation it has declined substantially and continuously, reaching a level close to 3 per cent.  
● The ratio of government debt to GDP can exceed 60 per cent, provided it "is sufficiently diminishing" and approaching that level at a satisfactory pace.

If the criteria are not applied too strictly, the eight countries now most favourably judged by the markets should be able to join. Spain might be able to join too.

It appears then that the convergence criteria, judged against current and expected performance, would allow a move to Emu, even in 1997. What could still go wrong?

● The Maastricht treaty could fail to be ratified.  
● Countries could refuse to do what they are committed to do, with the already known exception of the UK. One reason might be high unemployment, low growth and a desire for large currency realignments. Another might be the German desire to retain the D-Mark. Such recalcitrations, even just realignments, could create a serious crisis. If, as now seems possible, the recalcitrance would be by Germany, the crisis could be terminal.

Yet even the end of the project for an Emu need not end hopes of greater monetary integration within Europe. Moves towards irrevocably fixed exchange rates without divergence bands would be possible. The financial markets are, in fact, convinced that a high degree of stability is likely. It is up to the governments to prove them right.

By Ian Davidson in Paris

**I**N SIX short months, the European Community has come down off its Maastricht high, and is sunk in a slough of self-doubt and inertia. At Maastricht the Twelve negotiated with fanfares the most ambitious programme for European integration since the Rome Treaty 35 years ago. Today, in the wake of the Danish referendum on June 2, they are no longer sure if this treaty can ever come into force.

Uncertainty about the juridical future of a treaty which has been rejected by one of the 12 partners, is obviously the most immediate reason for the gloom, but the change of mood also goes much deeper than that. In a purely procedural sense, the treaty could perhaps be rescued in its present form, if the Danish government were to discover a reasonable pretext for holding a second referendum which reversed the verdict of the first. But no new referendum could wipe out the dramatic impact of the earlier Danish No vote.

In fact it has sent a double message to the governments of the Twelve. The first is that the Maastricht treaty cannot enter into force unless they can secure the support of their national electorates. The second is that, even if ratified, the treaty will not become a reality unless the member governments continue to enlist much greater popular national support for its objectives than they have needed to do in the past.

When Europe's ministers invoke the concept of a "democratic deficit", as they do so frequently in their Community conclaves, what they usually mean is that the European parliament should have greater powers. Seldom or never do they admit that it is their own national electorates which are being crucially left out of the game.

That is the first lesson of the Danish No vote. The political establishment in Copenhagen shared a broad-based consensus in favour of the treaty; but the people felt differently, and said so.

In its wake, the Danish vote has released a wave of criticism of the treaty, as well as a large measure of outright opposition, in a number of other member states, starting with the three largest.

In Britain it has precipitated the emergence of a significant anti-Maastricht rebellion inside the governing Conservative Party, furiously urged on by Mrs Margaret Thatcher. Mr John Major's predecessor as prime minister, in the last resort, Mr Major may be able to reimpose party discipline, but British officials do not sound overconfident.

In Germany it appears that the Maastricht treaty probably commands a sufficiently large consensus among the political establishment to ensure eventual ratification in parliament. Yet it has become the lever for a significant renegotiation of the power relations between the federal authorities and the Länder, while

certain aspects of the treaty, starting with the target of a single currency, are vigorously contested in the populace at large.

In France, a very large proportion of the political establishment has indicated its support by voting overwhelmingly for the required reform of the constitution. But popular opinion, which will be tested in a referendum in September, is not only more evenly divided but also more volatile.

Opinion surveys have regularly pointed to a majority in favour of Maastricht; but the size of the expected majority has tended to fluctuate quite widely, and is usually matched by a large unknown in the shape of the don't-knows.

The second lesson of the Danish referendum is a salutary reminder that the Maastricht treaty marks a political watershed in the extension of EC policy areas. If the Community is to make a reality of the planned economic and monetary union, for example, or of the proposed common foreign and security policy, it will need a much greater degree of popular political support than for the low-intensity economic objectives of the past; and it will need this greater support, not just once, but on a continuing basis.

If the Twelve want to save the treaty in any meaningful form, and then make it workable, they will have to give much greater thought to the democratic deficit: not in Strasbourg, but in the capitals, regions, counties, and town halls of the member states.

## Voice of ordinary people demands to be heard



## EUROPE: STATE OF THE UNION

Britain's foreign secretary explains his priorities to Philip Stephens, Robert Mauthner and David Marsh

DURING THE next six months Mr Douglas Hurd will find himself at the centre of two sets of equally delicate political negotiations. Both will test his formidable diplomatic talents. Either or both may prove intractable.

As chairman of the Brussels Council of Ministers, the foreign secretary is charged with steering the European Community's efforts to salvage Maastricht from the wreckage of the Danish referendum.

At home he will be in the front line of Mr John Major's campaign to persuade the Tory party that the treaties on monetary and political union are worth rescuing.

In between he will be expected to add substance to the Community's disappointing and often fractious efforts to end the fighting in the former Yugoslav republics.

If the issue is not settled at next week's Munich summit, any remaining hours will be spent trying to break the deadlock between Brussels and Washington in the Gatt trade talks.

The 50-year-old former professional diplomat is well-suited to the task. Mr Hurd is loathed by a handful of anti-European irreconcilables in his own party who see him as the architect of a "surrender" to Brussels.

But he combines the confidence of his prime minister and of the mainstream of his party with the respect of European colleagues.

Sitting in his office in Whitehall, he does not underestimate the uncertainties. He is unsure whether the Danish government can finesse its electorate's "no" vote. The treaty's future must await also a French referendum. In the House of Commons the case for Maastricht has to be made all over again.

But Mr Hurd is an optimist. The Danish referendum has changed the game. Britain no longer has to fight to get other EC leaders to negotiate on its chosen agenda. He is reluctant to talk of a turning of the tide: "Because tides turn in all directions". But: "There are three things for which we have been arguing for a long time and where the flow of ideas is in our direction".

The three - enlargement, subsidiarity and Community finances - will dominate the presidency. Mr Hurd's task is to lay the groundwork to wrap them into a deal at December's Edinburgh summit.

Despite a setback in Lisbon last weekend on the precise timing of enlargement negotiations with the EFTA applicants - Austria, Sweden, Finland, Switzerland and, possibly, Norway - he says few have appreci-

ated the change of mood.

"A year ago a lot of people were very sceptical of letting in the EC, let alone going further east. What we saw this last weekend was a consensus that we should let maybe three or maybe four or maybe five join the treaty of Maastricht."

Just as importantly: "It is agreed that they should be permitted, should be allowed, should be encouraged without reopening all the institutional questions."

His European colleagues insist that formal negotiations cannot start until Maastricht is ratified. But the preparatory work can be done this year. From there, "I think there is no reason that negotiations for this first wave should not be completed in 1993, with ratification in 1994 and entry in 1995. That has always been our preferred timetable and I think it is realistic." And a wider Community means a more decentralised one.

That takes Mr Hurd on to subsidiarity, the cumbersome word his government hopes to translate into the overriding philosophy behind Community decision-making.

Everyone has his own definition. Mr Hurd prefers to call it "minimum interference" by the Brussels bureaucracy. Its current acceptance now is another case where "the flow of ideas is in our favour". His task is to give substance to the concept, to define the division of responsibilities between Brussels and national and regional governments.

"Now, it's not straightforward because there are plenty of places where it is British interests which want the Commission to achieve a level playing field."

But Britain and Germany had ensured the principle was enshrined in Maastricht. At Lisbon, others shared the ambition to make the Commission less intrusive: "The Commission volunteered after discussion with us and others not to wait for Maastricht but immediately to set in hand procedures by which future legislation and existing legislation - this was a change I proposed - should be examined against this principle."

Anything that tames the Commission will win plaudits among Tory MPs. But Mr Hurd intends to explain also that Brussels is not as omnipotent as some often suppose. The Commission has the monopoly initiative on trade talks and so on. "But what are the big decisions for the Community? The handling of Yugoslavia. How are we to deal with the former Soviet Union? What is to be the future structure of Euro-

pean defence?"

On these, the pillars of the structure of Maastricht, the Commission without authority. "These are matters which are now quite clearly... to be dealt with inter-governmentally. It means that there is not a conveyor belt. It is a structure incidentally that leaves him happy to compliment President François Mit-

terrand for his spectacular (and unilateral) mission to Sarajevo.

Mr Hurd wants improvements to the way that ministers seek to co-ordinate foreign policy: there is too much "coffee-cup" diplomacy over lunch without officials and detailed papers. That means the "quality" of decisions is not always as high as it might be. But the structure - inter-

governmental and without majority voting - is right.

Not does Mr Jacques Delors quite live up to the demography. The Commission president would have liked a federal structure at Maastricht but that is not what happened. Now: "He is a realistic man. He is beginning to realise - though not all his colleagues have - what

## Hurd prepares to fight on two fronts



Douglas Hurd: dominant issues will be enlargement, subsidiarity and EC finances

(Photograph: Ashley Ashwood)

to the southern countries.

Mr Hurd judged this a victory. In the past Britain's partners had tended to make "political decisions" which always resulted in more expenditure. "Now, the politics have changed and the political decision is not necessarily one to spend more money." Chancellor Helmut Kohl had been particularly helpful in setting out the limits for his taxpayers. Reconciling the differences at Edinburgh would not be at all easy, but Britain was no longer alone in preaching prudence.

There is, though, a much bigger uncertainty than rows over money. However skilfully Mr Hurd negotiates the obstacles to enlargement, subsidiarity and a financing deal, Maastricht can only survive if the Danish people change their minds.

Here he becomes cautious. Some weeks ago he provoked a flurry by suggesting that a protocol might be tacked on to the treaty to soothe the Danish electorate. But now he declines to second-guess the Copenhagen government.

"The Danes said in Lisbon that they needed time and it is for them to come forward with ideas and then we can judge whether they can be put into practice." That they have promised to do in September. There can be no question of coercion: "I think they are under pressure from reality... But it would not be right to coerce them and they cannot be excluded. That puts them in a key position. They accept that."

If Denmark does deliver, can Britain? Tory rebels at present outnumber the government's slim parliamentary majority. With the opposition parties they might prolong debate on ratification indefinitely.

Assuming the treaties win approval in the French referendum, the government will bring back the legislation to Westminster once Denmark has clarified its position.

There is a clear hint Mr Major would seek to tame the rebels by making the issue one of confidence in his government: "What the prime minister has done has been to make it clear that this is not a peripheral matter. It is an essential part of government policy." On precise timing though, Mr Hurd is oblique.

"We shall have to judge when is the right time." Much care had been taken to explain the position to Britain's partners.

Edinburgh might yet demonstrate that Britain has at last moved to the Community vanguard. But even for a natural diplomat, the game starts with a lot of worrying "ifs".

## Search for consensus in foreign policy

By David Buchanan in Brussels

BRITISH diplomats may have long lost an empire to run, but every few years they get a superpower, albeit a rather odd one, to manage for six months.

Britain has always been the great enthusiast for foreign policy co-ordination among the Twelve. The reasons are simple. Britain, like France, tends to see EC foreign policy as an extension of its own.

The overriding British interest has been to keep foreign policy co-ordination an informal affair between consenting foreign ministries, as far as possible out of the clutches of EC institutions like the Commission and the parliament.

Feeling comfortably cajoled over the past 30 years within this inter-governmental system, known as European Political Co-operation (EPC), Britain has pushed for maximum co-ordination. In 1980 it urged extending EPC to security issues. In 1984 it got EPC to list the areas in which diplomats of the Twelve and of the EC based in third countries should pool information. In 1985 Britain championed a tightening of foreign policy co-ordination, an initiative which snowballed into the Single European Act.

There is an irony to some of these initiatives. Britain is suspected by its partners of refusing to put sensitive information on the Coreu telex network which links the foreign ministries of the Twelve. It also has a reputation for not freely pooling information with EC partners in some capitals.

But, in general, Britain is keen to stretch inter-governmental co-operation in foreign policy to the utmost, so as to avoid demands by some of its partners for action through Community machinery. Such demands were largely fended off in the Maastricht treaty, with one exception. Although the treaty's "pillar" on common EC foreign and security policy is firmly inter-governmental, it provides for the (very communicative) possibility that implementing mea-

asures can be decided by majority verdict.

The Foreign Office - from Mr Douglas Hurd, the foreign secretary, on down - firmly believes this to be a nonsense. Thus, for example, one should expect no real UK presidency pressure for Greece to be outvoted on the issue of recognising Macedonia.

The Maastricht treaty has led to certain changes which may live on even if the pact fails to be ratified. The EPC co-ordinating unit in Brussels is to be expanded from six to 23, and merged with the Council of Ministers secretariat.

The UK also plans that political directors of the Twelve should start from this November holding their monthly meetings in Brussels, rather than in the capital of the presidency country. The idea is that political directors (senior foreign ministry officials from each member country) should have more input into foreign ministers' meetings. Mr Hurd also intends these meetings to be more businesslike. At present, general foreign policy issues tend to be discussed over lunch, with no papers prepared or officials present; confusion often results.

Of course, most of the EC's impact on the outside world is still in the arena of the Community's trade and economic business. In so far as the deadlock in the Gatt talks is the

result of the EC's failure to translate the price and subsidy cuts in the farm reform speedily into concessions in Gatt, the UK presidency has almost certainly come too late. For President George Bush has no time for anything from now until polling day in November but to lock electoral horns with Messrs Bill Clinton and Ross Perot. But there will still be plenty else to test British diplomatic skills this autumn - the negotiation of the pan-European energy charter, getting the new Europe accords with central European states off to a good start, and, of course, paving the way for a beginning to entry negotiations for EFTA countries.

COMING hard on the heels of the Earth Summit, the environment will loom large in the UK presidency. Mr John Major has already written to EC heads of government proposing deadlines for implementing decisions taken at Rio, including ratification of the treaties to curb greenhouse gases and protect bio-diversity, writes David Lascelles, Resources Editor.

However, Mr Michael Howard, the UK environment minister, will be pursuing some specific British aims. One is to ensure that EC environmental measures are more evenly implemented throughout the Community. The UK has always complained that while it adheres to EC rules, others quietly ignore them. So it will press for an "inspectorate of inspectorates", a Brussels watchdog that will chase up national environmental agencies.

The UK also hopes to resolve the long-running wrangle over the siting of the EC's own environment agency. This has been held up by the horse-trading over the location of other EC institutions.

Measures already on the agenda include the completion of the EC's fifth action plan on the environment - a kind of checklist which parallels Rio's Agenda 21. A directive on disposal of waste in the works, and further decisions will need to be taken on aiding the clean-up of east Europe.

One measure unlikely to make much headway during the UK presidency is the plan for an EC carbon tax. With the departure of Mr Carlo Ripa di Meana, the environment commissioner, it has lost its chief proponent, and the UK was lukewarm at best. On the other hand, the idea will not go away. It remains an option for reducing carbon emissions and stimulating energy efficiency, and several EC states are keen on it, if only to boost tax revenues.

Employment secretary Billie Shepherd will use her six months in the chair of the council of ministers to argue for a "minimalist" approach to EC employment legislation rather than introduce a raft of new directives, writes David Goodhart, Labour Editor.

She may also be in a position to further postpone the controversial working time directive, laying down minimum holidays and maximum working hours. An understanding was reached last week on the main points but important technical differences remain between Germany and France.

Mrs Shepherd, helped by the Danish referendum, has been good at winning sympathy from other countries for striking out what the UK dislikes in the directive. Her officials say she is closer to the European Christian Democrat tradition than her predecessor, Mr Michael Howard.

But considering that Britain would still prefer to see the directive fall Mrs Shepherd may be in the odd position of starting this directive on the statute book; possibly then to launch a legal challenge to it at a later date.

The UK government hopes and believes that the high-water mark of interventionist employment legislation - epitomised by the working time directive - is now past.

The themes to be highlighted by the UK at various events around Britain include: employment creation, health and safety, removing obstacles to labour mobility, and training.

The UK's other passion is the implementation of social directives. It can point the finger, having implemented 22 out of 22. Just behind it comes Germany with 21. Ireland trails everybody with 16; but four countries have only implemented 17.

## Key events and ministerial meetings in the UK during the presidency

Event	Date	Location
Full Commission visit	July 1	London
EC/Japan summit	July 4	London
Transport ministers	July 16-17	Hertfordshire
Finance ministers	Sept 4-6	Bath
Culture colloquium	Sept 6-8	London/Birmingham
The Presidency Conference:		
Partnership: Rivals? Europe and the World After 1992	Sept 7-9	London
Foreign ministers	Sept 12-13	Hertfordshire
Environment ministers	Sept 18-20	Glasgow
Agriculture ministers	Sept 28-29	Cambridge
Justice ministers attend opening of Legal Year	Sept 30-Oct 1	London
Employment and social affairs ministers	Oct 12-13	Chesham
Trade ministers	Nov 6-7	Hertfordshire
Housing ministers conference	Nov 24-25	London
Immigration ministers	Nov 30-Dec 1	London
The European Council	Dec 11-12	Edinburgh
Beacon Europe 1992: Beacons of Europe	Dec 11-12	Edinburgh
The European Council of Ministers	Dec 31	Edinburgh

## UK sees future - and it hurts

By Philip Stephens, Political Editor

MR JOHN MAJOR'S stated ambition is to keep Britain "at the heart of Europe". The problem is that during 30 turbulent years in the EC it has never ventured more than a few yards beyond the perimeter.

But the angry debates over the Maastricht treaty being played out at Westminster should not be taken as a signal that Britain is about to retreat again into early isolationism.

Mr Major is serious in his judgment that a middle-ranking power, stranded off the coast of Europe can no longer afford to be a reluctant participant in a game whose rules are constantly adjusted on the other side of the Channel.

The noise generated by those at Westminster who would prefer Britain to cut loose from anything more than the "Common Market" is in inverse proportion to their numbers.

Led by Mrs. Margaret Thatcher, they are by and large of the generation which harbours personal memories of the second world war. It is a generation which has still to come to terms with the economic and political might of a once-defeated Germany: one which still looks instinctively to Washington.

But the nation's ruling class - at Westminster - in the

City of London and among captains of industry - see no option but to bind Britain's future to Europe's. As one businessman turned senior minister puts it: "Europe is the future. It is such a pity it has taken us so long to admit it."

The people too have begun to come to terms with Europe. A generation which has grown up accustomed to Mediterranean package holidays has become less certain of the assumption that Britain is best.

And yet: if as a nation Britain is reconciled to a future bound to that of its European partners, it is reluctant still to welcome the prospect.

Mrs Thatcher and her allies know well that the frequent tabloid tirades against Brussels bureaucracy, French farmers and fishermen and German economic success strike a chord with a sizeable chunk of the electorate.

The demography which surrounds Mr Jacques Delors, Commission president, reflects a deep-seated ambivalence among politicians as well as voters about any transfer of sovereignty - illusory or otherwise - to Brussels.

And while the decline in the country's relative prosperity reminds political and business leaders that there is no option other than to compete and win in Europe, for others it stokes nationalist resentment.



BRITAIN'S chancellor, Mr Norman Lamont, may be a Euro-sceptic at heart. But his agenda during the UK presidency will be firmly based on two elements of the Maastricht treaty, writes Peter Norman, Economics Correspondent.

While Maastricht's main purpose is to lay down the route to European union, the chancellor's EC policy will be based on those passages which specify that the Community should have an "open market economy with free competition" and operate on the principle of "sound public finances".

The latter principle has been thrown into sharp relief by the failure of the Lisbon summit to make progress on the future shape of the EC's finances. This leaves the British presidency with the difficult task of beginning negotiations again on trying to trim back the so-called Delors II package of Commission proposals calling for a real increase of almost a third in EC revenue between now and 1997.

Mr Lamont has vigorously opposed the Commission's plans in the past but will be working to reach an agreement by December's EC summit in Edinburgh. While the UK presidency may require the chancellor to be more even handed than he might like in discussions on the future of the EC budget, Sir John Cope, the paymaster general, will feel under no such constraint when battling for Britain against Mr Delors' plans over the next six months.

UK ministers will be putting considerable stress on value for money when negotiating to ensure that the future financial arrangements of the EC fit in with Britain's idea of budgetary stringency. In other respects, however, the chancellor has already indicated some flexibility on EC affairs.

On Monday, he signalled a willingness to drop the UK's long standing opposition to

the EC setting a minimum value added tax rate as part of a bargain that would include lower excise duties for whisky than those proposed by the Commission in Brussels.

Although no final decision was taken, the move may take the contentious VAT issue off the boil for the duration of the presidency, particularly as the latest proposals would allow the UK to retain its zero-rated VAT for products such as food and children's clothing.

Mr Lamont will also be pressing his EC colleagues to support the completion of the single market and to lobby in their own capitals for a liberal EC trade policy. The UK presidency will give him a high-profile opportunity to press for more open EC markets for goods from the former communist countries of eastern Europe and the Soviet Union.

The chancellor believes that one of the important duties of a finance minister is to promote supply side reforms that make economies more efficient and sensitive to market signals. If he has his way, such broader issues and their long term impact on the EC will play a significant part in the informal weekend talks among Community finance ministers scheduled for early September in Bath.

If ANY British minister is poised for Britain's EC presidency, it should be "the Prez", as staff at the Department of Trade and Industry irreverently refer to Mr Michael Heseltine, their minister and chairman of the Board of Trade, writes David Dodwell, World Trade Editor.

Mr Heseltine sees three priorities: successful conclusion of the Uruguay Round;

completion of the Cockfield agenda of 282 harmonisation measures in the European single market by next January 1;

progress on "outstanding specific policy initiatives", including issues like the extent of national powers inside the single market, enlargement, and liberalisation.

"If we are going through something as ambitious as the Cockfield agenda, there are inevitably going to be compromises and arrangements that are not as good as you would like, so we are going to want to look very carefully to see where further progress can be made," he says. "We shall revolve many of those compromises in the interests of even more competitive circumstances, or in pursuit of our determination to flatten the bumps in an only partially level playing field."

He sees liberalisation as a constant, evolving force essential to Europe's future competitiveness: "I do not mean a well-meaning, wispy-washy liberalism, but a dynamic and radical programme to remove regulation, open markets and give people freedom of action and choice."

In specific terms, he is looking to liberalisation in the gas and electricity sectors, in telecommunications and in air transport.

He talks of "three great economic realities" that will guide "our presidency":

● The single market itself.

● The overriding importance to the UK exporters of markets in the developed world, where "trade does not need special support". This hints that he intends to give little ground to special pleading exporters to developing countries for soft loans and favourable export insurance premiums.

● Developing countries need access to industrial markets more than aid. This suggests strong support for the market-opening aims of the Uruguay Round, and new association agreements with eastern European countries.

The first test of his mettle will come sooner than he might like. Britain and Germany have been busy over the past two weeks trying to broker an EC-US compromise on liberalising farm trade that would break the deadlock on the Uruguay Round before next week's Munich summit. The past three EC presidencies have been dedicated to a similar compromise - in vain. It would be a sterling start to the presidency if he could succeed.



# Jokers in single market pack

By Andrew Hill in Brussels

JUST BEFORE midnight on December 31 a match will be put to the first in a chain of bonfires lit to mark the end of the British presidency of the European Community.

Those bonfires should also celebrate the achievement of the single European market - one of the British presidency's principal aims, and the culmination of seven years' hard work since Lord Cockfield, then EC internal market commissioner, kindled the first flame in June 1985.

But however joyful the celebrations, however vigorous the back-slapping, and however useful the measures which will come into force on January 1, 1993, the project is riddled with actual and potential problems, linked to the completion, implementation and enforcement of the Cockfield programme.

Until June 2, when Denmark voted "no" to the Maastricht treaty, sins of omission looked likely to be the biggest stain on the virtue of the single market. Internal market hardliners argued that even if Lord Cockfield's target of nearly 500 measures was achieved, free movement of goods, persons, services and capital would be hampered by derogations (time limited exceptions), deferrals and the EC's understandable tendency to ignore politically sensitive candidates for harmonisation.

But the Danish referendum result has focused the attention of nervous EC govern-

ments on the more pressing problem of subsidiarity - the real or imagined "sins of Commission".

This concern is easier to understand if one recalls that this is the same single market which spawned a series of notorious "rows" between Brussels and member states over alleged threats to the British sausage and the prawn-cocktail-flavoured crisp, the Spanish tide, German beer and countless other objects of national pride.

Critics of the Commission's supposed over-centralising tendency say such apparent meddling in the nooks and crannies of Europe's daily life is one reason for the Danes' narrow rejection of Maastricht.

Commission officials are quick to stress that single market legislation is the direct result of the EC leaders' decision to sign the Single European Act in 1986, and that each measure is debated by ministers and their officials before it is agreed. What is more, they say, ministers are happy to hide behind "Commission plans" if it shields them from domestic political flak.

But the criticism has struck a chord with Mr Jacques Delors, the Commission president. Since the Danish vote he has regularly underlined the fact that January 1, 1993 should end the wave of EC single market legislation, and last week he suggested that the principle of subsidiarity could override the objective of a flawless single market.

That creates a new headache

which the Commission, Britain and the other states must try to solve over the next six months. How can the Community ensure implementation and enforcement of measures without encouraging an image of the EC as a haven for nit-picking legislators? And at what point will member states settle for an imperfect single market in the interests of subsidiarity?

This is a particularly delicate problem for the British govern-

ment. For example, a Dutch widget manufacturer having difficulty exporting to Spain after 1992 could appeal to an arbitration council - a sort of clearing house for single market concerns - or take his complaint to a national court, thus relieving the Commission and European Court of the burden.

But one senior Commission official points out that such solutions have several fundamental flaws, which could lead to new distortions of the mar-

ket. "The problem is that national enforcing machinery is very varied, quite apart from the problem of which national authority is more efficient. Even those which are equally efficient are efficient in different ways."

At the same time, the Commission would still have a role as watchdog, and national courts' decisions on EC law would still be subject to appeal to the European Court. The burden on the central institutions would be almost as great. As for a "de minimis" rule, establishing one for all that the Commission would only intervene in large cases of market distortion - that solution might hamper the development of the internal market for the small and medium-sized

enterprises which Brussels believes are at the heart of future European prosperity. "I'm a bit reluctant to accept that an obstacle to free trade which puts a small firm out of business is less important than something which has an impact on a big company," says the same Brussels official.

In the meantime, the British presidency has to work towards the symbolic completion of the internal market. Much of it is already there. The final directive giving insurance companies a single European passport was slotted into place at Monday's meeting of finance ministers, for example, and the essentials of a single market for banks have been agreed.

Mr Ben Patterson, a British MEP, is preparing a report on the internal market which will be presented to the European parliament in Strasbourg next week. "What's becoming quite clear is that there are a lot of quite tricky tidying-up matters which need to be done," he says. "If you're talking about having a complete single market as Big Ben strikes midnight on December 31, we're not going to have it."

Politically, the trickiest out-

## Single market legislation

### Existing measures enacted

Belgium	1985
Spain	1986
Lux	1986
UK	1986
Neths.	1986
Germany	1986
Ireland	1986
Italy	1986
Greece	1986
France	1986
Portugal	1986
Denmark	1986

### Outstanding issues given priority by UK presidency

- Tax treatment for losses of subsidiaries in another member state
- Value added tax (including binding directive on VAT rates)
- Excise duties
- Excise structure
- Agriculture measures (health standards, plant protection, EC law on plant breeders)
- Standards on food irradiation
- European Company Statute (voluntary harmonisation of company law)
- EC trade-mark office
- Legal protection of biotechnological inventions

### Other outstanding issues

- Aujeszky's Disease (pigs)
- Second revision of the safeguard clause concerning the veterinary sector
- Freedom of movement and right of residence for paid workers and their families
- Rules on cross-border mergers (10th company law directive)
- Compulsory harmonisation of company law (5th directive)
- Takeover rules (13th directive)
- Rules relating to tax arrangements for carry-over of losses
- 12th VAT directive concerning expenditure on which tax is not deductible

## However joyful the celebrations on January 1, the project is riddled with problems

ment. Although it is a strong supporter of the single market and meticulous in its attention to the detailed impact of harmonising measures, many Brussels bureaucrats believe it has also contributed to the poor image of the Commission.

A committee of experts, chaired by Mr Peter Sutherland, competition commissioner from 1984 to 1988, is examining ways of ensuring the European playing field is properly levelled and stays level after 1992. With an eye to the subsidiarity principle, some form of co-operation between member states is certain to be at the heart of the committee's proposals. That could be combined with an enhanced role for national courts.

# Uphill all the way in drive from Portsmouth to Madrid

Richard Donkin takes to the road to climb the EC's paper mountain

THE 38-ton lorry swept through another French village driven in two by the N138 highway. Traffic was queuing ahead and Gérard Gibaux, the driver, relaxed his grip on the steering wheel and gave a shrug as he pulled to a halt.

"Farmers," he said. The southbound long-distance lorry drivers had been warned before leaving Portsmouth for Le Havre that French farmers were once more on the war-path with roadblocks around Paris. Today it appeared that some were converging on Le Mans. A tractor could be seen moving slowly at the head of the snake a mile or so up the road. Just six months from the advent of the single market the movement of goods across borders appears as fraught as ever to the lorry drivers.

Our load was 154 cases of office furniture made by Herman Miller, of Bath. The customer was the savings bank, Caja de Madrid. The freight haulage company was Cave Wood Transport of High Wycombe and the driver was French - open borders at least have arrived in the trucking business itself. We caught the final night crossing from Portsmouth. At Le Havre Gérard extended his bottom lip as only a Frenchman can and looked depressed. "We loose much time. Plenty traffic," he said in his best broken English.

We turned out of the traffic queue to by-pass Le Mans and made Bordeaux by nightfall. Trucks crowded into the lorry park just outside the city and the drivers made a bee-line for the adjoining hotel and a meal that puts the British transport cafe to shame. The drivers entertain each other with travellers' tales spiced with Chaucerian badinage.

Only the names have changed over the centuries. The lorry driver sees himself as the very paragon of the knightly virtues, and customs officers, asked how the movement of goods had improved in 1992, Nigel Halsworth, a British driver,



said: "It hasn't changed one bit. No one has yet come up with a solution to the VAT problem. As long as every country has different rates we are going to have pay duty and that will mean paperwork."

The main difference for drivers after next January should be the disappearance of documents such as the "T2" which needs to be stamped by customs. And VAT will be dealt with by deferred accounting.

In the northern European countries the customs clearance is now being carried out increasingly at the point of delivery. But customs clear-

ance by agents in Spain, Italy and Portugal can still take a full day and at best takes several hours.

We approached the Spanish border town of Irun around 11am and Gérard, one of Cave Wood's most experienced drivers, was worried. "We might be waiting until six o'clock tonight," he said.

Drivers who come to Irun discuss one of the most taxing questions. "If the customs controls are going to disappear as we are told," said Nigel Halsworth, "why are the Spanish building another big lorry park and customs offices on

the border?" It was a question to which no-one had an answer.

Gérard was surprised. At 3.30pm his documents were back in his hands. The goods were not physically examined. We never saw a customs officer. They only deal with the agents.

The freight agents and customs officers have most to lose from open borders and have staged strikes in France and Portugal this year.

The red-capped Basque police were out in force beyond the border but they were not stopping lorries today. One driver spoke of a convoy of three British lorries carrying a consignment of computers a few weeks ago whose drivers could not produce their permits when stopped by the Basque police. The supplying company was forced to pay £25,000. "The Basque fines are like telephone numbers," he said.

In France the fines are lower but seem more frequent. "I had two FF900 and one FF600 fines for tachograph offences in the same month," said Steve Jones, a British driver.

We reached Madrid at 2.30am. Lorry drivers sleep in their cabins. There is a pull-down shelf for co-drivers behind the front seats that provides a sleeping space not much larger than a coffin. It was hot in the cabin and Gérard did not lower the windows. There was too much risk, he said, and he drew his finger from ear to ear.

By mid-morning we were heading for Coslada, the customs clearance park for Madrid in the hope of finding some freight for the return journey. Coslada is a truckers' graveyard. They come, they hand in their papers and they wait.

A British driver parked his refrigerated lorry and walked into the customs offices. His peaches were ruined. Would anyone help him? No one moved. He swore and left. Brussels seemed a long way from Coslada.

By Sara Webb

BRITAIN may well feel it has been robbed of a victory. Shortly before Portugal handed over the presidency of the EC to Britain, European Community finance ministers reached an agreement on the key aspects of the Investment Services Directive (ISD), paving the way for the creation of a Community-wide market in financial services.

The breakthrough on Monday evening - after two years of wrangling - has received a cautious welcome from City institutions. "All that remains to be achieved is some tidying up of the text... there is every prospect of the Directive going through and its legal adoption will take place under the British presidency of the EC," said one Community official yesterday.

The three main points of the ISD which have been clarified are "Transparency", "Concentration" and "Freedom of Access".

Transparency - referring to the reporting of information about the price and volume of securities traded - was the main stumbling block in the negotiations, but a breakthrough was achieved on Monday evening with EC members agreeing on the following conditions:

- Publication at the beginning of each day's trading of the weighted average price, highest price, lowest price, and volume traded on the market on the previous day.
- The highest and lowest

prices, calculated over a rolling two-hour period, which would be published every 20 minutes, with a delay of one hour.

● Publication requirements could also be delayed or suspended to preserve the anonymity of firms and investors dealing either in very large quantities or in particularly illiquid stocks.

Many City institutions have been particularly concerned about the question of Transparency. With the market-making or quote-driven system which operates in the UK, dealers must be prepared to hold large blocks of shares, revealing sensitive price and volume information to the market immediately could put them at a disadvantage.

However, City institutions

yesterday gave a cautious welcome to the reporting delays which have been agreed. Progress was also made on the question of "Concentration", whereby investors will have the freedom to choose which of the regulated financial markets to use, or whether to go "off-market" - in other words, to buy or sell securities without going through an exchange.

The final agreement concerned "Freedom of Access" or the right of EC banks to become members of the stock exchanges in other EC countries. The decision should allow banks which conduct investment business to become members of the stock exchanges in other countries without having to set up subsidiaries in those countries.

## THE CITY AND THE SINGLE MARKET

### ● INVESTMENT

## Portugal's last-minute victory

By Sara Webb

BRITAIN may well feel it has been robbed of a victory. Shortly before Portugal handed over the presidency of the EC to Britain, European Community finance ministers reached an agreement on the key aspects of the Investment Services Directive (ISD), paving the way for the creation of a Community-wide market in financial services.

The breakthrough on Monday evening - after two years of wrangling - has received a cautious welcome from City institutions. "All that remains to be achieved is some tidying up of the text... there is every prospect of the Directive going through and its legal adoption will take place under the British presidency of the EC," said one Community official yesterday.

The three main points of the ISD which have been clarified are "Transparency", "Concentration" and "Freedom of Access".

Transparency - referring to the reporting of information about the price and volume of securities traded - was the main stumbling block in the negotiations, but a breakthrough was achieved on Monday evening with EC members agreeing on the following conditions:

- Publication at the beginning of each day's trading of the weighted average price, highest price, lowest price, and volume traded on the market on the previous day.
- The highest and lowest

prices, calculated over a rolling two-hour period, which would be published every 20 minutes, with a delay of one hour.

● Publication requirements could also be delayed or suspended to preserve the anonymity of firms and investors dealing either in very large quantities or in particularly illiquid stocks.

Many City institutions have been particularly concerned about the question of Transparency. With the market-making or quote-driven system which operates in the UK, dealers must be prepared to hold large blocks of shares, revealing sensitive price and volume information to the market immediately could put them at a disadvantage.

However, City institutions

yesterday gave a cautious welcome to the reporting delays which have been agreed. Progress was also made on the question of "Concentration", whereby investors will have the freedom to choose which of the regulated financial markets to use, or whether to go "off-market" - in other words, to buy or sell securities without going through an exchange.

The final agreement concerned "Freedom of Access" or the right of EC banks to become members of the stock exchanges in other EC countries. The decision should allow banks which conduct investment business to become members of the stock exchanges in other countries without having to set up subsidiaries in those countries.

### ● INSURANCE

## Highly protected market opened up

By Richard Lapper

THE European Commission is poised to complete a liberalisation of the insurance market more comprehensive than anyone could have imagined when the single market was first laid out in 1985.

EC finance ministers on Monday agreed the Third Life Assurance Directive which will largely complete the single insurance market.

The Third Non-Life Insurance Directive was adopted ten days ago. A third plank, the Insurance Accounts Directive was adopted last year.

The legislation, which governments must implement from 1994 onwards, will open Europe's most protected markets to more competition and represents a victory for advocates of a more liberal market, headed by Sir Leon Brittan, the responsible commissioner.

Under the "single licence", insurers from any member state will be free to trade in

any other member state, under home country rules.

Advocates of greater deregulation argue that the single licence should benefit insurers from countries with more liberal rules and encourage a more liberal framework across Europe as a whole.

Other changes include: ● Governments cannot demand prior approval of policy conditions or premium rates or require companies to invest in a particular category of assets.

This will lead to big changes in Germany and Italy, where private motor insurance is highly regulated.

● Under the insurance accounts directive, which introduces a greater degree of disclosure than hitherto, insurers are obliged to state the value of their assets at both historic and market cost.

Companies from countries such as Germany, which have traditionally only stated the value of their assets at historic cost, are most affected by this.

### ● BANKING

## Big problems, big changes, in view

By David Barchard

THE LEGAL framework for a single market in banking was put in place in 1989 with the Second Banking Directive. British bankers long ago accepted the idea of the single market in financial services and later a single currency.

Since then British bankers have concentrated on the practical problems of making the single market work and ensuring the arrival of Emu.

Sir John Quinlan, chairman of Barclays, the largest UK banking group, speaking in Frankfurt in May warned that banks faced enormous changes in their markets and systems. He said banks should be thinking about a host of practical problems such as changes to their computer systems needed for a single currency, to the minting and distribution of coins and notes. And he singled out cross-border payment, wholesale and retail, as one of the biggest problems for banks.

The Second Banking Consoli-

dated Supervision Directive was approved in May and should make BCCI-type scandals impossible. One member country may send inspectors to another to check information. "One still wonders how rigorously the rules will be enforced. How severely will branches of undercapitalised banks in other member states be treated by the Bank of England for example?" one banker asks in private.

Other bankers worry that new rules on credit reference agencies or codes of conduct for credit card companies could mark a step backwards.

By and large however, the banking community bends with the European wind. But one issue where the Commission is eager to press ahead, banks still find it difficult to follow. A cheap cross-border retail payments system, enabling people to send money from one country to another at costs comparable to those of internal money transfers still seems some way off.

# Fading fervour for monetary union

By David Marsh

EUROPE'S industrialists see plenty of advantages from the single market. But plans for a single currency have been dealt a setback by post-Maastricht squabbling according to foreign exchange practitioners at some of Europe's largest companies.

The Commission has long viewed a single currency operated by a European central bank as essential to a unified market. And the idea of irrevocably fixed exchange rates appeals particularly to small and medium businesses without the resources to manage large currency fluctuations.

But many large companies see only limited advantages in monetary union because they

already have sophisticated mechanisms for dealing with currency changes. Some, indeed, use currency trading as a modest profit source.

More important, European businessmen know that Emu will not come about unless Germany - the strongest economy in the EC - wants to see the project completed. And there is little doubt about the cooling of desire for monetary union among German public opinion in recent months.

Mr Heinrich Weis, president of the Federation of German Industry (BDI), caused a stir last week by telling into doubt the Emu timetable.

He said monetary union was only worth carrying out "if it does not undermine currency stability" - a condition which

at present, was not assured.

He also cast doubt on the underlying motives for the EC's campaign towards Emu. "Currency union will bring some small advantages. But it is not necessary for the performance of the single market."

Mr Rüdiger Reisch, group treasurer at the Volkswagen car company, illustrates the fall in German support for Emu. Mr Reisch, who terms himself "very sceptical" about chances for Emu's realisation, says the project is "unrealistic" and could be inflationary.

The politicians have been pushing plans for Emu based on "unsound" analyses of its benefits for business, Mr Reisch says. He says larger companies can benefit from a degree of exposure to currency

fluctuations. Mr Reisch says that only "foolish" corporate treasurers would take action through "hedging" to cover 100 per cent of their EC currency exposure.

A more optimistic line on Emu comes from Mr Jean-Dominique Senard, treasurer at Saint Gobain, the French glass and engineering group. Saint Gobain has pioneered use of the European currency unit (Ecu) in its company accounts and internal transactions.

Mr Senard is certain that Emu will take place. But he believes that monetary union is now more likely to come about in several stages, with two or three countries - led by Germany and France - forming a smaller union by 2000, and others joining later.

Mr John Groult, director of treasury operations at Cadbury Schweppes, the UK food and drink group, also believes a currency union will be delayed until after 2000.

Emu attempts to deal with the problem of exchange rate fluctuations - even though "this is one of the few things that industry knows how to cope with", Mr Groult says. He suggests that politicians might be exaggerating the importance of dampening exchange rate changes, which have remained relatively stable in Europe during the last five years. Instead, more attention could be focused on the fluctuations in economic performance caused by the strict economic convergence conditions drawn up at Maastricht.

The official Brussels line is that the Commission should

By Andrew Hill

WHEN Mr Michael Heseltine, president of the UK Board of Trade, and Mr Martin Bangemann, the EC industry commissioner, met last weekend to discuss Community industry policy they may have found they were closer philosophically than they expected to be.

"There aren't significant disagreements between us and the UK," said a Brussels industry official. "But when it comes to political discussion and rhetoric we tend to be far apart and that makes things much more difficult."

The official Brussels line is that the Commission should

promote a generally applicable "horizontal" policy - such as funding for research and training - rather than sectoral measures aimed at, say, the motor or electronics industry. Britain would clearly like the Commission to hold that line.

But over the next six months the fight between free-market and interventionist governments is likely to intensify. The main battlefields will be the Commission's budget plans for 1993-97 and Brussels' centralised competition powers.

Mr Jacques Delors, the Commission president, would like his budget package to be approved as written - complete with plans to enhance

industrial competitiveness through improved research and training programmes. Community liberals worry that such plans could be hijacked by ailing industrial sectors. But faced with opposition to the whole budget, Mr Delors has hinted that research and training funds may have to be scaled back to ensure more aid for the EC's poorer regions.

Meanwhile, the Commission is under pressure from some countries, notably France, to hand some of its competition powers back to national authorities. The UK will be counting on Sir Leon Brittan, the commissioner responsible, to fight his corner.

# UK will fight to hold free market line on industry



## EUROPE: STATE OF THE UNION

# UK squares up for fight over finance

By David Gardner in Brussels

THOSE who recall Mrs Margaret Thatcher's table thumping tactics over the EC budget in the early 1980s will be in no doubt that, when the Community falls out about money, nothing much else gets done.

That is the prospect facing the UK presidency. After the 12 failed at last week's Lisbon summit to agree a compromise budget to succeed the 1988-92 finance package, the British presidency will be dominated by the need to bring in a deal at the Edinburgh summit in December.

On top of this, of course, will be the presidency's duty to create a climate conducive to the ratification of the Maastricht treaty. But conflicts over money could sour

public attitudes in countries from Germany to Spain.

A veteran German negotiator of EC finance packages said even before the Danish referendum he had never seen such an upsurge in the press on the financing. "For the first time politicians are going to have to take public opinion into account; this is new in European affairs."

The "Delors II" package presented by the European Commission to the Twelve is not just a budget, but the financial framework within which Brussels thinks the political and economic integration agreed at Maastricht will work.

The 1988 "Delors I" package, agreed in more prosperous times, sets the precedent. It started a momentum which enabled the EC

to advance further in four years than in nearly four decades - towards the Single Market, and to the Maastricht treaty.

To consolidate this, the Commission wants an increase of nearly a third in EC revenues, from Ecu86.6bn (247bn) this year to Ecu108.5bn in 1997 at today's prices. Half the increase would go towards "cohesion" or fiscal transfers to help poorer states catch up, at a time when the stringent financial targets for monetary union are forcing them to tighten public spending.

The rest of the rise would underpin the common foreign and security policy agreed at Maastricht; finance the reform of the Common Agricultural Policy (CAP) agreed in May; and boost

spending on research and training to sharpen European industrial competitiveness.

All members want CAP reform, and farmer prices in commodity markets mean it can probably now be financed without increasing the budget. Germany and the UK, do not accept this means a doubling of aid.

They argue that there is no short-term need to raise the EC revenue ceiling, from 1.2 per cent of combined gross national product now, to 1.37 per cent in 1997, as Brussels proposes. This is because the current budget is well under the ceiling, and economic growth over the next five years will increase revenue automatically.

Redeeming this pledge is part of the bill for Maastricht, in the view of the cohesion states, supported by the Commission and with some sympathy from France. But the two main net contributors to the budget, Germany and the UK, do not accept this means a doubling of aid.

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The UK says the Commission can get three-fifths or more of what it wants with no change, and through

savings on farm spending. British ministers also point to the significant net contributions from early entry into the EC of rich Nordic and Alpine countries.

German officials say the Delors package means an increase to Ecu105.5bn in 1997, based on Commission assumptions of 2.5 per cent economic growth and 4.5 per cent inflation a year. With these same assumptions, but no increase in the revenue ceiling, "you get to Ecu92.4bn anyway, a gap of only Ecu13.1bn," an official in Bonn says.

The British presidency will be handicapped in handling the budget as a presidency cannot openly steer negotiations in favour of its own interests.

Germany, for instance, has said it

wants the British budget rebate won by Mrs Thatcher in 1984 - the cumulatively worth £12.5bn - to be reduced. The UK, otherwise allied with Bonn against the size of cohesion funding, says the rebate is not to be touched.

In the end Chancellor Helmut Kohl is likely to compromise with Prime Minister Felipe Gonzalez of Spain, probably resulting in a significant increase in aid. But these increases will put great fiscal strain on countries like Italy and Belgium, which will have to contribute much more than they do now.

Nevertheless British officials are confident they can square the money circle by "five minutes to midnight on the last day of the Edinburgh summit".

## Doubts and delays in the queue to join

COUNTRIES hoping to join the

European Community remain confident their applications will not be disrupted by the Danish "no" vote.

Austria, Finland, Sweden and Switzerland have already applied for membership. Norway is expected to apply by the end of the year.

The decision to delay official negotiations until after ratification of the Maastricht treaty will not stop preparations for entry taking place under the British presidency. Britain will press for better economic treatment of Malta, Cyprus and Turkey to sugar the pill of temporary rejection of their applications.

Clearly, further delays to Maastricht ratification would have great potential to hold up enlargement talks. Additionally, there is unease that scepticism about the EC in countries such as Germany will spread among the electorates of the Nordic and Alpine countries.

These countries see full membership as a natural progression from the greater economic links they are due to forge under the European Economic Area free trade zone between the EC and the European Free Trade Association due to start on January 1.

The five EFTA countries would all bring political stability to the EC "club". Their per capita gross national products are all equal or superior to that of the EC. Most can even calculate their net balances in the EC budget; Austria, Sweden and Finland together will pay Ecu3bn (22.1bn) more to Brussels than they get back.

Despite these prospective members' wealth, negotiating exclusions from EC rules in areas such as agriculture will in some cases pose problems. Difficulties are likely in adjusting countries' laws not simply to the demands of the Treaty of Rome but also to the Treaty of Maastricht. "If it weren't for Maastricht, things would be a lot more simple," says - with understatement - a pro-EC Swiss diplomat.

In particular, most EFTA applicants will have to adapt traditional policies of neutrality to the need to participate in a common EC foreign and security policy.

The Swiss, throwing off their traditional aversion to greater

European openness, seem less fearful about the consequences of EC membership than other EFTA countries.

The Swiss government has recently been dropping hints - as have the Swedes - of willingness to participate in some form of common European defence policy.

A Swiss poll in May indicated that 61 per cent favoured joining the EC while only 27 per cent were opposed and 12 per cent undecided.

The Danish "no" vote may even have been a blessing in disguise for pro-EC forces in Switzerland. The EC has responded to the Danish vote with an attempt to intensify "subsidiarity", heartening the many Swiss advocates of a decentralised community.

Not only the Swiss but all

**'If it weren't for Maastricht, things would be a lot more simple'**

the other EFTA countries will have to submit their EC applications to national referendums. The question is whether a time of slower economic growth across Europe makes voters more or less ready to accept change.

Worries about the effects of EC membership are apparent in most applicant countries. Since the Danish vote public opinion has been moving against the EC in the Nordic region. The "no" campaigners claim the EC will undermine their countries' democracies, weaken their generous welfare systems, and - in the case of Sweden and Finland - draw them into a western military alliance.

Across the EFTA area, there are strong signs that the enthusiasm for EC membership among the political parties and business elite is not fully shared by the people. In Norway, where scepticism is particularly strong, the latest opinion poll showed that 53 per cent of respondents were against EC membership, and only 33 per cent were in favour. In Sweden the political consensus on EC entry -

forged last year - is still holding.

But Swedish opinion seems to be growing in favour of an early referendum on EC entry. Surveys show misgivings coming to the surface. Only a few months ago, polls indicated that more than 60 per cent of Swedes backed membership. But a recent survey found that only 31 per cent supported Swedish entry, 36 per cent said they were definitely or probably against the idea, and 33 per cent were undecided.

EC doubts are also noticeable in Austria. The country's main parties and business groups, which - like those in Sweden - hope to join in 1995, see Austria as a de facto EC member in the economic field.

Political leaders are increasingly willing to modify or even dump the policy of neutrality. Chancellor Franz Vranitzky has repeatedly stated his government's support for Maastricht, including the common foreign and security policy.

However, surveys show 50 per cent of the population would rather forgo EC membership than abandon neutrality.

Even though Austrian supporters of Community membership outweigh the Euro-sceptics, the margin is narrowing. In May, the ratio was 51-to-41.

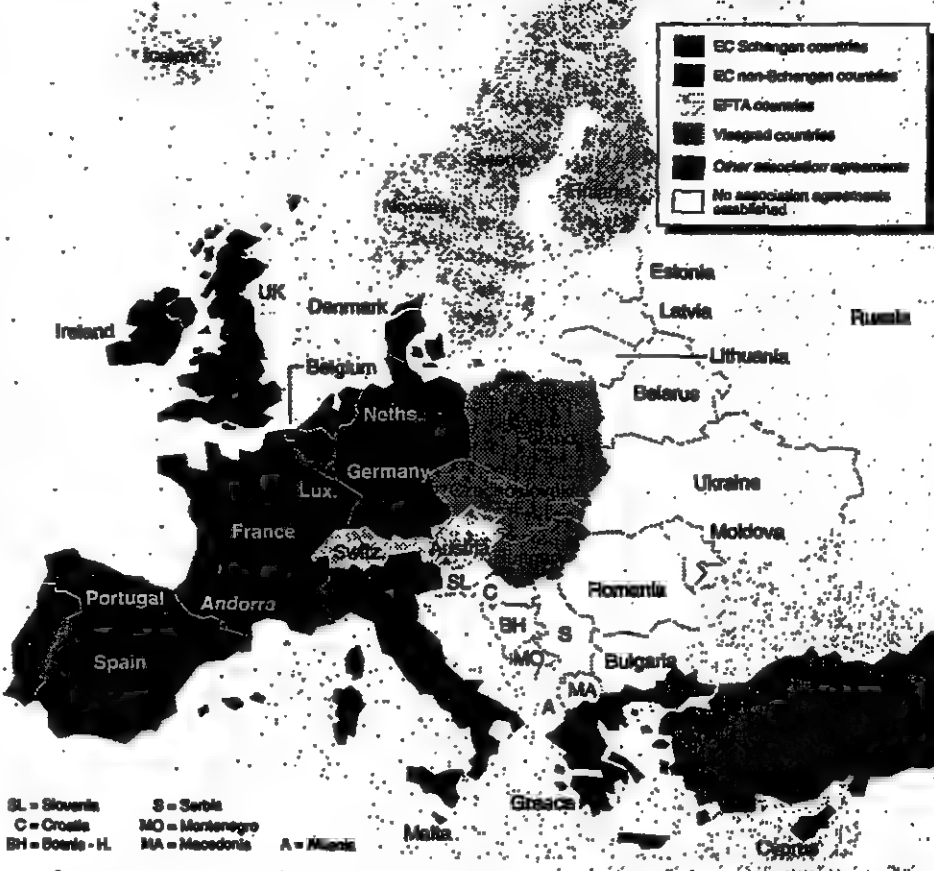
Austrians seem suspicious of the Brussels bureaucracy and of further dominance of German businesses. They want to preserve the country's strict environmental and consumer-protection laws.

While the two largest Austrian parties are clearly pro-EC, the leftist Greens have only recently abandoned their strict anti-Community stance for a somewhat more flexible position. Mr Jörg Haider of the right-wing Freedom party was previously one of the most ardent supporters of EC membership. But he has become critical since the Danish referendum, and observers expect him to campaign against the EC if he feels the popular mood is moving that way.

EFTA governments will be doing their best to dampen the potential of populists like Mr Haider. But uncertainty about the future of the EC may allow such figures - and the negative message they carry - to proliferate.

Contributors: Eric Frey, David Marsh, Ian Rodger, Robert Taylor

### Barriers fall in the west as free trade spreads east



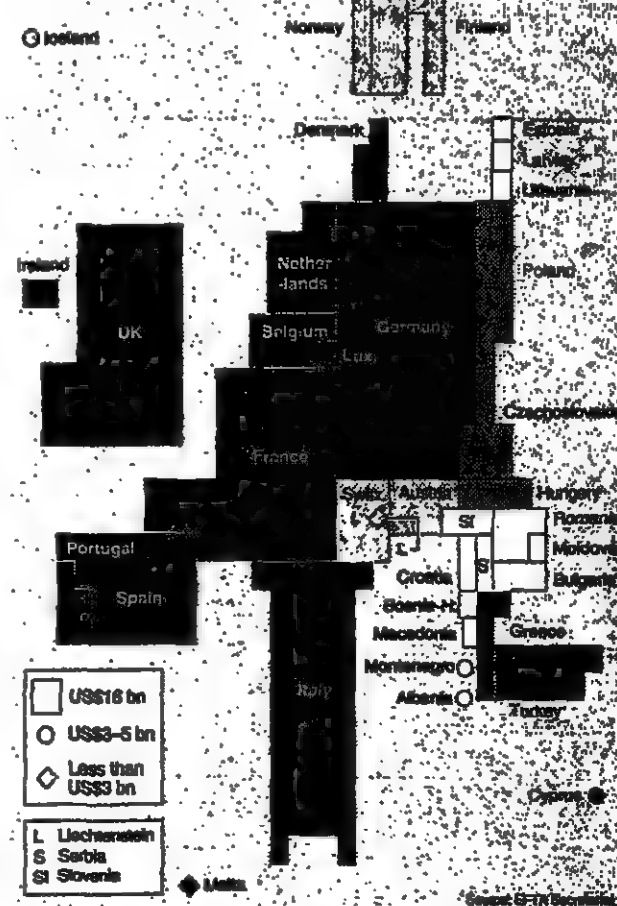
**European Community**  
 ● Customs union  
 ● Free trade in goods, services, capital and labour from Jan 1 1993  
 ● Maastricht treaty envisages economic and monetary union  
 ● Schengen agreement on free travel

**European Economic Area (EEA)**  
 ● Free trade in goods, services, capital and labour from Jan 1 1993  
 ● Border controls remain, but formalities simplified  
 ● No customs union or common tax policy  
 ● Excludes fisheries and agriculture  
 ● EFTA states to adopt EC law

**EC Association Agreements**  
 Turkey (1993) Malta (1970) Cyprus (1987) Andorra (1991) San Marino (1992)  
 ● Free access to EC for most industrial goods and tariff reductions for most foodstuffs  
 ● Full trade liberalisation by 1999  
 ● Laws and rules modelled on EC  
 ● Moves toward free flow of workers, services and capital

### Proportional representation of European GDP, 1990

At purchasing power parity



## Contradictory criteria for membership of Club Emu

By Edward Balls

THE SACRIFICES come now, the rewards later: only a select band of "converged" countries will be allowed to join Europe's monetary union when, and if, it occurs later this decade. But the convergence criteria Emu are proving painfully tough to meet. Most countries aspire to join, but few currently make the grade.

The Maastricht treaty has set a high standard of economic rectitude against which the performance of EC member states is now being judged. The convergence criteria impose limits on acceptable inflation rates, long-term interest rates, general government budget deficits and the stock of outstanding public debt.

At first sight, the recent record of inflation convergence looks promising. Progress towards nominal convergence within Europe is illustrated on the left-hand chart. It shows Europe's progress since 1988, when this latest and most serious attempt to establish a single European currency was born at that year's EC summit in Hanover. Only those countries which pass both inflation tests are located in the shaded box.

The number of qualifiers has increased from three to five since 1988. The UK and Denmark have shown the most

### CONVERGENCE CRITERIA

● **INFLATION:** a consumer price inflation rate within 1% points of the average of the three lowest national rates;

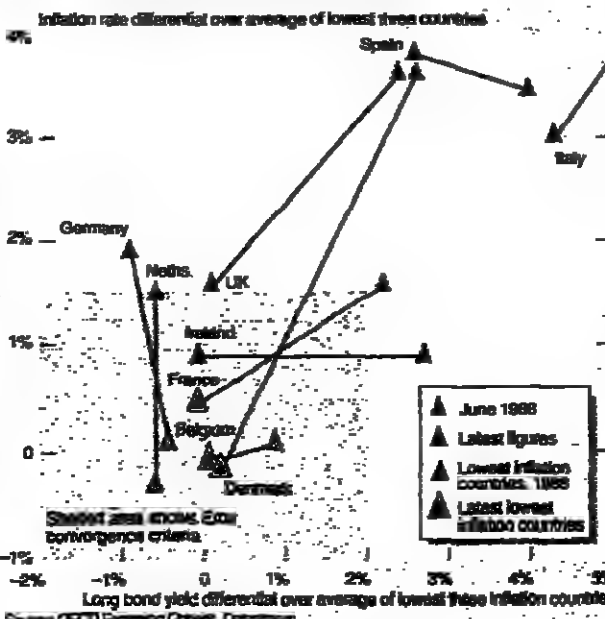
● **INTEREST RATES:** a long term interest rate within 2 points of the average rate of these same three countries;

● **BUDGET DEFICITS AND DEBT:** no "excessive deficit", defined as a general government budget deficit greater than 3 per cent of gross domestic product or a ratio of gross public debt to GDP greater than 60 per cent unless this debt ratio is falling "at a satisfactory pace";

● **DEVALUATIONS:** no devaluation within the ERM in the two years before joining the monetary union.

impressive shift from high to relatively low inflation; but Italy, Spain and Portugal have made no progress towards inflation convergence. The three missing countries, for whom no long bond rates are available, currently have inflation rate differentials of 0.8 per cent (Luxembourg), 4.3 per cent (Portugal) and 15.4 per cent (Greece).

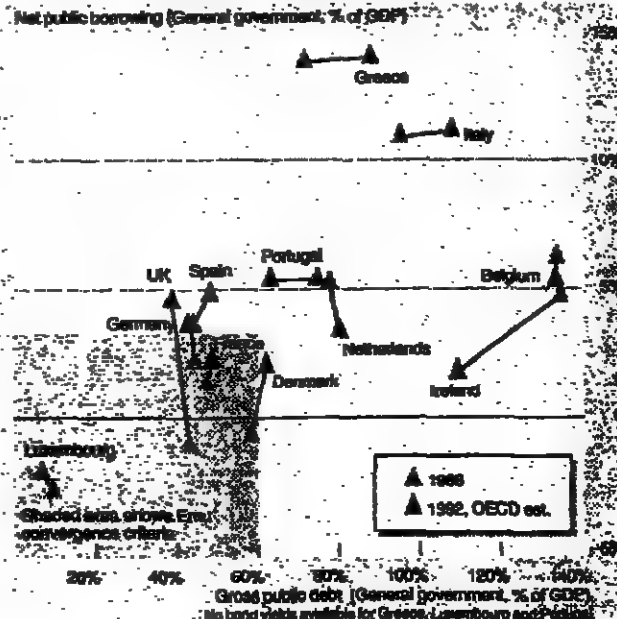
### Inflation rates converge...



The discipline of the European exchange rate mechanism is part of the reason for this inflation convergence. Germany, the anchor country within the ERM, was understandably unwilling to relinquish the D-Mark unless Germany's single currency partners had first proved their commitment to low and stable inflation.

Yet Europe's success is not all it seems. The average inflation rate of the three lowest countries has increased from 1 per cent in 1988 to 2.7 per cent today. Convergence has been as much about rising inflation in the low inflation countries as falling inflation elsewhere. The most significant deterioration has been the sharp rise in Germany's inflation rate since

### ...but fiscal deficits grow



unification in 1990. While Europe's record on inflation convergence is good, if relative to an upwardly mobile target, the fiscal policy performance has been almost universally bad. The fiscal rules set absolute limits for permissible deficits and debt ratios; but most EC member countries have been moving away from this target range, as

the right-hand chart shows. Five EC member states would have passed both fiscal rules in 1988, with Spain not far away. That number has now fallen to just two - Luxembourg and France. Even these two countries have seen their fiscal deficits increase, although not as dramatically as that of the UK. Ironically,

Germany, previously the most committed advocate of fiscal rectitude and critic of Italian profligacy, now fails to pass the deficit test.

Only Ireland has bucked the trend and moved decisively towards fiscal sobriety, although it still has some distance to travel. Of the other high debt countries, Italy and Greece have staggered in the opposite direction.

Why has this general fiscal deterioration occurred? The economic strains that German unification has imposed on the European economy is part of the answer. Germany's rising fiscal deficit has forced up real interest rates across Europe; while the accompanying inflationary pressures in Germany have set a painfully high floor for short-term interest rates across the ERM.

The inevitable result of this prolonged period of tight monetary policy and high real interest rates has been slow or no economic growth across Europe. As usual when growth is slow and unemployment rising, governments have spent more and collected fewer taxes: hence the growing fiscal deficits.

Yet German unification is not a good-enough excuse. It may have made the fiscal target harder to meet, but it has made inflation convergence less demanding, if only for the

time being. The Bundesbank has proved its determination to reduce German inflation to its previous levels; and even after this long period of slow growth, most European countries, including the UK and Ireland and France, still do not meet the 1988 inflation criteria. Without German unification, they would have needed at least as tight a monetary policy as they have currently have.

Reducing inflation to very low levels is costly and implies rising budget deficits unless the government is also prepared to cut public spending. The suspicion remains that, for many countries, the pursuit of low inflation may be inconsistent with meeting the fiscal rules set out in the treaty, unless the fiscal rules are fudged. The fiscal convergence criteria may eventually be interpreted as aspirations rather than pre-conditions, or refer to cyclically-adjusted rather than actual budget deficits.

Yet no country, especially the fiscally profligate, can rely on a lenient hearing from their fellow members. If all four criteria are strictly applied, only France and Luxembourg now qualify to join Club Emu. Even Germany falls two of the four conditions - although Emu without Germany may not be a club worth joining.



## MANAGEMENT

Andrew Jack looks at a new trend towards hiving off specialist work functions to outsiders

## Cutting HQ down to size

At a tense meeting in Cleveland, Ohio next week, four consulting firms will put their case for taking over an important headquarters function of BP, the preparation and submission of all state and federal tax returns for the group's US operations.

The contract - which should be awarded by the end of this month - will be the latest in a series of such moves by the hard-pressed oil company in recent months. On both sides of the Atlantic, these are contributing heavily to BP's ability to cut sharply and repeatedly the size of its various head offices - divisional, regional, and corporate.

The contract also represents part of a new trend throughout industry of handing to outside contractors the operation of functions that are not part of a company's core business. The idea of "contracting out" or "outsourcing" is not new. Catering, cleaning, transport, internal mail and security have long been managed externally. One recent estimate put the size of the existing UK market at \$4bn a year, dominated by giant business services companies such as BET.

But in the last few years, a new type of function has begun to be awarded to a new breed of outside contractors, which is often labelled "outsourcing". It involves a different kind of contract, covering much higher-level headquarters functions such as computing and accounting services. It rests on the doctrine

propounded by consultants and business school academics in the last few years that companies should concentrate on their "core competencies", while leaving other functions to specialist contractors.

David Andrews, head of financial markets at Andersen Consulting in London, draws a clear distinction between two types of contracting out. The first - the old-fashioned facilities management function - is at what he calls the commodity end of the business. "The tasks are simple, well defined, and choice is based on price," he says.

The second, on which Andersen Consulting is concentrating, has emerged during the last five years. It involves, says Andrews, contracts based less on price than a range of more intangible benefits, with a strong continuing relationship between the client and contractor.

Andrews stresses that some functions - particularly policy and decision-making - will always remain with senior internal management. But many others can be hived off. He says the litmus test is that management remains in control of the product or service it is delivering to customers, and not whether it controls the resources which contribute to that end-product.

Peter Falconer, an associate director of Hoskyns Group, a consultancy which specialises in information technology work, is rather more sceptical about the labels being attached to the trend.

"The definitions have been over-

complicated by marketing people," he says. He classifies contracting out as the day-to-day management of service functions by an independent company, while facilities management encapsulates a wider range of projects to bring about change for a client. He says that outsourcing is merely an American phrase for contracting out.

Whatever the concept is called, there is no question that there is growing demand for more sophisticated, higher-level functions to be handed to outside contractors, albeit with a close level of supervision. "Two years ago it was difficult to find a financial organisation willing to even contemplate outsourcing its services," says Falconer. "Today they are the most active."

The attractions can often include substantial cost savings. But they also include the benefits of economies of scale, as well as intangibles such as the expertise that a specialist contractor can bring, and the ability to release management time for more important issues.

In April, the International Stock Exchange in London appointed Andersen Consulting on a five-year contract, believed to be worth more than \$50m. It has taken over operation of the computer systems, and brought 305 staff onto its own payroll. A further 30 were made redundant. Over five years, it expects to reduce its IT costs by 40 per cent.

Jane Barker, finance director at

the exchange, says management recognised that its systems were becoming elderly and increasingly difficult and costly to maintain. "We knew we had to do something and to do something quite fast."

Barker says that outsourcing has enabled the exchange to focus on its core purpose, which is running and regulating the market. Andersen has brought in the skills to bring about change in the operations needed to achieve that end.

While most outsourcing has been focused on the operations and management of information technology, it is also now spreading into other headquarters' functions. Last June, BP Exploration (Europe), now based in Glasgow but scheduled to move to Aberdeen, announced that its accounting services would be handed to Andersen Consulting on an initial four-year contract.

Since then, 300 people have been transferred to a special Andersen centre in Aberdeen. A further 80 were offered severance payments, and now some new employees have been recruited. Colin Goodall, chief of staff and general manager for business support, will only say that the savings negotiated will be more than 20 per cent in the department, which had a budget of £13m before the contract began.

He says the oil industry has had a long tradition of contracting out services. But the need to reduce costs even in headquarters has been triggered recently by the stable price of crude oil, and disappointing

corporate results. "Outsourcing is part of our drive to reduce costs and improve efficiencies," he says.

"Many of the savings were not immediately apparent," he says. "We are increasingly recognising intangible benefits that we could not quantify. We are adding value as well as reducing cost."

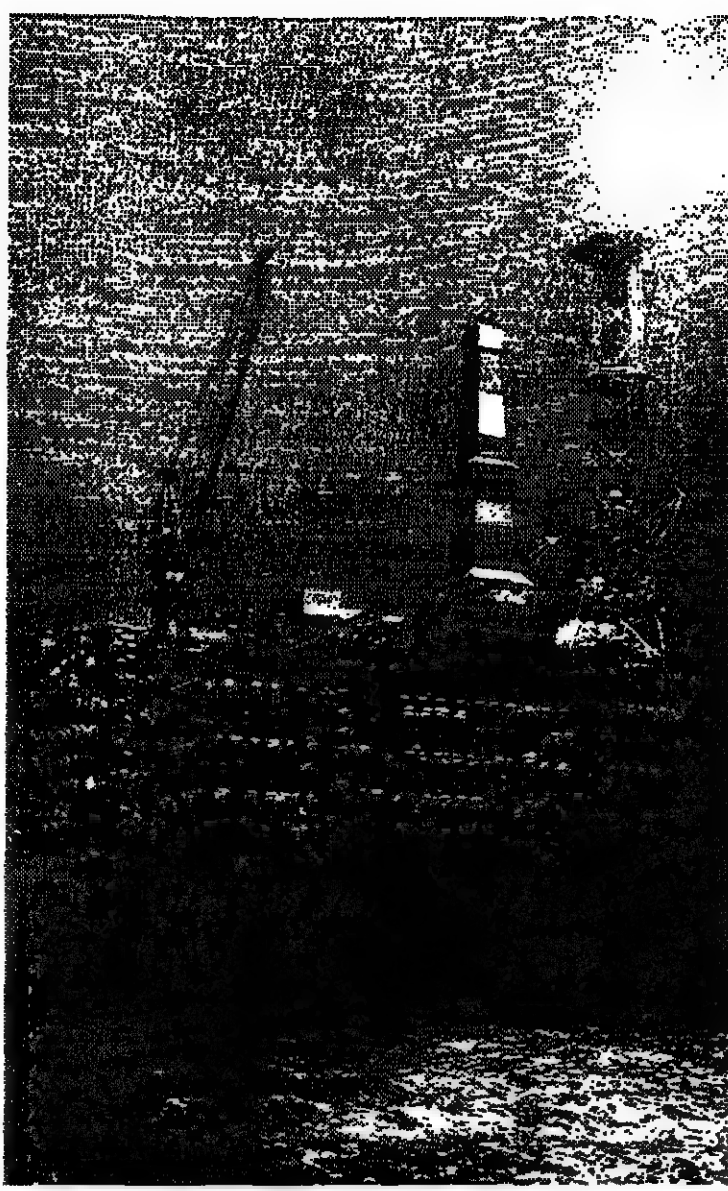
In London, BP's corporate headquarters has also begun to apply more of the lessons of outsourcing. Two years ago, most of its IT work was contracted out.

Its corporate tax work has just been contracted to Price Waterhouse, which will assume responsibility for 19 of its existing 22 staff in July. BP continues to make important decisions on the tax returns once they are prepared.

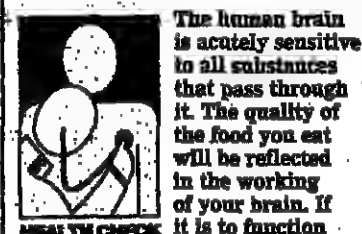
Aside from the preparation of federal and state taxes for its US operations, BP is also considering outsourcing its petroleum revenue tax work in the UK, and some personal tax work for its expatriate staff.

Peter Hobbs, head of tax, says one of the main difficulties about introducing outsourcing was persuading his own management that it would not be compromised by allowing sensitive material to be handled by those outside the organisation.

He says that the issues of confidentiality and staff sensitivity were among the most testing during the initial negotiations. "Outsourcing is not a popular thing at any level. A lot of time needs to be spent trying to win over the staff."



BP Exploration increasingly plans to concentrate on its core business



After eating some foods you feel energetic and lucid, and life seems good. On other days, you seem to be dragging your body and mind around with you. Is it the menopause? Or have the electromagnetic fields gone awry? The chances are you have eaten

## Food for thought on the vexed question of sugar

Dr Michael McGannon says an inadequate diet can hamper your ability to take decisions

Inferior food and your brain is letting you know.

There are biochemical explanations for this "food-to-mood" phenomenon: increased scientific findings increasingly support a link between ill-humored psychiatric disorders and inadequate food.

However, most people do not know how to feed their brain. When asked to name the most common brain stimulants, managers tend to point to caffeine or nicotine (younger, racier ones may mention cocaine). However, by far the most widely used stimulant is, of course, sugar.

Sugar or glucose is the body's energy currency. The brain has a voracious appetite for sugar, and even though the organ accounts for only 8-10 per cent of the body's weight, it can consume up to 30 per cent of its body sugar.

Unlike other organs, the brain cannot convert other foods, such as fats and proteins, to glucose when supplies run low. To keep the brain happy, the body orchestrates all its efforts to deliver the proper level of glucose to the brain. The entire body is geared to the survival of the brain.

The brain can get its energy supply from simple sugars (choose

fruits and honey over refined table sugar) and from complex sugars (starchy foods like rice, potatoes, pasta and grains). It can also get energy from glycogen, stored in the liver.

In the healthy body, a certain level of blood glucose will stimulate the secretion of insulin by the pancreas. Insulin makes possible the shuttling of glucose into the body's cells including those of the brain, for generating energy.

The problem comes when you eat too much refined sugar, stripped of its essential nutrients and vitamins. Large quantities

eventually overwhelm the body's ability to react smoothly by producing insulin. Instead the pancreas overreacts by secreting excess insulin, violently driving the glucose level below that consistent with proper functioning of the brain, causing a condition known as hypoglycaemia.

Once the brain senses that its primary fuel is running low, it panics and sends out shock waves to all systems.

These distress signals are immediately reflected in anxiety, depression, poor concentration and loss of memory. Then the heart rate quickens, sweating

begins, you become tired and suffer headaches. If the hypoglycaemia is severe enough it can lead to loss of consciousness.

The only natural response is to get more refined sugar into the system quickly. This will instantly make you feel better, but by the time you get home, you will be exhausted and anxious. A well-balanced meal and a few hours sleep will not be enough to get you right again.

A longer-term strategy is needed. You should: ● Develop a healthy fear of refined table sugar and sweets. Stay away from soft drinks, coffee,

canned vegetables, salad dressings and breakfast cereals.

● Eat yoghurt, fresh fruit and unsalted nuts to provide your high-energy fuel.

● Take part in decisions about what is served in your office cafeteria or dining room. Pay attention to the sugar bombs that are served at meetings and conferences.

● Opt for fruit juices instead of sweetened caffeinated drinks or colas. Convert your coffee break into an "energy break".

At a time when businesses are spending millions to improve performance, a little maintenance of the company's most valued resource, the decision maker's brain, would seem a wise investment.

The author is the medical director of the Insead Business Health course.

## BUSINESS AND THE ENVIRONMENT

## Company reports leave vital queries unanswered

UK COMPANIES will probably have to be forced by law to report fully on their environmental performance if they are to be made environmentally accountable, according to a study of annual accounts released today.

Companies increasingly include environmental matters in the annual report, say authors Peter Kirkman and Chris Hope of Cambridge University, who analysed 237 UK company reports.

Most, however, tend to focus on positive activities which have public relations value and they fail to provide substantial information.

Large companies were the most likely to disclose environmental information (64 per cent), compared with 23 per cent of medium-sized companies and only nine per cent of unlisted companies.

Large companies also provided a broader range of information. There was little difference between company reporting in different industry sectors.

Most of the environmental information provided was partial and selective - with few numbers provided - and many companies did not give any evidence to substantiate their claim of being environmentally responsible.

For some companies, environmental reporting amounted simply to the fact that the company report was printed on environmentally friendly paper.

ICI was the only company to say in its accounts exactly how much it had actually spent on the environment: £350m.

Only four companies voluntarily disclosed "bad news" about their environmental performance, with ICI and Thames Water, for example, reporting that they were being prosecuted for environmental offences.

Pressure from institutional investors and other initiatives to encourage "green reporting" would most likely need to be backed by legislation, the study says, with a compulsory independent audit to ensure accurate disclosure.

Hilary de Boer

Environmental Disclosure in UK Company Annual Reports, Management Studies Group, University of Cambridge, Mill Lane, Cambridge CB2 3RQ.

## Green fashion dulls edge of German chemical industry

Paul Abrahams asks whether the big three are crying wolf or justly grieved

Germany's chemicals companies have seen off legions of foreign competitors since the Second World War. Now they are facing an internal challenge from green politics that threatens their prime position.

The three chemicals giants BASF, Bayer and Hoechst claim that the cost of domestic environmental legislation threatens to cripple the industry by reducing competitiveness.

The chairman's protests are part of a wider battle waged by German companies. German industrialists are struggling to contain costs of all kinds.

Dr Jürgen Strube, chairman of BASF, warns: "Given rising costs for environmental protection purposes, high personnel expenditure, and a continual decrease in working hours, we run the risk of forfeiting our position in international competition."

Mr Strube, with his counterparts at Bayer and Hoechst, has conducted a carefully co-ordinated protest against the German government's planned environmental legislation. Are the chairmen crying wolf, or is the industry, a cornerstone of the German post-war economic miracle, really under threat?

The proposed legislation includes: ● A charge next year of DM200 on each tonne of hazardous waste produced. Dr Frank Schendel, head of environmental policy at Bayer, says that preventing its introduction is the industry's first priority.

● A levy on carbon dioxide emissions which may cost the industry as much as DM500m a year, according to Bayer. That would be much higher than the carbon tax currently proposed by the European Commission.

● A solid waste charge on non-hazardous by-products used in landfills. That could add DM80m a year to BASF's costs and DM290m to Bayer's.

At the best of times the impact of such charges would be significant. These are the worst of times. The German economy, burdened by the costs of reunification, is slowing down. Chemicals companies face falling demand and struggle to maintain prices.

All three groups reported a fall in first quarter profits this year. At

## Chemical groups' clean up spending

	Capital expenditure on environment	Environmental operating costs	Total environmental costs as % of turnover
Bayer (Germany)	DM 225m	DM 1,400m	9.0%
BASF (Germany)	DM 368m	DM 1,065m	7.0%
Hoechst (Germany)	DM 343m	DM 1,558m	11.9%
ICI (Worldwide)	£720m	£230m	2.8%
Rhône-Poulenc (France)	FF 564m	FF 589m	1.7%



Hoechst, profits fell 24 per cent, at BASF 25 per cent. Even at Bayer, protected by its pharmaceuticals business, profits slipped 8 per cent. For the first time in a decade, dividends at both Hoechst and BASF were cut. The outlook remains gloomy.

Dr Strube warned that there were few indications of a quick recovery. Hoechst's chairman, Mr Wolfgang Hilger cautioned that 1992 would be a difficult year.

Dr Jürgen Dormann, Hoechst's finance director, says "The good results of the last few years perhaps gave the wrong signals to the politicians who thought we could always afford the measures they threw at us. But we can't".

The German groups argue they have already cleaned up their act considerably. BASF says it has reduced its effluent load into the Rhine by 85 per cent since 1973. Air emissions are down between 80 and 85 per cent during the same period.

Such improvements do not come cheap. BASF spent DM550m between 1988 and 1992 on capital projects to reduce pollution, according to Dr Wolfgang Jentzsch, BASF deputy chairman. The group plans to spend DM900m between 1990 and 1994 on environmental capital projects, while between 1992 and 1996 it

will spend as much as DM1.6bn. The cost of environmental protection does not end with the initial capital investment, the groups argue. BASF reckons that, for each DM-mark it spends on environmental capital projects, 40 pfennigs are added to running costs.

Operating costs generated by environmental measures in Germany alone reached DM1.07bn last year, equivalent to 5.2 per cent of sales. Pre-tax profits in Germany during the same period were only DM1.45bn.

Bayer reckons that the cost of running environmentally related plant in Germany has doubled in six years and is now equivalent to 8 per cent of sales. Mr Hermann Strenger, Bayer's chairman, estimates it needs to spend DM1.9bn on environmentally related capital projects during the next five years.

Such expenditure on the environment is much greater than that of foreign chemical groups, the trio insists. Imperial Chemical Industries, the British group, spends 1.8 per cent of its turnover on environmental protection.

The groups question the motivation behind further legislation. They argue the levies are prompted more by political considerations

than by a desire to reduce pollution. They suspect politicians have found a popular source of raising income and easing constraints on federal government budgets.

They argue too that the levies would be ineffective. Politicians have failed to understand the economics of pollution control, says Dr Jentzsch. "There comes a point when its costs DM100 to reduce pollution 90 per cent. But for the next 5 per cent, it costs another DM100m. That is not a sensible use of resources."

If the proposed measures are implemented, the German chemicals companies may have to switch more investment abroad, warns Mr Hermann Strenger, Bayer's outgoing chairman. High environmental costs and delays caused by pressure groups have already forced the trio to invest outside Germany.

Mr Strenger is now calling for a consolidation phase. That appeal has some merit, according to industry analysts in Germany and overseas. German groups do tend to spend more on the environment than their competitors.

Such a disadvantage would clearly be increased by the added burden of the proposed environmental legislation. Claims however by group chairman that the German chemicals industry's trade surplus of about DM35bn could be wiped out are exaggerated.

The German industry can minimise the impact of rising environmental costs by cost-cutting measures; a strategy in which the German chemicals companies lag behind their European counterparts.

When groups such as ICI and Akzo of the Netherlands recognised recession two years ago, they launched cost-cutting programmes. The Germans reacted sluggishly. Costs per employee at all three groups remain far higher than at ICI, according to Mr Alasdair Nibbel, chemicals analyst at UBS Phillips & Drew. "If one takes two similar groups like ICI and Bayer, on every form of analysis, the German company is less productive than the British."

The German companies now have little choice but to grasp the nettle of restructuring. Ironically, the end result may be to make them even more formidable competitors on the international stage.

## Cleansing the Elbe by data

By Andrew Lawrence

The River Elbe, which rises in Czechoslovakia and runs for more than 1,000 kilometres before it joins the North Sea near Hamburg, is one of the world's most beautiful rivers. It is also one of the filthiest. Anyone unlucky enough to fall in will swallow a dangerous cocktail of sewage, bacteria, heavy metals, nitrates and chlorinated hydrocarbons.

A single dose of Elbe water may not be lethal, but much of the wildlife in and around the river has been killed off. After years of talk, an international project is at last under way to clean up the river and the North Sea into which it runs. For the first time, the scientists involved can draw on advanced data collection, computer analysis and measurement techniques borrowed from the world of process manufacturing.

The initiative to clean up the Elbe began in 1985 when the countries bordering the North Sea signed a treaty to halve pollution levels. While the former West Germany was willing and able to tackle pollution in the 200 kilometres of river it controlled, the Czechoslovakian and East German authorities, which controlled the remaining 900 kilometres, were uncooperative and lacked resources. Now Germany is unified and the Czech market economy stabilised the real work has started.

The first step was the formation of the International Commission for the Protection of the Elbe (IKSE) in 1990. IKSE, backed by the Czech and German governments and the European Commission, has concentrated on accurate measurement. "It's the first part of the battle. You have to have results before you can build plants to clean the river up", says Rolf de Vries, a project manager on secondment from computer supplier IBM.

As part of its main project labelled INES (Information Network Elbe Sanitation), IKSE is now treating the river like a huge process plant. Remote sensors, monitoring stations and laboratories are being established, sending

information back for consolidation and further analysis.

Such an elaborate network of stations would have been unthinkable five years ago, but the cost of the technology has fallen and IBM has donated PS/2 notebook and desktop computers and RS/6000 Unix workstations worth DM 1m.

The 18 measuring stations are being installed along the banks of the Elbe or on floating pontoons. A suction pump takes water and distributes it to automatic instruments which measure its composition.

The results are stored by a local PS/2 personal computer, and forwarded electronically every 24 hours, by modem, to laboratories or land stations.

The water quality data is then sent up through an electronic hierarchy. Local results are transmitted to Hamburg and Prague for country analysis and then forwarded to the IKSE Secretariat in Magdeburg for final analysis.

The detectors could reveal if a serious accident has occurred. For example, the level of one chemical may exceed allowable levels or the water may be less opaque than it should be. The station computer would send an alarm call to the land offices. If an alarm occurs outside office hours, a standby service receives the alarm call. Duty engineers then call into the station using notebook computers for more information. IKSE expects the benefits from the INES project to be enormous and long-term. Ultimately, the data could be used to underpin every anti-pollution activity, ranging from prevention, clean-up, legislation, prosecution or the issuing of licences to discharge substances.

The project team hopes its methods will attract interest. An initiative to clean up the River Oder (in Poland and Czechoslovakia) is underway, and IKSE believes that those responsible for rivers across Europe and beyond could make use of the methods and software involved.



## FT LAW REPORTS

## Mareva extension for fresh claim

AIGLON LTD AND ANOTHER  
v GAU SHAN & CO LTDGAU SHAN & CO LTD v  
AIGLON LTD AND OTHERSQueen's Bench Division  
(Commercial Court):  
Mr Justice Hirst  
June 23 1992

A MAREVA injunction which would have been discharged as against one of two associated companies on grounds of non-arguability of the claim on which it was based may be extended as a result of a post-argument amendment to the claim of the party in whose favour it was made. If the amendment raises a fresh claim which is arguable, and which is so inextricably interlinked with the original case against the other company that in the interests of justice it should be heard.

Mr Justice Hirst so held when granting an application by Gau Shan Ltd to extend a Mareva injunction and ancillary order obtained by it against L'Aiglon SA ("SA") in respect of an arbitration award against SA and its associated company, Aiglon Ltd ("Ltd").

HIS LORDSHIP said the litigation comprised two actions arising out of an award by the Technical Appeal Committee of the Liverpool Cotton Association in favour of Gau Shan against Ltd and SA, a Swiss company.

On May 1 1992 Mr Justice Gathhouse granted applications against Ltd and SA for worldwide Mareva injunctions and orders for disclosure of worldwide assets.

At that stage the sole substantive claim on which the injunction against SA was based was Gau Shan's counterclaim for leave under section 26 of the Arbitration Act 1960 to enforce the award in the same manner as a judgment.

On a previous application to the present court SA applied to set aside the Mareva and disclosure orders as against it.

Judgment was given on June 10 (FT, June 26 1992). The conclusion was that Gau Shan had no good arguable case against SA for an order under section 26. On that footing the court was prepared to discharge the Mareva and ancillary

orders against SA.

One of the grounds on which that conclusion was based was that the evidence then before the court failed to substantiate a good arguable case that SA was party to the contract of sale on which the arbitrators' jurisdiction was founded.

Gau Shan now applied to extend the Mareva and ancillary order on entirely fresh grounds, including a claim against SA under section 423 of the Insolvency Act 1986 first put forward in an amendment to the counterclaim on June 1, and a possible claim under section 238 by liquidators of Ltd.

Mr Colman for SA made it clear that he was not able, at present, to dispute that there was a good arguable case on the merits of those two contentions. However, he counter-claimed to strike out the amendment.

Section 423(4) of the 1986 Act provided that where a person entered into a transaction at an undervalue, the court might make an order "restoring the position to what it would have been if the transaction had not been entered into".

By 423(3) the court should only make such an order if satisfied that the transaction was entered into for the purpose "of putting assets beyond the reach of a person who is making, or may at some time make, a claim against him".

Evidence sworn on behalf of SA was directed to showing that as part of an allegedly legitimate tax avoidance scheme, Ltd had stripped itself of its assets, partly by transfers to an Irish company of the same name, and partly by payments of management fees and commission to SA.

Mr Falconer for Gau Shan submitted that the evidence demonstrated a strong case showing Ltd had entered into a transaction with SA offending against section 423, in that assets were put out of Gau Shan's reach, apparently at an undervalue, by transfers to SA at a time when the arbitration award had been made. He said that ground alone substantiated continuation of the Mareva and the order, there being no contest from SA to Gau Shan's case on the risk of dissipation of assets.

Those submissions were accepted. Even if SA's explanation of the asset-stripping exercise was sound, it by no means

followed that the purpose of the transaction was not the section 423 purpose.

Section 238 of the Act provided that the liquidator of a company might apply to the court to restore the position where the company had entered into a transaction at an undervalue.

Mr Falconer submitted that since Ltd was now a shell company, it would be insolvent if Gau Shan were entitled to enforce the award against it. As a result a liquidator could apply for an order under section 238. He submitted the court had jurisdiction to grant a Mareva injunction against a third party such as SA, as ancillary to the relief sought against Ltd under section 238 (TSB v Chabra [1992] 1 WLR 231, 240).

A good arguable case was established on the footing that there was credible evidence that SA's assets might in part be the assets of Ltd which had, as a result of the asset-stripping operation, put it out of its power to meet the arbitration award - so that an injunction against Ltd alone was likely to be inadequate to protect Gau Shan.

Those conclusions provided a firm basis for continuing the Mareva, subject to the court's overriding discretion - and subject to Mr Colman's striking out application.

Mr Colman submitted first that the amendment was an abuse of process in that it was made between time of argument in May, and time of judgment, and that it fundamentally altered the position to the unfair detriment of SA, since it had no relationship to SA's attack on the award as having been made without jurisdiction.

The flaw in that argument was that it ignored the original case against Ltd, which included a section 423 claim. Irrespective of the failure of the original section 26 application, Gau Shan would have had a cast iron case for joining SA as an additional defendant under RSC Order 11, rule 1(1)(c), on the ground that it was a necessary and proper party. The court would inevitably have had regard to the fact that the section 423 claims against Ltd and SA were inextricably interlinked and in the interests of justice should be heard together.

The amendment did not involve abuse of process.

Second, Mr Colman submitted that the amendment should be struck out under Order 28 rule 7, in that "the subject matter of a counterclaim ought to be disposed of by separate action".

There was a significant connection between the amendment and SA's original claim, seeing that Gau Shan's subsequent efforts to enforce the award were directly connected with the arbitration. The amendment ought not to be disposed of by separate action.

Third, Mr Colman submitted that having regard to the Lugano Convention 1988 the proceedings against SA on the amended counterclaim should be brought in the Swiss courts as the *forum conveniens*.

Switzerland and the UK were contracting states to the Convention, which was implemented by the Civil Jurisdiction and Judgments Act 1991. Article 6(1) provided that a person domiciled in a contracting state might be sued "(1) where he is one of a number of defendants, in the courts for the place where any one of them is domiciled".

Article 6(1) gave the plaintiff an unfettered right of choice.

It followed it was not open to Mr Colman to invoke the *forum non conveniens* doctrine. Even if the court had reached a contrary conclusion on principle, it would not have accepted his submission as to appropriate forum.

There were no grounds for striking out the amendment.

The worldwide injunction against SA was fully justified. Part of the asset-stripping operation was the allegedly improper payment of excessive management fees and commissions to SA in Geneva. The case for a worldwide Mareva against SA was every bit as strong as that against Ltd.

The worldwide Mareva injunction and associated order would be continued against SA.

For SA: Anthony Colman QC and Graham Dunning (Weightman Rutherford, Liverpool).

For Gau Shan: Charles Falconer QC and Alastair MacGregor (Middleton Potts).

Rachel Davies  
Barrister

## PEOPLE

## Sir John Banham moves in as ECI chairman

Venture capital firms are always impressing on the companies in which they invest the value to be gained from taking on non-executive directors. Few follow their own advice.

ECI Ventures has taken a leap ahead of the pack with the appointment of Sir John Banham, until yesterday director general of the Confederation of British Industry, as non-executive chairman.

He adds the ECI appointment to the five other directorships already under his belt but since none of these comes with an office he will be moving into ECI's premises on the north side of Waterloo Bridge.

Sir John, who is 53, has had no previous direct involvement with the venture capital industry, according to ECI managing director David Wansbrough. But in his five years at the CBI the organisation did take up the cause of local venture capital funds which were to be known as Local Investment Companies.

The CBI lobbied, unsuccessfully, for tax breaks to allow the creation of such companies.

ECI is one of the veterans of the UK venture capital industry and now comprises 11 part-

ners; it was set up in 1976 as Equity Capital for Industry to finance small listed companies, particularly those in difficulties, but since 1980 it has shifted to providing finance for unlisted companies and now manages four funds with assets of about £170m.

ECI does not expect to need to raise new funds for a year or so but having Sir John on its letterhead will do it no harm, with UK investors at least.

Sir John's business skills will be especially welcome in an industry which has not distinguished itself by its ability to market its services.



## A nuclear grasp of options pricing



Andrew Street (left), who holds a PhD in theoretical nuclear physics from Oxford University, is later this month joining Mitsubishi Finance International as director and head of equity and commodity risk management.

Street, who was previously with Nomura International, heading equity derivatives training, says his work on a neutron's path through the core of a nuclear reactor is indeed a valuable aid to grasping options pricing theory.

Mitsubishi Finance International, with noted derivatives academic Desmond Fitzgerald as head of arbitrage, has been a leader in developing exotic derivatives products such as average rate warrants and

look-back options.

Street, in turn, has worked with Fitzgerald on a number of projects over the past five years.

"I have been brought in to Mitsubishi to run the desk on a day-to-day basis, leaving Desmond more time for the 'big picture' strategic view. He is wasted on the desk," says Street.

His reasons for leaving Nomura after 18 months?

"As a securities house, Nomura has not been a credit intermediary," he points out. By contrast Mitsubishi, as the sixth largest bank in the world, can inhabit a strong position in a market where creditworthiness and a hefty balance sheet is crucial.

## Bodies politic

Stuart Young has been elected chairman of the London region of the ARCHITECTS AND SURVEYORS INSTITUTE.

Michael Sargeant, md of Allied Mills, has been elected president of the NATIONAL ASSOCIATION OF BRITISH AND IRISH MILLERS.

Richard Willan, md of Christie-Tyler, has been appointed chairman of the board of QUALITAS FURNISHING STANDARDS.

Gary Conrad, md of Benjamin Toys, has been elected chairman of the TOY & GIFTWARE IMPORTERS ASSOCIATION.

Lord Wigoder has become a patron of the INSTITUTE OF MANAGEMENT SERVICES in succession to the late Lord Lloyd of Kilgerran.

Peter Ellwood, chief executive TSB retail banking and insurance, has been elected chairman of VISA International's Europe, Middle East and Africa regional board.

Freddie Aldous (below left), chairman and chief executive of Swan National, has been re-elected president of the EUROPEAN CAR AND TRUCK RENTAL ASSOCIATION.

Alan Havard (below right) has been appointed president of the EUROPEAN INSULATION MANUFACTURERS ASSOCIATION.

Below left: Stuart Young, chairman of the London region of the Architects and Surveyors Institute. Below right: Alan Havard, president of the European Insulation Manufacturers Association.

## Line-up to review pensions law

The presence of Professor Tony Atkinson, architect of the Labour party's controversial tax plans, and Alastair Rose-Goobey, a former adviser to Norman Lamont, the chancellor of the exchequer, on the government's newly-established Pensions Law Review Committee should ensure that it is not unduly influenced by the powerful pension industry lobby.

Atkinson, of the London School of Economics, an acknowledged expert on income and wealth distribution, and Rose-Goobey, chief investment strategist at stockbrokers James Capel, are among the nine new members of the committee which has been set up to examine the

administration and regulation of pension schemes in the wake of the abuses thrown up by the Maxwell affair.

The appointment of Sue Ward, a freelance journalist and former TUC expert on pensions policy, to the committee is a further sign that the government wants to get as wide a range of opinions as possible before it drafts any new pensions legislation.

The other members of the committee, chaired by Roy Goode, professor of English Law at Oxford, are: David Beridge, Scottish Equitable Life's chief executive; Harvie Brown of William Mercer Fraser; Bryan Hines, a former general manager, insurance and investments at ICI; Stuart James, a

partner of Rowe and Maw; Twence Libby, chairman of Morrisley; and Patricia Triggs, a partner in KPMG Peat Marwick McLintock.

The committee, set up on June 8, will report within 18 months.

Its terms of reference are: "To review the framework of law and regulation within which occupational pension schemes operate; taking into account the rights and interests of scheme members, pensioners and employers; to consider in particular the status and ownership of occupational pension funds and the accountability and roles of trustees, fund managers, auditors, and pension scheme advisers; and to make recommendations."

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Bankrupt economies can't rebuild themselves from scratch, but Western expertise and investment can be attracted to help. In May 1990, ABB formed a joint venture with two Polish companies lacking the key skills necessary to survive in a competitive world economy. Technology transfer agreements were signed, and the new ABB Zamech restructured every operating function, installing clear lines of responsibility. Within 18 months the Polish company had been transformed into a center of excellence for the manufacture of gas and steam turbines. Production times had been halved. And by 1991 ABB Zamech was using about one-third less electricity, gas and water per unit of production.

With total commitment on all sides, the effective transfer of technology, skills and responsibility to local management can work wonders - both for the economy of Eastern Europe and the world we all share.

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## ARTS

## Theatre

## Fuente Ovejuna

There is still a chance to catch Lope de Vega's 1619 play at the National Theatre before it travels north. Theatre-lovers who missed it last time round should pick up the telephone and book in haste. Except for young children and persons of especially timid disposition (there is a certain amount of rape and murder), it is hard to imagine that anyone could fail to find it both stirring and rewarding.

The strong story is archetypal, or over the centuries has come to seem so, though Lope lights up his characters with individual touches. A Commander in the service of Ferdinand and Isabella, who has the village of Fuente Ovejuna as his fiefdom, is a voracious tyrant who at last goes too far. The village summons its collective courage to assassinate him, takes the cruel consequences, but survives through heroic solidarity when the inquisition comes to seek out the culprits, even under torture, nobody — man, woman or child — will say more than "Fuente Ovejuna did it!" To our great relief they get away with it, but it is touch-and-go, and the "happy ending" casts troubling shadows.

Declan Donnellan's production has lost none of its cutting edge in this revival. It plays for just under two hours without an interval, seizing one's attention from the start and never letting go. Many of the original players remain: again James Laurenson's monstrous Commander is an exquisitely detestable and again Rachel Joyce plays his chief victim with disarming plainness and wrenching force. Her self-eyed fiancé is still Wilbert Johnson, funny and heartily touching.

As the incorrigible village debater Menigo, Clive Rowe (who also sings, to excellent purpose) somehow manages to look exactly like Lenny Henry and Dawn French, which makes him irresistible. Pamela Nomvete's Pascuala is a match for him — but one ought to be praising everybody here: each of the many roles, large or small, is addressed with terrific commitment. Adrian Mitchell's colloquial-modern English serves them and the drama well (think his recent version of Lope's *Colombus* play *The Discovery of the New World*, where the sacrifices of period rhetoric and dignity was a dull loss).

The several elements of the show — Nick Ormerod's tellingly simple designs, Mick Hughes' bold lighting, above all Paddy Conner's toughly "ethnic" music and Jane Gibson's direction of the massed parades and dances — meld into an indissoluble whole. Donnellan has imposed a tight theatrical form upon it which would probably have surprised the playwright (tasteful structures seem not to have concerned him much), but does him magnificent justice. The close-up vignettes live and breathe, within a stern formal plan that grips like a vice.

David Murray

Sponsored by Marks & Spencer. In repertory at the Cottesloe until July 30; then at the Edinburgh Festival.

## 'Happiness' moves to the West End

After a successful run at the King's Head, Islington the compilation of Vivian Ellis songs, *Spread a Little Happiness*, opened at the Whitehall Theatre in the West End on Monday.



Bart de Block and Lisa Cullum in Peter Schaufuss's production at the Coliseum

## Dance/Clement Crisp

## The Berlin Ballet's 'Giselle'

The Berlin Ballet opened its first London season on Monday night with *Giselle*. This is the staging — by Peter Schaufuss, director of the company — on which I reported during the company's visit last summer to the Edinburgh Festival. It is a view of this gem of the 19th century which does every dramatic "X" and crosses every Romantic "Y", and, having quite a few dots and crosses left over, lavishes them on various other matters in the action. Nothing in drama or character is unexplained: this is a *Giselle* for neurotics (or the very literal-minded) who must know the why and wherefore of every least moment. The peasant in Act I have all acquired names — though I'd go to the stake before I could tell Gundolf from Bernhard — and behave with the sort of vivacity and "Goeh, here I

am, on stage in a ballet" romping that I thought was the province of the rank amateur. It is excessive, and a pity, since Schaufuss has sensible ideas about the dramatic logic needed to make the old repertoire vivid for a new audience. Lightly sedated, and rid of its puppyish enthusiasms, the production would make greater sense, though nothing can rival the blessed simplicity, the let-the-dance-do-its-job clarity, of the Kirov production, which is the ideal *Giselle*. Of course, the Kirov version is the fruit of 150 years of uninterrupted life in the theatre. Schaufuss's compensatory procedures — a Pellon on Ossa of detail — are a means of supporting and sustaining his novice casts. It is production as substitute for interpretation, and on these terms it worked helpfully on Monday night when Lisa Cullum and

Bart de Block were the central figures. Miss Cullum is a young dancer, and her *Giselle* is a tender, very immature portrayal. She has a slender physique, and a touchingly vulnerable profile for the peasant girl, but as yet her reading is a matter of lessons repeated rather than a masterpiece illuminated. The dance is innocent in style as in means; the interpretation touches by its gentleness, but it must learn to explore both the mystery and the steely technical demands that lie at the heart of the role. (The staging might come in to focus with a great *Giselle* at its heart). Bart de Block makes Albrecht altogether too lightweight a figure: able as a dancer, he is overcome by the drama.

Christine Camillo was a fine and brilliant Queen of the Wilis, and in subsidiary roles, I salute the bold

clarity of the men in the first act solos — strong, vital dancing — and shall long treasure the assembled peasantry bent double when the Courland hunting party arrives, avoiding looking above the gentry's knees as if Princess Bathilde were a visiting Gorgon. The decision to show *Giselle*'s hands smeared with blood as she stabs herself is lamentable. Desmond Heeley's designs of trees and misty vistas are ravishing, and his costuming is uniformly attractive. The cover for programme and souvenir book — a naked soft-focus lady with arum lilies burgeoning on her strategic bits — is hilariously inapt except as an advertisement for a deodorant.

The Berlin Ballet is at the Coliseum until July 4. Programming varies. Support for the season comes from Montblanc (UK).

## Concert/Paul Driver

## Eos

Eos is a young ensemble in the senses that it is recently formed, comprises young (talented) players, and has a young-hearted, cocky-sweeping attitude to concert presentation. To its concert on Sunday evening in the unusual venue of the Royal Court Theatre, it attracted a sizeable, young audience which was not made-up of London classical music regulars and had an above average quota of children. The latter would have been roundly entertained by the colourful staging (by Adam Spiegel) of Stravinsky's *Soldier's Tale* which formed the programme's second half, while conductor Charles Hazlewood's enthusiastic, knowledgeable spoken introductions to the items were designed to win over all age-groups.

The first item was uncondemned. Amid the toppled potted plants of the Stravinsky set, some of the string players, violins and violas standing in "caterpillar" fashion, nicely intoned the opening instrumental section from Strauss's opera *Copacabana*. The theatre's intimate acoustics were perfect for the piece, and the performance was led with quiet strength by first violin Philip Dukes, who used *portamento* judiciously and often. Then came Frank Bridge's exquisite 1908 Suite for Strings, conducted by Hazlewood in

bare feet (several of the players went similarly and seasonally unshod, and one of the girls seemed to have forgotten to put on her dress). There was a different lighting plan for each of the four movements. The third of these, a deeply touching Nocturne, was beautifully brought off. The finale was slightly warped by wrong intonation.

Philip Dukes impressively switched to viola to play the solo part in Britten's 1976 orchestration for strings of his ruminative, astringent *Lachrymae* on a song by Dowland (1950), and played it superbly. As his all-important violin contributions to *The Soldier's Tale* confirmed, he is a wonderful natural musician. The world premiere planned for this evening having been postponed, we were left with the Stravinsky, about which Mr Hazlewood's chat told us much of interest but not who had devised the slick rhyming doggerel couplets of this English translation. The seven-piece band sounded keen and fresh, and the actors were spirited if under-rehearsed. They lived dangerously — the absence of a dancer-Princess towards the end of the work had the honey-voiced narrator Samuel West hopelessly fumbling to fill the gap; but a bit of dangerous living is what Eos is all about.

## Jazz/Garry Booth

## Mike Westbrook Orchestra

Mike Westbrook's idea of a standard is not a Monk or Strayhorn original. He prefers to arrange a nursery rhyme, "London Bridge is Broken Down" for jazz and chamber orchestra combined, or to write a mood setting for the poetry of William Blake. His latest project, which celebrates the 20th anniversary of the birth of composer Gioacchino Rossini, is no less ambitious or eccentric in its execution. At Ronnie Scott's, accompanied by a disreputable looking big band which includes a violin and an accordion, the arch-arranger tackles *The Barber of Seville*, *The Thieving Magpie* and *Cinderella* with famous gusto and humour.

Bringing a 20 piece orchestra to a jazz club with the ambience of a sauna, could have been unwise, however — had it not been for the steamy burlesque warbling of partner Kate Westbrook. With her black dress and red gloves clasped around the mike, her sensual but not entirely serious serenades are entirely suited to the lubricious atmosphere of Soho in summer. Rossini was given a new persona as Berlin cabaret *Heder* and Figaro

himself was introduced by altoist Alan Barnes as a cheerfully swinging "Factotum Al Beop". Four trumpets, their owners perched precariously on a shelf at the back of the stage, declaimed uproariously the while.

The improvised trilling of soprano saxophones and blue bass line eventually crowded in on the overture to the Barber and Westbrook, who has the look of a cavity wall insulation salesman, looked on mischievously. Kate, now all in red, proceeded to astonish a near melting audience with the endlessly rolling r of a most unlikely and lascivious *Cinderella* before the orchestra neatly segued into a militaristic marching piece taken from *The Thieving Magpie*. After more dramatic snarling from Kate, Mike set the orchestra into a gallop and the Ronnie's crowd, either gasping for air or gasping with amazement, were overwhelmed by the William Tell overture.

Rossini, who apparently relished the opportunity to stun an audience, would surely have approved.

## Television/Christopher Dunkley

## Tabloid times

Normally at this time of the year British television consists of little but thwok, thwok, "Thirty-forray", and "Just a single there from a thick edge, nicely fielded by Lewis". It is, no doubt, yet another indication of the intensification of the battle for ratings that this year there seem to be nearly as many new series opening in early summer as we would normally expect in early autumn. Even more significant is the type of material. We have already seen the start of such tabloid telly series as *Crime Limited* on BBC1 and *Michael Winner's True Crimes* on ITV and now we are getting a lot more of the same sort of chatty human interest journalism. Regular readers will know that the concern expressed here has never been that such series should not exist but that popular journalism should still be good journalism, and that the increase in "tabloid" content should be accompanied by a proportionate increase in more demanding matter. The fear has always been that if you force desperate competition upon broadcasters, Gresham's Law will ensure that bad drives out good, and even though the total quantity of television goes up, not only does the proportion of more intelligent material fail to go up with it, but the quantity may actually go down. It is difficult to be sure, programme quality being such a subjective matter, but my impression is that that is precisely what is happening now.

In fairness it should also be said that much of the tabloid material is better than what you find being aimed at the same audience by today's print media. For example the opening episode of BBC1's 999, a British version of the American series 911, turned out — contrary to the fears I expressed beforehand — not to contain the sort of sickeningly intrusive over-the-paramedic's-shoulder footage in which the American programme specialises. You can never be sure until you have seen three or four episodes, but judging solely from the first, 999 is more reminiscent of the stuff which used to appear in boys' magazines such as *Adventure* and *True Stories* 35 years ago.

The first programme opened with a reconstruction of a rescue by firemen and doctors of a woman buried under a collapsed house, and went on to an amazing story about a man making his first freefall parachute jump, clipped to his instructor who, unknown to the jumper, blacked out shortly after leaving the aircraft, a fact observed by a following cameraman who "swam" down to the couple and released their parachutes. There was also a reconstruction of a bizarre incident in which a teenage girl fell out of a water-ski tow boat, was mown down by the driverless craft, and only saved from death by the prompt action of teenage brothers messing about in a speed boat. It was hard to avoid the queasy feeling that, however much the programme emphasised the courage of the rescuers, we were all being invited to enjoy someone else's misfortune. Still, it did make a change from stories about teenage drug addicts and car thieves.

The same could be said of *A Class Of Their Own*, an ITV series about gifted children which opened on Monday with an account of Katharine Merry's progress, as she hopes, towards an Olympic gold medal. Having run the fastest 100 metres ever recorded by a 14-year-old she is now, at 16, under intense training. We watched her win her heat but lose the final in Thessaloniki. This was a perfectly amiable, competent bit of programme making, on the sort of subject which would once have provided a five minute item for *Nationwide*. There is nothing wrong with it, provided it does not become the model for all

British television journalism.

Another new lightweight series from BBC1 is *Fighting Back*, which might be sub-titled *This Is Your Chastity Life*. From a studio chair Lynn Redgrave interviews someone who has suffered a terrible setback but overcome it and soldiered on. Programme 1 told us about Mike Nolan, a singer with a pop group, who survived a bad road accident but now suffers from epilepsy. Programme 2 tonight features former Wimbledon champion Arthur Ashe who contracted AIDS from a blood transfusion necessitated by open heart surgery; more individual misfortune. Still, those who enjoy *This Is Your Life* and find it comforting to hear about people worse off than themselves will presumably like this series. But up to now British television journalism has had ambitions far beyond this.

No doubt television executives will claim that it still has and point to other new series such as *CIA* on BBC1, *The Crescent And The Star* on BBC2, and *Seven Up* on ITV, though this last title is of course already familiar to us; all that is new is the idea of extending the septennial sequence of documentaries to children in Germany and Japan. They have many of the attractions of the British original, though sub titling leads to a certain loss of charm and subtlety.

As for *CIA*, it is part of a flood of spy programmes which seem to have been brought about by the collapse of communism in eastern Europe and the end of the cold war. Suddenly people are admitting what some of us suspected all along: that most of the "secrets" were not worth guarding in the first place and that most of the spies were double or treble agents or had been turned so many times that they had forgotten which side they were meant to be working for.

*CIA* began with a pre-credit sequence which suggested we were in for a comedy: Nazis straight out of "Allo 'Allo" crept into the woods saying "Ve buried zee very valuable microfilms". They proceeded to dig a hole and bury what appeared to be half a dozen copies of "Gone With The Wind" in film cans the size of wagon wheels. Goodness knows what the producers imagine microfilm looks like. Matters went downhill from there with too many old spoofs talking to camera, too many topics launched and then abandoned, and far too little semblance of a coherent programme plan. They may have set out to make this a cut above tabloid telly but neither subject nor treatment was up to scratch.

By far the best of the new factual series starting last week was Charles Bruce's *The Crescent And The Star* which promises to record "the resurgence of Islam in the former Soviet states of central Asia". Episode 1 showed us what is happening in Turkmenistan. Out on the steppes mosques are being built, the muezzin is calling the faithful to prayer, and civil servants have stopped quoting Karl Marx and started quoting Adam Smith. It is as though communism was just one more brief tale in the unending story of the Arabian Nights.

Clearly the British have not lost the art of making broadcast television programmes. However, it is worth remembering that whereas there are just four programmes in *The Crescent And The Star*, a series such as *Fighting Back* can run for years or even decades judging by *This Is Your Life*. Similarly *Seven Up* is by its nature a very occasional series, while 999 could run and run. It may all prove to be paranoia, but it looks as though ITV and the BBC are building up for a ratings war at the tabloid end of the current affairs business, with precious little effort being put into expanding the opposite end.

## INTERNATIONAL ARTS GUIDE

## CHICAGO

**RAVIMA FESTIVAL**  
Tonight's Beethoven and Schubert piano recital is given by Rudolf Firkušny. Tomorrow: James Levine accompanies Gerhart Hetzel in four Mozart violin sonatas. Fri: Levine conducts the Chicago Symphony Orchestra in a programme of Brahms, Bach and Mahler, with Peter Serkin-piano soloist. Sat: Marilyn Horne sings songs of Foster, Cohen and Berlin. Sun: Jessye Norman is soloist with the Chicago Symphony.

Next week's events include a Shura Cherkassky recital and concerts by Miriam Fried and James Galway. The festival runs till early September (782 4842).

## FRANKFURT

42nd Street, the award-winning Broadway musical, is showing daily till Sun at the Alte Oper (1340 400).

Trisha Brown Company can be seen in a triple bill of

choreographies at the Schauspielhaus tonight, Fri and Sun (236061).

Peter Seifert's widely-travelled production of John Adams' opera Nixon in China comes to the Opernhaus this week for three performances: tomorrow, Sat and Mon (236061).

## HAMBURG

**HAMBURG JAZZPORT 82**  
Hamburg's jazz festival opens tonight at the Deichtorhallen with a New Orleans revue, featuring Willy de Ville, Dr John, Wild Magnolias and other guest artists.  
Tomorrow: Cab Calloway leads a Cotton Club revue. Fri: Herbie Hancock and Wayne Shorter in a Tribute to Miles Davis. The festival runs till July 9 (323763).

**MUSIC THEATRE**  
Leonard Bernstein's West Side Story opens tonight at the Deutsches Schauspielhaus, and runs till Aug 30 (248713).

## LONDON

Covent Garden 20.00 Christoph von Dohnanyi conducts Ian Judge's production of Der fliegende Holländer, with James Morris and Julia Varady. Tomorrow: Don Pasquale (071-240 1066).  
Coliseum 19.30 Ballet of the Deutsche Oper, Berlin, in Béjart's choreography of Le Sacre du printemps, Bill T. Jones' The Opening and Christopher Bruce's Swansong, repeated tomorrow

and Fri. Sat Peter Schaufuss' production of *Giselle* (071-836 3161).

**ROYAL FESTIVAL HALL 19.30**  
Giuseppe Sinopoli conducts the Philharmonia Orchestra and Chorus in Mahler's Second Symphony, with Fernanda Costa and Waltraud Meier. Tomorrow: Schoenberg's Gurrelieder (071-928 8900).

**QUEEN ELIZABETH HALL 20.00**  
Diego Masson conducts Patrick Mason's Opera North production of *Cartas*, opera by Robert Saxton with libretto by Arnold Wesker. Repeated tomorrow (071-928 8800).

**THEATRE**  
The Price: Eli Wallach, as the old Jewish furniture dealer, gives the star performance in Arthur Miller's play about two estranged brothers who must share their late father's estate (Roundabout Theatre at Criterium Center, Broadway at 45th St, 889 8400).

The Substance of Fire: Jon Robin Banz's play about an intrinsigent publisher at odds with his grown children (Mitzel E Newhouse, Lincoln Center, 239 6200).

Conversations with My Father: Herb Gardner's bitter-sweet memory play about a Lower East Side barkeeper, his two sons and the patrons of his tavern (Royale, 242 West 45th St, 329 8200).

Beau Jest: a comedy by James Sherman (Lamb's, 130 West 44th St, 987 1780).

Weird Romance: a science fiction musical. Daily till Sun (WPA Theatre, 519 West 23rd St, 206 0523).

**TICKETMASTER** answers inquiries and sells tickets for Broadway shows (307 4100) and rock/pop concerts (307 7171).

## PRAGUE

A summer season of concerts has been organised in the city's historic buildings and gardens, with programmes this week and next built around the theme of Mozart's Prague. Tonight in the Wallenstein Garden, the Pardubice Chamber Orchestra offers a programme including Mozart's Flute Concerto K313 and works by Haydn, Rossini and Beethoven. A separate programme of piano trios by Mozart, Haydn and Beethoven can be heard in the Monastery of St Agnes. Tomorrow: baroque programme in the south garden of Prague Castle. Sat at Lobkovic Palace: Stamitz Quartet plays Mozart. Sun in Church of Maria Virgin of Snow: brass and organ concert. Advance booking at the Smetana Hall (u Prasne brany 2, 232 5858).

For information about other events, contact city centre ticket agencies (Bohemian Na Prikoze 16, 228738, or Melantrich, Wenceslas Square 38 in the passage, 228714).

## SAVONLINNA

The 1992 festival opens tonight

with Laszlo Seregi's production of Prokofiev's Romeo and Juliet (repeated July 3, 6, 9, 14). August Everding's new production of Fidelio, conducted by Leif Segerstam, can be seen tomorrow (repeated July 4, 7, 10, 16, 20, 23). Sun at Oulvintina: Cestrie: gala concert marking the festival's 25th anniversary.

This year's programme also includes productions of Aida, Die Zauberflöte and Porgy and Bess (Savonlinna Opera Festival, Olavinkatu 35, 57130 Savonlinna. Tel 57-514700).

**SCHLESWIG-HOLSTEIN**  
Schleswig-Holstein Music Festival: Valery Gergiev conducts the Kirov Opera ensemble in a concert performance of Verdi's Otello tonight at Neumünster. The Alban Berg Quartet gives a recital tonight in Haseledorf. The Sinfonia Varsovia's concert tomorrow at Lübeck marks the start of the ensemble's tour of the region, with conductors including Yehudi Menuhin, Witold Lutoslawski and Justus Franz. The Emerson Quartet is joined by Maria João Pires in a concert at Altenhof on Fri, and by Sabine Meyer at Husum on Sat. The festival runs till August 23 (431-567080).

## VIENNA

**WIENER MUSIKSOMMER**  
Vienna's summer music programme opens tonight with a concert at the Konzerthaus, in which Claus Peter Flor conducts the Vienna Symphony Orchestra in works by Sibelius

and Tchaikovsky, with Victor Tretiakov violin soloist. Sat: Serge Baudo conducts Berlioz, Ravel and Bizet.

**WIENER MUSIKSOMMER** continues till the end of September in the city's main concert halls, churches and historic castles (credit card bookings 4000 8410).

**KARAJAN FILM FESTIVAL**  
Herbert von Karajan's legacy of filmed opera and concert performances is the focus of this summer's open-air festival at the Rathausplatz. The festival opens tonight with Mozart's Requiem, with the 1987 Salzburg Festival production of Don Giovanni (Samuel Ramey) tomorrow, and the 1982 Salzburg production of Falstaff (Giseppe Taddai) on Fri. Zeffirelli's 1963 Milan production of La bohème and Otello with Jon Vickers follow later in the month. Screening starts at dusk.

**VIENNA JAZZ FESTIVAL**  
The festival opens tomorrow at the Rathaus, Arkadenhof, with a programme entitled A Night in New Orleans, featuring the Dirty Dozen Brass Band, Dr John, Zachary Richards, Johnny Adams and others. At Staatsoper on Sat: Violinist Stéphane Grappelli and on Sun trumpeter Wynton Marsalis. Sat in Volkstheater: Drummer Jack DeJohnette and his Special Edition. Mon at Stadthalle: Chuck Berry and Jerry Lee Lewis. The festival runs till July 13 (Information 712 4224; Tickets 5454 540).

## European Cable and Satellite Business TV

(all times CET)

## MONDAY TO FRIDAY

CNN 2000-2330, 2330-2350 World Business Today — a joint FT-CNN production with Grant Perry and Colin Chapman

Super Channel 0630-0800 (Mon) FT East Europe Report — weekly in-depth analysis from FTTV  
2130-2200 (Tues) Media Europe — what's new in European media business  
2130-2200 (Wed) FT Business Weekly — global business report with James Bellini  
0830-0900 (Thurs) Media Europe  
2130-2200 (Thurs) FT Eastern Europe Report  
0830-0900 (Fri) FT Business Weekly

Sky News 0130-0200 (Mon), 0130-2100 (Thurs) 0230-0500 (Fri) FT Business Weekly

## SATURDAY

CNN 0900-0930 World Business This Week — a joint FT-CNN production 1800-1930 World Business This Week

Super Channel 1530-2000 FT Eastern Europe Report

## SUNDAY

CNN 1030-1100, 1600-1630 World Business This Week

Super Channel 1800-1830 FT Business Weekly

Sky News 1330-1400, 2330-2100 FT Business Weekly



## FINANCIAL TIMES

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Wednesday July 1 1992

## Harmonising EC taxes

PRINCIPLES MUST be flexible. This seems to be the conclusion reached by Mr Norman Lamont after years of battles between the UK and most of the rest of the European Community over harmonisation of value added tax and excise duties. It is a sensible conclusion. A Britain at the heart of Europe has to behave like a "good European". One of the characteristics of good Europeans is that they are extremely uncomfortable about competition among fiscal – not to mention, other regulatory – regimes. What is more, the UK has already shown that it is less than fully attached to the principle of free fiscal competition.

In the case of value added taxation, the UK's original position was that neither minima nor maxima were needed. That position has much to recommend it. The US, for example, manages to survive very well without constraints on the freedom of individual states to impose taxes. In the EC, however, some member countries would not eliminate border controls without prior agreement on minimum rates of indirect taxation. Furthermore, the concern about revenue erosion in regions of the EC where dense populations fall close to international borders was at least understandable.

Last year, the UK government accepted a political agreement that the standard minimum VAT rate would be 15 per cent. This concession came in return for acceptance by the rest of the EC of the UK's (admittedly, albeit) attachment to zero rating of food, clothing, transport and children's goods.

The UK had also long agreed that there should be minimum rates of excise duty on tobacco and alcoholic beverages, mainly for health reasons, but also, no doubt, to protect as much as possible of the £11.9bn in revenue expected from these two sources in 1992-93. While not impossible, it is somewhat difficult to desire EC-wide minima for some taxes and reject the principle for others.

### Sensible conditions

Past compromises, not to mention commitment to the goal of a single market, make it difficult for the government to fight to the death for its refusal to enshrine the 15 per cent VAT minimum in a

legally binding directive. It was reasonable, therefore, for the chancellor to accept the principle at the meeting of EC finance ministers on Tuesday. But he did so subject to equally sensible conditions: that the directive would be limited to four years, that it would require unanimity to reimpose it and that it would be part of a broader deal.

The problem is that "broader deal". There is an argument for taxation of alcoholic beverages on health grounds. The absence of border controls would, therefore, seem to make either some minimum rates of taxation or some controls over imports necessary.

### Enfeebled regime

The EC has already agreed on the latter. People may import certain indicative quantities for their own personal use, these levels being 800 cigarettes, 10 litres of spirits, 30 litres of fortified wines and 90 litres of wine. But 90 litres of wine here, 90 litres of wine there, and one would soon be talking of a significantly enfeebled excise duty regime. The case for minimum excise tax rates remains.

The problem is that the EC has agreed to a minimum rate on wine of zero, the initial level in several member countries. This means that any positive minimum on spirits would be discriminatory. With the health case for minimum excise duties already lost in the case of wine, the chancellor is inevitably more concerned about the discrimination against the spirits, which the UK – or rather Scotland – makes.

The chancellor's ability to argue persuasively against discriminatory taxation of spirits is weakened by the discrimination in the UK's own taxation. But the principle is self-evidently correct.

By now a logical position on indirect taxation cannot be achieved. No minima at all might have been best of all, in which case competition would have delivered a degree of tax convergence. No minima for VAT, but health-related minima for tobacco and alcoholic beverages, would also have been defensible. But this too is now out of reach. The UK was right in its initial positions. But, given what is at stake in the single market, it is right to try to compromise as well.

## Scandal touches emerging markets

STOCK markets in the developing countries have been exerting an increasingly powerful attraction on investors in the developed world. The trend towards liberalisation across the globe, the ready supply of equity stemming from privatisation in countries as diverse as Mexico and Malaysia; the potential for above-average investment returns in the developing world – all these things have combined to promote capital transfers on a growing scale. Yet the unfolding scandal on the Bombay Stock Exchange, one of Asia's more fertile markets, raises an awkward question about future access to the developed world's savings. Will malpractice kill off the potential inflow of capital?

On the face of it, the Indian market, from which foreigners were excluded until last month's \$150m international equity offer by the Reliance petrochemical group, has been shown to be a treacherous repository for risk capital since prices started to slide at the end of April. The biggest of India's exchanges, Bombay, which trades in nearly 700 companies, suffers from an undercapitalised, illiquid system. Liquidity is poor, insider trading rife and settlement grossly inefficient.

That sounds like the very definition of a market worth avoiding. Yet it is not so different from the British and American capital markets in the 19th century. And the starting point for the recent surge in the Indian stock market, which took the average earnings multiple to a Japanese-style 57 at the peak, was not unreasonable. Investors were anticipating the increased returns from a policy shift towards export-led growth and the opening up of the economy to foreign direct investment.

### Powerful incentive

The heady rise prompted by the prospect of liberalisation in the real economy coupled with a combination of over-regulation and under-supervision in the financial sector. Because of tough regulations that required state banks to put a high proportion of deposits into government paper at the Reserve Bank of India, the banks had a powerful incentive to divert funds into an inter-bank promissory note market.

This market in IOUs overheated

as banks issued paper out of all proportion to the capital. Money raised in the inter-bank market was then used for speculation in the stock market. Since the central bank lacked the resources and computer capacity to register securities transfers quickly or to monitor events more generally, the outcome was disaster.

It is too early to be certain about the impact on foreign investors' confidence. While the Reliance issue went ahead, Grastin, a large cement and textiles concern, has been forced to delay a similar \$90m issue because of the halt in trading on the Bombay exchange. But outside investors are not the chief victims of the scandal; and the extent of the damage may ultimately depend on the Indian government's regulatory response.

### Better regulation

At a time when foreign exchange is scarce in India the case for better stock market regulation is not hard to make. For developing countries generally that case may be reinforced by the fact that savings ratios in the developed world have been in long-term decline and international bank lending has temporarily been contracting. Competition for savings is set to intensify as formerly state-controlled countries in Latin America and the former Soviet bloc move progressively towards more open markets.

The importance of external capital can nonetheless be exaggerated. With a savings ratio of 21 per cent, India would scarcely expect external portfolio capital to make a dramatic impact. It is also noteworthy that of the four spectacularly successful Asian dragons – Hong Kong, Singapore, South Korea and Taiwan – only South Korea relied heavily on foreign private capital to finance its rapid economic growth. But elsewhere in the third world, domestic savings ratios do not always have the support of Confucian, or plain Asian, habits of thrift. More open capital markets can compensate for that lack, especially when first-world investors feel short of third-world assets. As long as the wider policy framework remains broadly liberal, greed will outweigh fear. Foreign investors will probably take the odd stock market scandal in their stride.

Think of it a few years from now. Britain's railways will be largely run by the private sector.

Or will they? Today, British Rail is expected to announce its worst financial result in seven years – a loss of more than £140m for the year to March 31, and even that is only after receiving government subsidies of nearly £200m. If this is the state of Britain's railways after a decade of restructuring, it is tempting to ask, what private-sector company is going to be in the least bit interested in running them?

When the government's long-delayed white paper on rail privatisation appears in a fortnight's time, the plans will look like this: a BR will be split into two separate bodies. One will continue to own the tracks; the other will operate the trains. The track-owning body will charge the train operator for the use of its tracks.

The train-operator will gradually be privatised. Passenger services will be franchised out to the private sector, and the freight and parcels operations will be sold.

Private-sector companies will be allowed to run their own passenger or freight services on BR's tracks. A rail regulator will be created to make sure all train operators get fair access to BR's tracks.

The main feature of these proposals is that, faced with the poor financial performance of the railways, the government has given up hope of selling them off in their entirety. Instead, it has decided to leave the financially burdensome track infrastructure with British Rail and pursue the less ambitious notion of privatising the trains.

This makes sense. Bus operators, after all, do not own roads, nor do airlines own airports; and would-be train operators such as Stagecoach, the bus operator, and Virgin, the airline, have expressed no desire to become owners of tracks.

The trouble is that even with responsibility for the tracks stripped away, companies like Stagecoach and Virgin are interested only in cherry-picking one or two of the most lucrative train services. There has been no discernible interest from any quarter in the idea of franchising the great bulk of BR's operations: nor is there likely to be unless some tough questions are satisfactorily answered.

The most obvious one is whether there is any money to be made from running trains. British Rail's latest figures will offer little encouragement on this score. No doubt the private sector would prove more successful at extracting profit from trains than British Rail. Even so, its prospects of doing so will depend crucially on what it is charged for the use of the tracks.

The reason why this figure is important is that rail infrastructure costs are so high. For a lorry owner, infrastructure costs are barely an issue: access to the roads, in the form of the annual vehicle licence fee, typically represent only 4 per cent of operating costs. For airlines, too, airport and air navigation charges represent only 10 per cent of outgoings. But for British Rail, track costs amount to 48 per cent of the total.

At present, British Rail has no system for allocating track costs to individual trains. Ownership of the tracks is split between the four main business sectors – InterCity,

Profits from running trains will depend on track charges, says Richard Tomkins

## Difficult journey to private sector



Network SouthEast, Regional Railways and Railfreight – each of which meets its track costs out of general revenues. When one business sector runs a train over another sector's tracks, the track owner has no idea how much it should be charging the train operator for the trip. Instead, it charges a token fee intended to reflect the marginal extra cost of accommodating the extra train.

The significance of this system is that it artificially inflates the profitability of train services which get cheap rides over other sectors' tracks. To take the most notorious example, the Gatwick Express, a high-frequency InterCity service running between London Victoria and Gatwick Airport, makes big profits because it runs entirely on Network SouthEast's tracks, so paying only a marginal contribution towards its track costs. Freight trains, too, run largely on other sectors' tracks. Services like these are virtually the only ones on British Rail which make profits.

All this could change once a proper system for charging track costs has been set up. Just conceivably, an accurate identification of costs will reveal that some services have been losing less money than previously thought. More likely, the bigger impact will be the revelation

that the profitability of the few apparently lucrative services is illusory, so further reducing the prospects of getting the private sector interested in running any of them.

Efficiency gains may enable the private sector to bring loss-making services into profit. But British Rail's latest figures will serve as a warning of the acute vulnerability of railways to swings in the economic cycle. Moreover, will the private sector seriously be interested in entering such a business with 48 per cent of its costs not only fixed, but under the control of a state-owned monopoly supplier?

Paradoxically, the services which turn out to be the most attractive to the private sector may prove to be those with the poorest commercial prospects. Ministers have already made it clear that subsidies to Network SouthEast's commuter services and Regional Railways' branch lines will continue after privatisation. The government envisages franchising out these services for periods of five or 10 years to whichever private-sector company requires the smallest subsidy to run them.

For the private sector, the clear appeal of this set-up is security. Franchisees would have little control over revenues: fares on subsidised services would doubtless remain under political control, and levels of service would be specified under the terms of the franchise. Any subsidy would therefore have to be based on a formula which protected the franchisee from downturns in traffic beyond its control. In other words, it would enjoy a guaranteed profit.

There are, however, strong objections to such an arrangement. It seems almost inconceivable that the Treasury would be prepared to lock itself into a deal that required it to subsidise guaranteed profits for the private sector. It would also go

against Treasury principles to accept fiscal obligations stretching years into the future, particularly if they extended beyond the date of a general election.

Neither is it clear how passengers would benefit from the deal. With revenues fixed, a franchisee would have little or no incentive to improve services. Rather, its best option for increasing profit would be to cut costs – a move unlikely to result in more or better services.

And where, besides, would franchisees obtain their rolling stock? New trains are extremely expensive: the fleet on order for Network SouthEast's suburban lines in London and Kent, for example, is costing British Rail some £600m. Unlike buses or aircraft, trains tend to be custom-built for the routes they serve, so they cannot easily be bought or sold on any after-market. No private-sector company could invest so much in assets which would be at risk of being rendered worthless if a franchise were not renewed.

More likely, franchisees would come complete with whatever British Rail rolling stock was already in use. In all probability, franchisees would end up taking on British Rail's staff, too. But then, one has to ask, if the assets and the people were to stay the same, would privatisation make any difference?

It is possible to be optimistic. After all, the same question could have been asked of any of the other utilities and corporations that have undergone privatisation: yet most of them have been transformed by change of ownership.

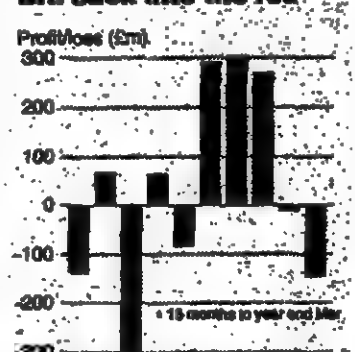
The catch in this case is that, although there may be a change of management, a franchise arrangement would leave ownership of the assets with state-owned British Rail. One of the biggest potential benefits of privatisation is the opportunity it offers to take railway investment out of the straitjacket of the public sector borrowing requirement. If that opportunity is thrown away, there is every reason to suppose that the railways will continue to be dogged by underinvestment.

Two possible conclusions may be drawn from all this. The first and most depressing is that, for all the fuss and fanfare that will accompany the white paper and subsequent legislation, privatisation will go largely unnoticed by the railway passengers. The likes of Stagecoach and Virgin may find profitable niches for the odd private-sector train (lookmaking services on a handful of rural branch lines may be relatively franchised out; but the vast majority of passenger services will continue to be operated by the same old British Rail in the same old way).

But there is an alternative. The prospects for rail privatisation would be transformed if only the private sector could see a way of making an acceptable return from it. The main reason why it cannot do so is that expensive-to-use railways simply cannot compete with cheap roads.

The success or failure of privatisation will therefore hang on the government's willingness to level the playing field between the two modes. That means either pumping massive subsidies into the track-owning side of British Rail to reduce or eliminate charges to users, or heavily increasing the cost of using the roads. Neither option is attractive; but if the government fails to choose one of them, privatisation of the railways may be left not so much on the slow track as against the buffers.

### BR: back into the red



Profit/loss (£m)  
1982 85 87 89 91  
Property charges included as exceptional item in 1982. Earlier years figures rounded. Source: British Railways Board.

Edward Mortimer

## A Greek tragi-comedy

Macedonia should be recognised without further delay



FOREIGN AFFAIRS

Under pressure from Greece, EC leaders said they were ready to recognise Macedonia's independence provided it chose a name which does not include the term "Macedonian".

With this affair the absurdity of nationalism has reached its apex. Not that the absurdity is all on one side. A Greek friend has given me a copy of a Macedonian leaflet which not only shows Macedonia stretching to the Aegean, with the southern half of it "under the Greek terror of occupation since 1913", but insists that Alexander the Great and Aristotle were not Greek, and that the Macedonians of today are not "Slavic". You and I may imagine that Macedonia is a Slavic language closely related to Serbo-Croat, Russian, Polish etc, but apparently the boot is on the other foot. "The Macedonians were not Slavized", the leaflet says. It was the Slavs who were "linguistically Macedonianized", it says, they accepted the ancient Macedonian language as their own which deteriorated over the centuries into the languages we know today as Russian, Ukrainian, Polish, Slovakian, Serbian etc.

A lot of the blame seems to fall on the Byzantine empire, under which "the Macedonian and all other nations were subdued to massive denationalisation and assimilation, a process that entails the denial of the most fundamental human rights... To an Australian this may seem absurd", the leaflet adds, "but is not unusual when an Athenian

government has territorial aspirations towards her neighbours."

Indeed, Australians might not be alone in deploring the human rights record of the Byzantine empire. The leaflet's citation of such ancient injustices to support a contemporary cause makes it a classic nationalist document, worthy to be included in political science text books. But it is only a leaflet, published by (or in the name of) the Macedonian community in Australia. By using it and other similar documents to prove that the very use of the name Macedonia is a threat to Greek territorial integrity, the Greek government is bringing itself down to the authors' level.

The Macedonian government has given assurances that it harbours

no such irrelevant claims, and has even written those assurances into the constitution of the state. Greece does not accept them as sincere, given the history and ideology of Macedonian nationalism. But why should a change of name be any more sincere or permanent?

It is an old mistake to suppose that you can legislate away the ideology of other people's nationalism. Arabs have thought the same about Jews, and Israelis about Palestinians. You can make agreements with people about what they will do or not do, and you can take precautions against their failure to deliver. But people's beliefs and desires can only be changed by experience, not by requiring them to sign loyalty oaths or friendship treaties, and

still less by asking them to change their name.

If the Greek principle were to be accepted throughout the EC, Belgium should long ago have withdrawn recognition from the Grand Duchy of "Luxembourg", a state which by so calling itself lays claim to the adjacent Belgian province of the same name. And France can hardly continue to recognise a neighbouring country as "la Grande Bretagne" without fearing the loss of the smaller Bretagne on its own side of the Channel.

It would all be irresistibly comic if it were not so likely to end in yet another Balkan tragedy. Of all the ex-Yugoslav republics, except Slovenia, Macedonia is the one that best qualifies for international recognition. Its government controls its territory, and has won the support of the ethnic Albanian majority. Yet if not helped to consolidate itself rapidly it is vulnerable to destabilisation and even partition, especially if fighting breaks out between Serbs and Albanians in neighbouring Kosovo. Albanians in Macedonia would want to help their kins and kin. Suspecting that they were doing so, Serbia would all too likely take action against Macedonia, Bulgaria and even Turkey might then feel they should come to Macedonia's assistance, while Greece would be tempted to come in on the Serbian side.

The stage would thus be set for a full-scale Balkan war, vintage 1913. The best way to avert this would be to recognise Macedonia now and admit it to the UN, so that all UN members would be obliged to respect its integrity. If the EC is held back from doing this by its need for unanimity (though this did not seem to inhibit Mr François Mitterrand on his excursion to Sarajevo), then let the "sole remaining superpower" take the lead.

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## PERSONAL VIEW

## How Britain can resolve the Danish dilemma

By Leon Brittan



The British presidency of the European Community begins today. Six months ago, when it was being planned, the agenda was clear: completion of the single market, ratification of the Maastricht treaty, working towards the first enlargement negotiations and with luck, a budget deal too.

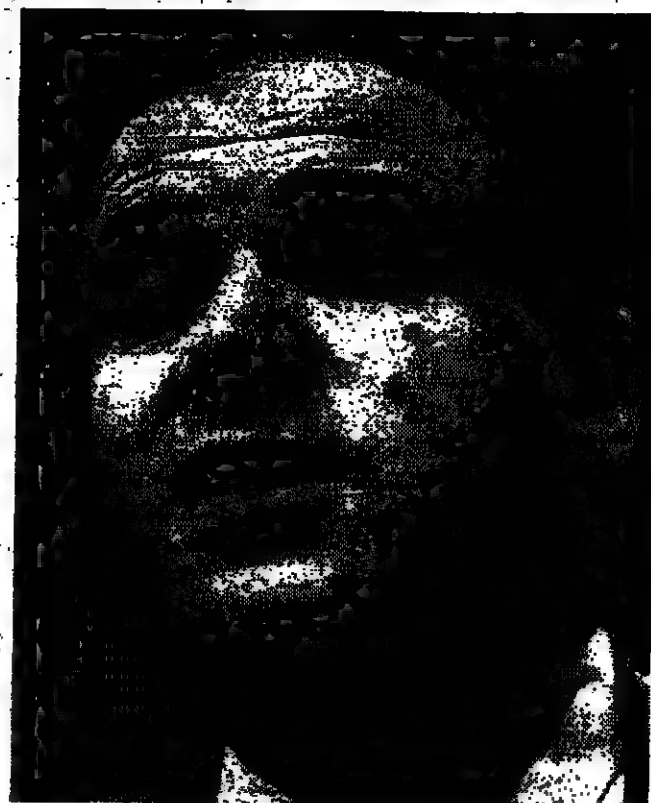
That remains the agenda, but the Danish referendum has transformed the political context. It should have come as no surprise that last week's European Council concluded that formal negotiations with applicants for membership could only start after Maastricht had been ratified. That may mean a delay. It need not be a long one and important preparatory work can proceed meanwhile. More significantly, the commitment to enlargement by Britain's partners was new and genuine. It provides a sound base for advancing this vital presidency objective.

As for the budget deal, there was never any real prospect of agreement at Lisbon last week. It was always clear that such a deal could only be reached during the course of the UK presidency. The sharpness of the argument on this issue at Lisbon shows how hard this will be. Yet it is very much in the interests of the UK presidency to secure a deal, and to avoid annual wrangles weakening the EC for the next five years, so as to help clear the way for enlargement negotiations.

But the main new item on Britain's agenda must, of course, be to help resolve the problem caused by the Danish vote. The strategy is clear: for all the other countries to proceed with ratification, whether by referendum or by the parliamentary route. In the autumn, when it is evident that the rest of the Community wants to go ahead with Maastricht, the Danish government will be asked for ideas on clarifications, amplifications or protocols which would enable it to ask its voters to think again.

What those ideas will be, it is difficult to say. It is likely that what will be needed is a way to reassure the Danes that the Community is not a centralising juggernaut. If that can be done, a service will be done to the Community as a whole.

Governments may value the Community as it has developed since the mid-1980s. And the many applicants clamouring for membership may share their enthusiasm. But the Danish referendum demonstrated



Sir Leon: We can laugh at EC rules of biblical proportions

the fragility of popular support in some member states. Strengthening that essential support can best be done by giving effect to subsidiarity. Both the Commission and the member states under the British presidency will have to work out a practical programme for determining the best level for taking decisions. What is the best level of control? Who should decide? Is too much attempted at a European level? All of these questions will need specific answers. The debate is not new.

"Subsidiarity should not be seen as something for the theologians of Community law, but as something intensely practical: where to draw the line between what is best done by the Community, and what is best done by national governments. Even if the Community has the legal right to legislate, it should exercise a self-denying ordinance unless the problem can only be resolved by action at a Community level."

That is not a quotation from Mr Delors last week, though he has for some time held this view. It is something I said myself in a lecture in 1988.

Some examples where power can be handed back come readily to mind. There is no

need for the EC to continue to set or police standards of drinking water. National ministers could take back responsibility in this area.

Other sorts of "interference" may seem petty, yet they are indispensable if a single market is to be created and maintained. Should Germany, for example, be free to decide unilaterally, in the name of the environment, on packaging laws which operate in practice to restrict trade from other member states?

Again, we can all have a laugh at the Commission's expense when the EC produces a regulation of biblical proportions defining, say, the acceptable levels of asbestos in a billiard-cue tip. But UK

billiard-cue tip makers would be less amused if their product was excluded from France as a fire hazard. A further problem is that in certain key areas the national governments are divided about the limits of Community action. Social policy is an obvious example.

In listing some of the more obvious difficulties with the concept of subsidiarity, I do not mean to say that the problems are insuperable. In the competition field, for example, I think we are already estab-

lishing a good balance between what should properly be decided and controlled at European level, and what is better handled nationally.

Take state aids. Those who resent the Commission's increasing temerity in controlling national subsidies are quick to argue that such powers should be returned to national level in the name of subsidiarity. Yet that would be wholly inconsistent with the Treaty of Rome and the Common Market itself. It would be a return to the law of the jungle in which rich, nationally cosseted companies were free to trample upon less privileged competitors at huge cost to European productivity and jobs. The Commission has a duty to act as a referee and will not betray that obligation. What we should do, and indeed have recently decided to do, is to introduce *de minimis* rules: a level of aid below which the Commission no longer requires member states to notify their subsidies because aid below that level does not harm competitors. Unnecessary bureaucracy can in this way be avoided. That decision must now be implemented.

On the mergers side, it may be that more can be done to reduce bureaucracy, for example, by developing a common form for filing notifications either with the Commission or member states.

More radically, some suggest there is no need for the Commission to retain its sole right to grant exemptions from the general prohibition on concerted practices between companies in the Treaty of Rome. That deserves examination, but the potential benefits must be balanced against the possibility that such an innovation could introduce market distortions resulting from different interpretations of Community law, varying quality of member states' anti-trust legislation and the rigour with which national laws are applied.

These may seem technical issues, dwarfed by the more glamorous objectives of the British presidency. Yet subsidiarity is crucial. The concept is introduced into Community law for the first time in the Maastricht treaty. Getting its application right, interpreting it and explaining it properly could do a great deal to build public confidence in the next phase of the EC's development. And it is on its ability to enhance public confidence throughout the Community that Britain's presidency may ultimately come to be judged. The author is EC competition commissioner.

## The Commission has a duty to act as a referee and will not betray that obligation

## OBSERVER

## Capability Brown

■ If someone had suggested a week ago that the toast of transatlantic title-tattlers Tina Brown was going to edit a serious magazine like the New Yorker, the idea would have been treated with the same sort of disbelief that greeted her rumours that she and her husband, ex-Sunday Times editor Harold Evans, were returning to London to run the Observer.

However, it is a sign of how high she stands in the estimation of the New Yorker's reclusive publisher Sy Newhouse that he should believe her capable of reversing the fortunes of America's best known high-minded, not to say high-brow, magazine. Now losing around \$12m yearly, it badly needs living up.

Brown has certainly done a wonderful job revamping Vanity Fair. Since taking the editor's chair in 1984, she has nearly quadrupled its circulation to 1m, and managed to keep advertising rising in the midst of a steep recession.

Perhaps she will prove to be cast in the same mould as Harold Ross, the New Yorker's first editor, who had a genius for picking talented writers even if he did not always understand what they were writing about.

But whatever the likes of Dorothy Parker and James Thurber might have thought about her arrival, the main thing is that she should keep up the cartoons.

## Breakfast serial

■ Meanwhile, it's good to see that David Frost, that other well-known transatlantic media star, has not wasted

much time finding a new Sunday morning TV perch for himself.

Having been dumped, rather stupidly, by the new owners of the ITV breakfast TV franchise, Frost has taken a big pay cut and defected to the state-owned channel. He switches on January 3.

His new programme - Sunday Breakfast with David Frost - will fill an obvious gap in the BBC's coverage. But it may upset some of the Beeb's panglosses to find that Lady Thatcher and Sunday Times editor Andrew Neil, two of the corporation's sterner critics, think Frost's Sunday morning current affairs show is the best around.

## Floor price

■ A company that moved into shiny new City premises in June 1991 paid £31 a square foot, with an 18-month rent-free period.

In expensive mood, it has just taken up extra space for which it's paying only £20 a square foot, with 3½ years rent-free.

## Corporate heart

■ It's nice to know that Sir Adrian Cadbury's committee on corporate governance is not going to be the last word on the subject. BTR chairman Sir Owen Green has already complained that Cadbury's report was long on accountability and short on encouraging efficiency. Now comes another challenge, this time from the lateral thinkers at the Royal Society for the encouragement of Arts, Manufactures & Commerce.

The Society, whose past initiatives include the Great Exhibition of 1851, is running a two-year inquiry which started last year and goes under the title of Tomorrow's



"If I were a dictator, I'd ban referendums"

Company. Unlike Cadbury, who accepted the existing framework of accountability with reservations, the Royal Society's enquiry asks dangerously fundamental questions. What are companies for? Who do they exist to serve? What responsibilities do they have to groups other than shareholders?

Like Sir Owen, the man in charge of the programme, Mark Goyder, thinks that the present system lays too much emphasis on the investor. The most valuable input in most of today's more important products is not materials, says Goyder, but knowledge; yet we scarcely know how to measure it.

## Taxing issue

■ A battle royal has developed in Malaysia between the Sultan of the staunchly Muslim state of Kelantan and Anwar Ibrahim, the country's finance minister. It's all about whether the Sultan paid a trifling M\$2.1m in import tax for a Lamborghini sports car. Originally, the car had been held by Malaysian Customs on its arrival at Kuala Lumpur

airport. Then the Sultan turned up - and simply drove the car away. At first, the government, in the person of Anwar, insisted that the import duty on the Lamborghini had to be paid. The Sultan dug in his heels. Last week, the government said the proper procedures had been followed and the issue was now settled.

Not so, says the Sultan. He says he has not paid any import tax. Furthermore, the Sultan's palace has issued a statement insisting that the government and Anwar make a public apology for the undue embarrassment caused to the Sultan.

## Credit rating

■ How marketable is a former Maxwell non-executive director? Very, it would seem, judging by the experience of Lord Rippon of Hexham, who has just been elected president of the Institute of Credit Management - replacing Sir Kenneth Cork, who died last autumn after 26 years as the Institute's president.

The former Tory cabinet minister went on the board of Maxwell Communication Corporation in 1986 and resigned at the beginning of this year.

The Institute says the president of Invesco MIM, and former chairman of Robert Fraser & Partners, *inter alia*, is an eminent public person, who has had interests in areas relevant to credit managers.

## Due regard

■ Overheard at Department of Trade and Industry headquarters. First receptionist: (filling out visitor's form) "Is it President Heseltine?" Second receptionist: "No, just President."

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## Realities of airline competition

From Mr Declan P Conroy.

Sir, Mr Thomas McDonogh (Letters, June 24) is badly misinformed. His most seriously misguided allegation refers to airlines he considers to be technically bankrupt. Aer Lingus utterly rejects any such allegation. The company not only has its shareholder's original investment intact but has also accumulated considerable reserves. The last published accounts show an original investment in Aer Lingus of IR£74m, with accumulated profits of IR£232m reflecting shareholder's funds of IR£398m, with a gearing ratio of 109 per cent.

On a number of other issues Mr McDonogh fails to include reality in the picture he paints. Aer Lingus, a "national carrier" whose staffing levels and cost base are in line with both private and state owned airlines, is the most punctual airline in Europe, hardly a sign of "inefficiency". In a survey of the top 1,000 Irish companies conducted by Mr McDonogh's Air Transport Users Committee, Aer Lingus has been voted "Airline of the Year 1992". This award was secured in the face of competition from airlines such as Lufthansa, Delta, SAS, and Air France.

To suggest that little or no competition exists on most routes in Europe is absurd. In the markets Aer Lingus serves, over 30 airlines operate both scheduled and charter flights. Declan P Conroy, senior press officer, Aer Lingus, Dublin Airport, Dublin

## Environment is an issue for EC, not nation states

From Mr Simon Hughes MP.

Sir, I am a strong supporter of devolving power to the lowest level at which it can most usefully be wielded, which is one way of interpreting the Euro-doctrine of subsidiarity. But the proposal being aired at the Lisbon European Community Summit to return many environmental powers to nation states are, quite frankly, bonkers.

Take the example of bathing water quality. Your article on the setting up and siting of the proposed European Environmental Bureau then the environment secretary, Michael Howard, should push forward with his idea of an environmental inspectorate.

It is better compliance with EC law that is needed - not a retreat from Community-wide laws to protect one country from the pollution of others. Simon Hughes, Liberal Democrat environment spokesman, House of Commons, London SW1A 0AA

## All fired up, but not sure where to go

From Mr Bernard Everitt.

Sir, The conferences and exhibitions advertisements in the FT (June 29) announce under the international section a conference on "The future of the Yorkshire Coal Field", to

be held in the well-known continental resort of "Rotherham". This could either be the famous international trading port, or the Yorkshire town well to the south of Neuchâteau, to where coals have been taken before now. Take your pick!

Bernard Everitt, Yorkshire Bank Retail Services, Melton, North Humberside

## The choices undermined by Sunday trading

From Mr Tim Montgomerie.

Sir, Freedom of choice is quite properly a cornerstone of modern western society, but classical liberals generally agree that our freedom must be exercised within a conducive social framework. Adam Smith and Edmund Burke deemed that framework to be one where there was a great deal of fellow feeling or "sympathy" for those around us with a particular stress on the family, on the local and on intermediate institutions: Burke's "small platoons".

In your advocacy of Sunday trading (leading article, June 26) you fail to demonstrate any understanding that an extension of economic choice in this area may undermine other choices.

Sunday is the day when families and friends can enjoy time together and it is the day when elderly people receive most attention. It is the traditional Sunday pause in the economy that allows space for vital social contact, to examine the individual choice neglects the important family dimension. Many small, independent retailers may also be forced into closure by big store competition and this could be very damaging to some communities and especially pensioners and the less mobile who depend on local outlets.

Given the relatively inelastic demand for most of the goods in question it must also be highly doubtful as to the economic worth of Sunday trading. Capital may be better used but labour costs will be higher. Any advantages will go to the retailers who do open and win trade from six-day traders. More and more traders will therefore be forced to open, causing an escalation of costs - all in pursuit of a very limited amount of custom.

Tim Montgomerie, Conservative Christian Fellowship, 46 Baker Street, Exeter EX2 5EA

## Continuing role at Harvard Business Review

From Ms Rosabeth Moss Kanter.

Sir, An inaccurate and misleading article about the Harvard Business Review appeared in the Financial Times on May 29 ("Those who teach...").

I remain editor of a financially strong and editorially excellent magazine.

I will not be relinquishing the duties associated with this leadership position, as your

story stated, but will be accepting responsibilities as vice-chairman of the board of directors of a proposed new Harvard Business School Publishing Group, which will include books and videos as well as magazines.

I have been editor for more than two years; and I would characterise my association with the Harvard Business Review as a time when the magazine has gotten stronger

and stronger.

It is a sign of strength that we are preparing to establish a professional publishing organisation off-campus, led by publishing professionals. Rosabeth Moss Kanter, professor, Harvard Business School, editor, Harvard Business Review, Soldiers Field, Boston, Massachusetts 02108, US

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## INSIDE

### Ercros risks its future on talks with banks

The struggle to save Ercros, Spain's largest chemicals group, moved nearer resolution last night when its board decided not to file for protection from creditors and to risk its future on negotiations with creditor banks today. Ercros, 40 per cent owned by the Kuwait Investment Office, employs 10,500 people in chemicals, mining, fertiliser and explosives businesses. It owes banks and suppliers more than \$1bn, half of which matures this year. Page 20

### DEC and Olivetti deal final hand

The deal last week under which Digital Equipment (DEC) of the US will take up to 10 per cent in Olivetti of Italy is one of the last hands in a poker game which has occupied Europe's computer makers for the past half decade. Page 20

### Taking BMWs to Germany

When US-built BMWs start rolling off the South Carolina production line in a few years, it will not only be Americans kicking the tyres, feeling the paint and testing the quality. Since some of the cars will be exported, choosy German buyers will also give the models their close-eyed scrutiny. BMW chairman, Mr Eberhard von Kuenheim (above), says the plant will eventually have a capacity of up to 70,000 cars a year. Page 23

### Mild winter dents Anglo United

Anglo United, owner of the Coalite smokeless fuel business, cut its dividend yesterday and renegotiated its debt repayment schedule as pre-tax profits for the half-year to end March fell by 48 per cent in the wake of the mild winter and the continuing effects of the recession. Page 24

### Summit boost for Greek shares

It took a political victory to bring life into the Athens stock market this week. The Athens general index rose 7.9 per cent on Monday to 676 points in response to unexpected European Community backing for Greece on recognition for Macedonia. At the Lisbon summit, prime minister Mr Constantine Mitsotakis persuaded other EC leaders that the former Yugoslav republic should change its name, to avoid implying a territorial claim on part of northern Greece. Back Page

### French appointments review

The French cabinet will today decide whether the heads of 15 state-controlled companies will keep their jobs in the third phase of its regular three-yearly review of top jobs in the public sector. Page 26

### Market Statistics

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Greenwich Comms	23	Wheway	23

### Chief price changes yesterday

FRANKFURT (DM)		LONDON (pence)	
Deutsche	345	Anglo	122
Deutsche Zm	900	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122
Deutsche	230	Anglo Irish	122

LONDON (pence)		Anglo	
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
Deutsche	113	Anglo	122
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## Fiat completes its retreat from telecoms

By Heig Simonian in Turin

FIAT, Italy's largest industrial company, has completed its retreat from telecommunications with the sale of its remaining activities to a Luxembourg-based company made up of a group of French banks. Alcatel Alsthom, the French industrial group which bought most of Fiat's telecoms activities in 1990, will have a four-year option to buy the stake from the banks. The transaction, worth £1,100bn (\$950m) will give Fiat a £260bn capital gain this year, helping it to close 1992 with a profit which will be "lower but still positive", said Mr Gianni Agnelli, chairman. Mr Agnelli gave no forecast for this year's dividend, but by almost 40 per cent last year. However, Fiat executives said the group's industrial activities would show an operating profit in 1992 in spite of the mounting problems in the car business and last year's heavy losses at the NH Geotech earth-moving equipment subsidiary, the Iveco lorries operation and the Magneti Marelli car components unit. Turnover at the Fiat Auto car subsidiary in the first half of this year was 6 per cent below the corresponding period in 1991. Analysts had been expecting Fiat, which is undergoing a £47,000bn five-year investment programme, to make further dis-

posals of non-core businesses to prop up its earnings. However, yesterday's telecoms deal came as a surprise. Fiat is selling its 25 per cent stake in the business created in 1990 from the sale of its Telettra telecoms subsidiary to Alcatel. Under that transaction, Fiat retained a 25 per cent stake in Alcatel Italia, the company formed from the merger of Telettra with Alcatel France, the French group's Italian operation. Finparcom, a Luxembourg-registered company mainly made up of French banks, is paying £260bn for the stake. Meanwhile, Alcatel will pay Fiat around £260bn in annual instalments over the next four years. The sum represents a form of "deferred dividend" on the stake being sold, Fiat said. Mr Agnelli forecast that group sales would reach around £600,000bn this year, up from £58,000bn in 1991. The group's net financial position, which recorded a £370bn deficit at the end of last year, would deteriorate further because of investment spending and extraordinary restructuring costs. Fiat revealed it would be pumping between \$500m and \$600m into NH Geotech for a recapitalisation this year. The company, which has debts of around \$1bn, had lost around \$120m in the first half.

## Kimberly-Clark in European venture

By Alan Friedman in New York

KIMBERLY-CLARK, the US consumer products company best known for making Kleenex tissues, is forming a joint venture with VP-Schickelanz, a German consumer products company. Terms of the 50-50 venture were not disclosed, but the combined company is expected to have annual sales of more than \$1.2bn and a workforce in Europe of more than 3,000 people. The US and German companies said they aimed to become a leader in the European consumer products market. Around two-thirds of the estimated sales of the new company are expected to come from the German company's existing operation. Kimberly-Clark said it would contribute all its consumer products operations in continental Europe to the venture. It said it would exclude these businesses in the UK and Ireland and its European specialty products and service and industrial businesses. Mr Wayne Saunders, chairman of Kimberly-Clark, and Mr Peter Fischer, president of VP-Schickelanz, said in a joint statement that the new partnership would take advantage of "complementary marketing, manufacturing and technological strengths".

Mr Saunders said benefits for Kimberly-Clark included greater access to German-speaking markets and strengthened positions in Spain and Italy. Mr Fischer said the new company would offer VP-Schickelanz an increased presence in the French and Benelux markets, and give it access to Kimberly-Clark's technological expertise. Kimberly-Clark's consumer products factories are in France and the Netherlands. Brand names include Kleenex tissues, Softland towels and Kotex and Freedom feminine-care products. VP-Schickelanz, based in Nuremberg, has plants in Germany, France, Italy and Spain. Its 1991 sales included Tempa handkerchiefs and Demak up cotton pads. In Germany, VP-Schickelanz claims a leading position for its Camella feminine-care products and its Bess tissues. Kimberly-Clark, with 1991 sales of \$8.8bn and a global workforce of 41,000 people, employs 1,200 in its continental European consumer products businesses. VP-Schickelanz employs 4,000 in Europe. It is a subsidiary of Gustav and Orest Schickelanz Holding, with 50,000 employees and annual sales of about \$10bn. On Wall Street yesterday, the Kimberly-Clark share price rose \$1 1/4 to close at \$58 1/4.

## Lonrho cuts dividend as profits fall 65%

By Roland Radd in London

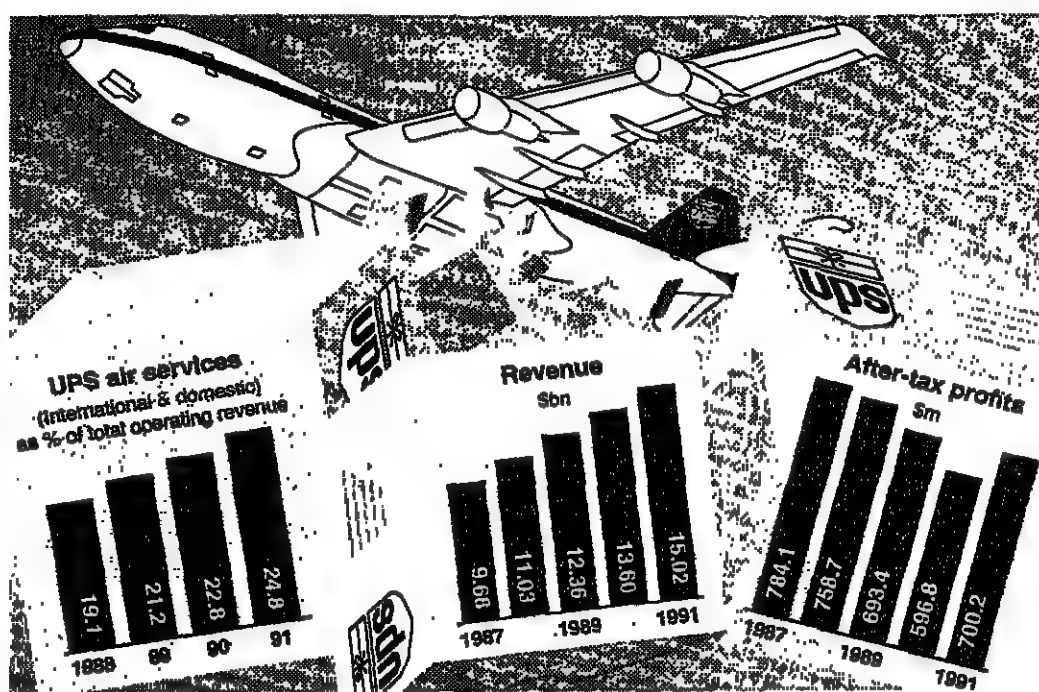
Lonrho, the international trading conglomerate, yesterday reported a 65 per cent fall in pre-tax profits for the half year to the end of March and cut its interim dividend from 5p to 2p per share. A combination of the continuing effects of the recession and technical problems at the South African Western Platinum mine saw pre-tax profits decline from \$109m to \$29m (\$72m). Earnings per share fell from 9.3p to 0.1p. Profits before taxation would have been worse without property disposals accounting for \$12m (\$9m) including \$7m (\$1m) relating to associates. Net borrowings fell from £1,096m to £903m. Although asset sales realised \$500m, borrowings remained high after \$100m of capital expenditure and the acquisition of majority ownership of Gewog, a German holding company, which inflated the overall debt figure by £135m. The \$500m gained from asset disposals also included \$177.5m from the sale of a one-third stake in the Metropole Hotel chain. Part of this sum went towards eliminating borrowings associated with the Metropole chain. Mr Paul Spicer, deputy chairman, said: "You have to admit

that to cut overall debt in a recession without a loss of income is an achievement." He added that further disposals would take place over the next six months, further reducing debt, and predicted a much better second half. Shareholders' funds, excluding minorities of £433m, remained unchanged at £1.3bn. Lonrho's tax charge as a percentage of pre-tax profits increased to 63 per cent (20 per cent). Estimated tax was \$24m (£22m). Mr Spicer said the cutting of the dividend had mitigated its advanced corporation tax problem - corporation tax payable on the company's UK profits are not large enough to offset the ACT payable on its dividends. Net interest payable fell slightly from £54m to £52m. A further £13m (£12m) was capitalised during the period. The group has cash of £98m (unchanged), 80 per cent of which is deposited with European banks. Pre-tax profits fell in all of Lonrho's businesses and geographical areas. Southern Africa suffered the biggest fall, from \$22m to \$2m, due to technical problems at Western Platinum and the fall in the price of precious metals. Lex, Page 18; Details, Page 24; Market, Page 33

## United Parcel Services' purchase of Carryfast makes it a major player in Europe. But can it succeed where FedEx failed? Nikki Tait reports

## 'Big Brown' delivers a challenge to rivals

It is one o'clock in the morning in Louisville, Kentucky. Dozens of cargo aircraft sit on the airport tarmac. In the vast hangars nearby, local students are pulling packages off and on conveyor belts, for a princely \$8 an hour. In the course of one night, more than half a million parcels will come and go. The remarkable feature of this operation - a typical night for United Parcel Services' air division - is that it did not exist 10 years ago. The Atlanta-based company dates back to 1907, but for most of its life it has been a cheap, reliable "ground deliverer" of bulky parcels within the US. Mud-coloured vans earned UPS the nickname "Big Brown"; its image was similarly dull. The extent to which UPS has tried to change all that was demonstrated this week. The Atlanta-based company announced it was buying, for an undisclosed price, Carryfast, the UK's largest privately-owned express delivery company. The deal adds 8m packages to UPS's annual total of 2.8bn handled. Carryfast is the last main link in UPS's European delivery system, the 16th purchase in a seven-year build-up which has cost more than \$1bn. A decade ago, UPS did not own an aircraft and did not move express packages between the US and most foreign countries. Suddenly, it has become a large player in the European market, with an owned fleet of more than 130 jets. All of which would be fine, except that Federal Express (FedEx), the largest US express delivery company and a rival of UPS, has just terminated an important European expansion strategy. The cause was simple: losses running at more than \$100m a quarter, and mounting. Since FedEx and UPS are chasing similar customers - a business-oriented market that wants a speedier, more convenient service than national post offices can offer - and UPS is also making losses in Europe, this raises a simple question: can UPS succeed where FedEx failed?



UPS's structure is an important factor. In spite of its size - revenues of \$15bn make it the world's largest parcel delivery business - its equity is privately owned, mainly by employees. UPS has also made no large acquisitions recently. The result is long-term debt of \$630m at end-1991, compared with shareholders' funds of \$3.9bn. "UPS has long pockets," says one analyst, "and it is able

deliveries and expand internationally." He says that by the end of the decade, around one-third of UPS's revenues will come from outside the US. Third, the fact that FedEx has, to some extent, retreated from the European market may make life easier for the remaining players. Even so, competitors are quick to point out the potential hur-

notion that, as the single market dawned, trade barriers would fall, companies would become increasingly multinational and cross-border packages would flow. In reality, there has been an increase in delivery capacity and a smaller upturn in volume. FedEx recently estimated the intra-European overnight market at just 100,000 packages a day, compared with 3m in the US. Third, although FedEx has given up trying to deliver for itself in most of Europe, some large rivals - including Brussels-based DHL, with whom UPS once considered merging, and Australia's TNT - are less likely to abandon the fight. Competitors have no doubts that UPS is trying to force the issue. "They're a real thorn in our side," says one rival. "They're very competitive and the prices are suicidal - they must be losing hundreds of millions of dollars a year." UPS's response is phlegmatic. Mr Layden clings fiercely to his stated goal of profitability in Europe by 1994, although he admits that blending of the numerous businesses acquired is "a very big management task". With 20,000 employees in Europe, and a \$1bn-plus investment at stake, Mr Layden cannot afford to be wrong. Even so, UPS may find that travelling is the easier part. It is usually harder to arrive.

## A decade ago, UPS did not own an aircraft. Now it has a fleet of more than 130 jets

to take the long view." Second, UPS cannot afford to fail. The US express delivery market is squeezed by recession and competition. FedEx is trying to cling to its entrenched position, while Airborne Express, a low-cost operator in the business market, has carved out an effective, undercutting niche. In the ground deliveries sector, there is pressure from imitators, such as Roadway, UPS, although solidly profitable, saw its US ground volume decline last year. "The US ground market was maturing," says Mr Donald Layden, UPS's director of international operations. "The opportunity was to move into express

dies. Part of the problem at FedEx was the difficulty in integrating national ground-based delivery services into an international, air-oriented network. One rival said: "It's a different mentality. A domestic driver picks the goods up and delivers them; with an international delivery, you need some idea of customs regulations and all that. International express is also very time-sensitive - Federal found that some of its drivers just saw these packages as another delivery." A second problem is the market itself. One reason why the likes of FedEx and UPS were attracted to Europe was the

## BP hopes to be cash positive by year-end

By Neil Buckley in London

BRITISH Petroleum said yesterday it would accelerate the cost-cutting and debt-reduction programme it had in place before last week's surprise resignation of Mr Robert Horton, chairman and chief executive, and hoped to be cash positive by next year. In the first presentation of corporate strategy since Mr Horton's departure - although the meeting was arranged well before last week's boardroom coup - Mr Steve Ahearne, chief financial officer and a BP board member, spoke to analysts. He said the company would accelerate its asset disposal programme, cut capital spending and continue to improve productivity. He refused to comment on BP's dividend policy. Speculation that BP may halve its dividend has seen its share price fall from 243p to close at 203 1/2p yesterday. One analyst said yesterday's presentation showed that while the style of management might alter, the substance - with the likely exception of dividend policy - would remain little changed. Mr Ahearne said BP hoped by next year to begin reducing its \$8.5bn (\$16bn) debt burden. This would be achieved by improving productivity, and continuing cutting operating costs by \$750m a year by 1994, though competition might dilute that. Capital expenditure would be cut by 25 per cent to \$5bn in both 1993 and 1994, from \$6.5bn this year. Asset divestment in non-core businesses is to be accelerated, with a target of between \$1.5bn and \$2bn this year and in 1993. Market, Page 33

## Uniting for the best

On 30 June 1992, Devon Systems International Incorporated and ICCH Financial Markets Limited (IFM) announced Devon's intended acquisition of the worldwide business interests of IFM.

Devon is internationally pre-eminent in the supply of applications software for trading all derivative instruments. IFM provides advanced systems and services for futures and options markets.

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## INTERNATIONAL COMPANIES AND FINANCE

## Ercros future depends on talks with creditor banks

By Peter Bruce in Madrid

THE struggle to save Ercros, Spain's largest chemicals group, moved a step closer to resolution last night when its board decided not to file for protection from creditors and to risk its future on a series of negotiations with creditor banks today.

Mr Jose Piquet, Ercros' managing director, said last night that he had ruled out a suspension of payments. "If we do not get new funds this company will last only a few days more," he added.

Ercros, 40 per cent owned by the Kuwait Investment Office (KIO), employs 10,500 people in chemicals, mining, fertiliser and explosives businesses. It owes banks and suppliers more than \$1bn, half of which matures this year.

The KIO has made clear it is prepared to see Ercros go bankrupt rather than make new funds available without parallel assistance from other shareholders and the Spanish government.

Officials close to the company said that a meeting with the industry Ministry in Madrid had gone "very well" and that the government had indicated that it was prepared to try to help the company, although it could not make new funds available.

While no promises have been made, the company seems to interpret this to mean Madrid will try to intercede on Ercros' behalf to slow the flood of imported fertilisers into the country and to pressure the state-controlled Banco Exterior, the group's largest creditor with \$300m of loans outstanding, to be helpful in renegotiating the debt today.

Their struggle to secure a lifeline to the future, however, is becoming a sideshow to the main event: the battle between US computer giants to ensure their technology stands a fair chance of becoming the world standard.

That was the principal reason DEC was prepared to pay well over twice the market price for a share in a loss-making Italian manufacturer with no certain path back to profitability.

European manufacturers, penalised by small, insular markets and rising research and development costs, have been seeking relief in strategic alliances since the 1980s. ICL of the UK found a wealthy parent in Fujitsu of Japan two years ago. Nokia Data of Finland was in turn purchased by ICL.

International Business Machines of the US earlier this year spent \$100m to take a small stake in Groupe Bull of France.

Of Europe's large players, only Siemens of Germany is left unpartnered. It, however, may be in no mood for courtship. It is still fully occupied

## Parents foster Europe's computer makers

THE SCRAMBLE among Europe's computer manufacturers to tie up with a larger, better resourced partner is virtually at an end.

The deal secured last Friday, through which Digital Equipment (DEC) of the US will take up to a 10 per cent stake in Olivetti of Italy at a cost of almost £200m, (\$370m) is almost the last throw in a poker game which has occupied Europe's faltering computer makers for the past half-decade.

Their struggle to secure a lifeline to the future, however, is becoming a sideshow to the main event: the battle between US computer giants to ensure their technology stands a fair chance of becoming the world standard.

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digesting the loss-making systems company Nixdorf, which it bought last year, and is the only European company which may not need a partner either for financial or technological reasons.

Olivetti needs both. It lost \$387m last year and revenues are falling. It has shed 25 per cent of its workforce in the past two years, but further cuts may be necessary if it is to reach its goal of a return to profitability this year.

Although it has developed some excellent products, including the Quaderno small notebook computer, it relies heavily on the US and Japan for basic technology.

In particular, it needs a reliable source of Risc (reduced instruction set computing) microprocessor chips. Risc chips are fast and powerful. They are the microprocessor of choice for scientific workstations; within a few years, they are expected to power most personal computers and medium-sized computer systems.

This is the largest and fastest-growing sector of the computing market. It is also an "open" market where systems are expected to conform to industry-wide standards.

This is the heart of the matter. Competing Risc suppliers, which include IBM, Hewlett-Packard, Sun Microsystems, DEC and MIPS, all of the

US, are fighting to establish their Risc technology as the industry standard. That means, inevitably, forming alliances with competitors who will design the Risc chips into their systems, so driving up volume.

Sun Microsystems, for example, has licensed its Sparc Risc technology in a wide range of companies including ICL.

IBM's deal with Bull and DEC's deal with Olivetti, however, indicates that Risc suppliers

Europe would be using Alpha technology in some shape or form. The Olivetti deal is a clear prerequisite for that prediction to be fulfilled.

DEC has currently no share of the European Risc market, which is dominated by Sun with almost a 60 per cent share followed by MIPS (19 per cent), IBM (10 per cent) and Hewlett-Packard (8 per cent).

Olivetti talked to both Hewlett-Packard and IBM before agreeing the deal with DEC

tomers anxious about the company's lack of a larger partner.

For DEC there are both advantages and disadvantages. It has a partner to help disseminate its Alpha Risc technology. Through its equity partnership it has a better foothold in Europe and access to Olivetti's distribution channels. And it opens the door to further co-operation between the two companies in commercial and technical areas.

DEC today, however, is a giant with feet of clay. The world's third-largest IT supplier with sales of about \$18bn, it lost more than \$500m last year and has not made a profit in the any of the first three quarters of 1992.

In Europe, it is still assimilating last year's purchase of Kleinze from Mannesmann and the minicomputer operations of Philips of the Netherlands.

It failed to exploit three of the major elements of the modern computer industry: personal computer, high performance workstations and open systems. It desperately needs to make a success of its Alpha technology if it is not to become one of the industry's also-rans.

So both DEC and Olivetti have powerful reasons to make a success of the joint venture. Questions which remain unanswered, however, include the fate of MIPS, now a falling star among Risc suppliers, and the position of Siemens. It may have no need of a partner, but it is the last big European target for America's jostling Risc vendors.

## Paris to decide more top jobs

By Alice Rawsthorn in Paris

THE French cabinet will today decide whether the heads of more than a dozen state-controlled companies will keep their jobs in the third phase of its regular three-yearly review of top jobs in the public sector.

In a surprise move, Mr René Thomas is expected to stay on as chairman of Banque Nationale de Paris, the biggest French bank and a significant investor in French industry. Mr Thomas, 63, had been expected to resign this summer as he will reach the mandatory retirement age of 65 within his next three-year term.

However, the government

has reported to have found it difficult to find a suitable successor. Last night, the BNP board voted for Mr Thomas, a close friend of President François Mitterrand, who has headed the bank since 1982 despite a period of ill-health, to be re-elected. Ministers are expected to confirm this today.

Ministers are also expected to endorse the appointment of Mr Gilles Menage, former head of President Mitterrand's private office, as chairman of Electricité de France, replacing Mr Pierre Delaporte, who reaches the mandatory retirement age next year.

The cabinet is expected to confirm the nomination of Mr

Louis Gallois, currently chairman of Saecma, the aircraft engine maker, as head of Aerospatiale, the aircraft and missile maker, succeeding the retiring Mr Henri Martre.

All three existing chairmen in the insurance sector - Mr Jean Peyrelevade at Union des Assurances de Paris, Mr Michel Albert at Assurances Générales de France, and Mr François Heilbrunner at Groupe GAN - are expected to be re-nominated for another three years.

The reselection of Mr Francis Gutmann as head of Gaz de France and of Mr Philippe Rouvillois as chairman of CEA, the atomic energy commission, are expected to be endorsed.

## Future of Adidas hangs in balance

By Alice Rawsthorn in Paris and Andrew Fisher in Bonn

THE FUTURE of Adidas, one of the world's leading sporting goods groups, was unclear last night as management waited for a response to its DM1bn (\$859m) buy-out bid.

The offer, put together by Mr René Jagt, chief executive, expired at midnight last night. However, Adidas said yesterday it had received no response from its controlling shareholder, Bernard Tapie Financière (BTF), the holding company that represents the interests of Mr Bernard Tapie.

BTF, which announced on

Monday that it had also received two other offers for its 55 per cent stake in Adidas, said it was still considering the management offer and would continue doing so "for the next few days".

● Euro RSCG, the marketing services company formed last year by the merger between Eurocom and RSCG, the French advertising agencies, expects to produce profits of up to FF220m (\$43m) in 1992, its first year of operation.

Eurocom made net income of FF183m in 1991, a fall of 5.3 per cent on the previous year. RSCG, burdened by heavy debts, made an estimated over-

all loss of FF230m in 1991.

● SMCL, the French property group, does not expect to record profits until 1993.

Mr Michel Pele, chairman, said the company was in the throes of the "worst crisis since its foundation in 1943". SMCL, which is controlled by the Pelège group, went into the red last year with net loss of FF185m (\$30m) compared with profits of FF24m in 1990.

● Rhône-Poulenc, the French chemicals group, is negotiating with Great Lakes Chemical, one of its main US competitors, over the sale of SFOS, a specialist subsidiary making additives for lubricants.

## Pirelli unions seek meeting

By Haig Simonian

UNION leaders at Pirelli, the loss-making Italian tyre and cables group, yesterday sought an urgent meeting with Mr Giuliano Amato, the new prime minister, to discuss the plant closures announced by the group earlier this week.

As part of its plan to return to profitability in 1992, Pirelli announced the closure of a tyre plant at Messina, in Sicily, with the loss of 720 jobs, and a further 300 redundancies at its Tivoli plant, near Rome.

Earlier this year, Pirelli

announced the loss of 500 jobs in the Milan area.

Yesterday, unions called an eight-hour strike for today and threatened to occupy the works destined for closure.

The latest job cuts in Italy follow a number of redundancies and plant closures at Pirelli's foreign operations, aimed at cutting costs and raising productivity through plant restructuring.

The company announced earlier this week that it had broken even at the operating level in the first five months of this year.

## Italgas operating margin up 7%

By Haig Simonian in Turin

ITALGAS, the quoted Italian gas and water distribution company which is controlled by the state-owned ENI petroleum and chemicals group, raised operating margins by 7.3 per cent in the first five months of this year.

Sales of gas and water increased in Italy and in foreign markets, said Mr Carlo de Molo, chairman. Gas sales in Italy rose by 3.3 per cent in the first five months of 1992, in spite of relatively mild weather, while water sales

jumped by 63 per cent in volume terms, thanks to contracts to supply a further 43 towns.

The rise in operating profits stemmed from a 30 per cent fall in net financial charges and rigorous cost controls as well as the higher sales, he added. Last year, the group made net profits of L91bn (\$76.21m) on sales of L3,553bn.

Mr de Molo claimed fears about a possible interruption in gas supplies following this year's political upheaval in Algeria, which supplies about a quarter of Italy's natural gas

requirements. Responding to a sharp fall in the group's share price earlier this week, Mr de Molo expressed confidence about the certainty of supplies from Algeria following contacts with politicians and other parts of the ENI group.

Italgas is pushing ahead with its strategy to expand abroad, notably in eastern Europe and Latin America. Mr de Molo revealed that it intended to test for a number of regional gas companies due to be privatised in Hungary, in spite of stiff competition from other big European gas groups.

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**THE RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED**  
Registration Number 01/00251/06  
(Incorporated in the Republic of South Africa)

**DIVIDEND**

A final dividend, dividend no. 114 of 60 cents per share has been declared in respect of the financial year ending 30 June 1992:

Last date for registration	17 July 1992
Registers close (dates inclusive) from	18 July 1992
to	25 July 1992
Currency conversion date (for payments from London)	27 July 1992
Date of payment	7 August 1992

**SHARE WARRANTS TO BE ISSUED**

Holders of share warrants to bearer are informed that payment of the above dividend will be made on or after 7 August 1992 upon surrender of coupon no. 117 to Barclays Bank Plc, Stock Exchange Services Department, 168 Fenchurch Street, London EC3P 3BP.

Coupons must be listed on forms obtainable from Barclays Bank Plc, and deposited for examination on any weekday (Saturday excepted) at least seven clear days before payment is required.

This dividend is payable subject to the customary conditions which may be imposed as to or obtained from the company's Johannesburg Office or from the London Secretaries, Barings Brothers Limited, 55 Bishopsgate, London EC2M 3XU.

By order of the Board  
Johannesburg Consolidated Investment Company, Limited  
Secretaries  
per Mrs. M.M.R. Naudé

**WESTERN AREAS GOLD MINING COMPANY LIMITED**  
Registration Number 59/03209/06  
(Incorporated in the Republic of South Africa)

**NOTICE TO SHAREHOLDERS**

The Board has decided to pass the dividend in respect of the financial year ending 30 June 1992.

Head Office and Registered Office:  
Consolidated Building  
For and Harrison Streets  
Johannesburg 2001  
P.O. Box 590, Johannesburg 2000

30 June 1992

**August 3, 1992**

**Tender for the sale of BANCO POPULAR DEL PERU**

Notice is hereby given of the sale, by tender, of 100% shares of BANCO POPULAR DEL PERU, a fully licensed bank, established in 1899 in Lima, Peru, with 148 offices nationwide and a full branch with 13 offices in Bolivia, established in 1942. Total assets amounting to US\$265 million.

Tender conditions are:

1. Bids of the tender and prospectus with detailed information of the bank and tender procedure may be obtained from the Bank at Jiron Huallaga 380, Lima, Peru, no later than 06:00 noon on August 3, 1992 where they will be opened before Notary Public.
2. Bids must be for the whole 100% in one indivisible block, and will be received in sealed envelopes at Banco Popular del Perú, Jiron Ucayali 375, Lima, Peru, no later than 06:00 noon on August 3, 1992 where they will be opened before Notary Public.
3. Amongst other conditions, bids must offer a minimum cash payment of US\$1 million and documents representing Peruvian short term working capital foreign debt, current on interest payments and free of any legal encumbrances.

Interested parties may obtain additional information by telefax number (511) 333066.

**A/S YARDE BANK**  
US\$15,000,000  
**FLOATING RATE SUBORDINATED NOTES DUE 1994**

In accordance with the provisions of the Notes notice is hereby given that for the period 30 June 1992 to 31 December 1992 the Notes will carry a rate of 5 1/8% per annum with a coupon amount of US\$267.51.

**Charmel Bank**  
Agent Bank

**Notice of Early Redemption**  
**U.S. \$250,000,000**

**Petróleo Brasileiro S.A.-PETROBRÁS**  
(Incorporated in Brazil with limited liability)

**10 per cent. Notes Due 1993**

Notice is hereby given in accordance with Condition 5(b) of the Terms and Conditions of the Notes, that all outstanding Notes will be redeemed at 97.0699% of their principal amount on August 3, 1992 when interest on the Notes will cease to accrue. Payment of Principal together with payment of interest in respect of Coupon No. 2 will be made in accordance with Condition A and B of the Terms and Conditions of the Notes, at the offices of any of the Paying Agents who continue to be listed in the Terms and Conditions of the Notes.

By The Chase Manhattan Bank, N.A.  
London, Fiscal Agent

**CHASE**

July 1, 1992

**\$175,000,000**  
**FGIC Guaranteed Funding Ltd**  
(Incorporated in the Cayman Islands)  
at the Cayman Islands

**Floating Rate Notes due 2001**

Guaranteed as to the Scheduled payment of Principal and interest pursuant to a Servicing Trust created by Financial Guaranty Insurance Company

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from June 26, 1992 to September 25, 1992 the Notes will carry interest at the rate of 10 3/4% per annum.

Interest payable on September 29, 1992 will amount to £22,517.62 on each £100,000 Note.

By The Chase Manhattan Bank, N.A.  
London Branch, Agent Bank

**CHASE**

July 1, 1992

**Nationwide Building Society**  
**£150,000,000 Floating Rate Notes 1996**  
(Formerly Anglia Building Society)

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 29th June, 1992 to 29th September, 1992 has been fixed at 10.2675 per cent per annum. Coupon No. 24 will therefore be payable on 29th September, 1992 at £2,580.50 per coupon from Notes of £100,000 nominal and £129.05 per coupon from Notes of £5,000 nominal.

**S.G. Warburg & Co. Ltd.**  
Agent Bank

**Nationwide**

**SWEDBANK**  
(Sparebankernas Bank)

**US\$100,000,000**  
Subordinated Floating rate notes due 2002

Notice is hereby given that the notes will bear interest at 5.2625% per annum from 30 June 1992 to 30 December 1992.

Interest payable on 30 December 1992 per US\$10,000 note will amount to US\$267.51.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**



## INTERNATIONAL COMPANIES AND FINANCE

# \$1bn merger of US food wholesalers in balance

By Nikki Tall in New York

A PROPOSED \$1.1bn merger between two of the largest food distributors in the US - Super Valu and Wetterau - hung in the balance yesterday as the two companies tried to agree terms.

Under the outline merger agreement announced last month, Super Valu would have made a cash offer of \$30.20 for each Wetterau share, valuing its common stock at \$643.3m. It would also have taken on \$440m of outstanding Wetterau debt. Ahead of this transaction, Missouri-based Wetterau would have "demerged" its retail subsidiary, called Shop 'n' Save.

Yesterday, however, Wetterau said that Super Valu wanted to revise terms. The new proposal was not disclosed, but Wetterau acknowledged that there would be a reduction in the amount offered to shareholders. Wetterau shares, which were briefly suspended, had fallen by 24% to \$36 by lunchtime in New York.

The Wetterau board was due to meet during the afternoon to consider the reduced offer, and a decision was expected by early evening. It said that the new terms would only be disclosed if decided to go ahead with the deal. Analysts, however, were not over-optimistic that the transaction would be pursued.

Wetterau, quoted on the Nasdaq over-the-counter market, currently ranks as the national third-largest grocery wholesaler, while Super Valu has the number two spot. Together, the combined operations would outstrip Oklahoma-based Fleming Companies as the nation's largest wholesale food distributor.

Separately, Super Valu announced first-quarter profits for the three months to June 20, totalling \$45.6m after-tax. This represented a sharp improvement on the \$31.6m seen in the same period a year earlier. However, earnings per share increased more modestly, from 60 cents to 64 cents.

Food wholesaling enjoyed a 13 per cent operating profit improvement, despite a sluggish selling environment and deflation in the cost of products sold.

Retail operations showed a 75 per cent profit advance, but this was helped partly by acquisitions. The two main contenders for The News are Mr Conrad Black, the Canadian publisher who also owns the Daily Telegraph in London, and Mr Mortimer Zuckerman, the property developer who owns US News and World Report and Atlantic Monthly magazine.

## Daily News granted one-month extension

By Alan Friedman in New York

A US bankruptcy court has approved a one-month extension - until the end of July - of the deadline by which The New York Daily News has to file its reorganisation plan under Chapter 11 of US bankruptcy law.

The postponement will give more time for talks with prospective buyers of the New York tabloid, which was bought by the late Mr Robert Maxwell in 1991.

The two main contenders for The News are Mr Conrad Black, the Canadian publisher who also owns the Daily Telegraph in London, and Mr Mortimer Zuckerman, the property developer who owns US News and World Report and Atlantic Monthly magazine.

The key issues for both bidders are the reaching of an agreement with the trade unions representing the newspaper's 2,100 full and part-time workers and the settling of claims by the paper's creditors.

Mr Black has already offered to set aside \$75m for severance payments, working capital and his offer to pay between 25 and 50 cents on the dollar to creditors who are owed \$43m. Mr Zuckerman is believed to be his making proposals to union leaders this week.

Non-quoted companies in which Mr Salim has an interest hold more than 40 per cent of Indocement, which has a capacity of 8.4m tonnes a year and 62 per cent of the Indonesian market. It made a net profit of \$306.6m last year, a rise of 23 per cent over 1990, on sales of \$771.3bn.

The purchases, which are all non-quoted companies from within the Salim Group, will give Indocement a debt-to-equity ratio of 132 per cent, and a rights issue to reduce debt is not planned.

The principal acquisition is the assets of PT Bogasari Flour Mills, a flour milling company with an estimated 85 per cent market share in wheat flour. The purchase cost of \$1.178bn includes the assumption of

# PaineWebber warns of lower profits

By Patrick Harverson in New York

IN THE first indication that Wall Street's phenomenal earnings growth of the past year may be slowing, PaineWebber, the retail brokerage house, said yesterday that its profit in the second quarter would be below first-quarter levels.

Mr Donald Marron, chairman, said the company would report net income of between \$45m and \$47m for April to June, down from the record \$74.3m earned in the first three months of the year.

Second-quarter earnings, however, would still be better than a year ago, when the

company made \$33.8m.

Total revenues of around \$580m will also be sharply lower than in the first quarter, when revenues totalled \$874.3m. Although its performance measures unfavourably against the first quarter, the overall state of the securities business remains strong.

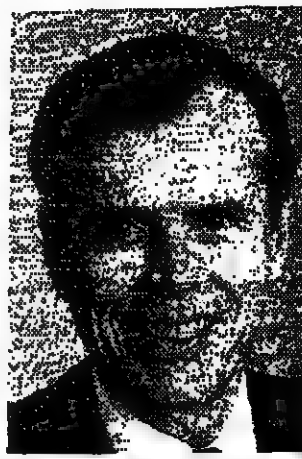
Although Mr Marron gave no specific reason for the fall in quarterly earnings, individual investor activity in US markets has slowed from the high levels seen in late 1991 and early 1992. Recent sales of stock funds have shrunk compared to first-quarter levels, as a stagnant equity market and rising bond yields made stocks

look less attractive.

Commission revenues, recurring fee business and broker productivity, however, remain strong, says PaineWebber.

Asset management remains an increasingly important part of its business, with repeat fees, mostly from managing customer assets, running at levels 20 per cent higher than a year ago. The company currently has just under \$100bn of assets in custody.

PaineWebber said it remained committed to keeping a lid on costs, but it had increased its workforce recently, hiring about 300 new brokers and institutional salesmen in the past year.



Marron: expects lower second-quarter profits

# Indocement raises a few eyebrows

William Keeling reports on reaction to the group's plans to diversify

INDOCEMENT, the largest

quoted company in Indonesia, has been preparing to diversify away from cement for more than a year. But the recent announcement that it will acquire food companies and property totalling Rp1,720bn (\$948m) has raised a few eyebrows in Jakarta.

With a market capitalisation of more than Rp7,000bn, Indocement is part of the Salim Group, a loose collection of mostly non-quoted companies in which Mr Soedono Salim - also known as Mr Liem Sioe Liong, and reputedly Indonesia's richest person - is a leading shareholder.

Non-quoted companies in which Mr Salim has an interest hold more than 40 per cent of Indocement, which has a capacity of 8.4m tonnes a year and 62 per cent of the Indonesian market. It made a net profit of \$306.6m last year, a rise of 23 per cent over 1990, on sales of \$771.3bn.

The purchases, which are all non-quoted companies from within the Salim Group, will give Indocement a debt-to-equity ratio of 132 per cent, and a rights issue to reduce debt is not planned.

The principal acquisition is the assets of PT Bogasari Flour Mills, a flour milling company with an estimated 85 per cent market share in wheat flour. The purchase cost of \$1.178bn includes the assumption of

about Rp350bn of debt.

Mr Judiono Tosin, a senior official of the Salim Group and an executive director of Indocement, explains there are benefits in buying the assets of Bogasari but not the company as a legal entity.

In this way, Indocement can double-depreciate many of the assets and reduce its medium-term tax exposure. Bogasari will be taxed on the difference between the selling price and the book value of the assets, but the company is not revealing what the book value is.

Also being purchased is 51 per cent of the Indofood Group for Rp77bn. Its main product is instant noodles, made of wheat flour, in which it holds a 90 per cent market share.

The final acquisition, for \$56m, is Wisma Indocement, a 23-storey Jakarta office building. Indocement and Bogasari already occupy 45 per cent of the building, which is fully let.

Of Indocement's 13 commissioners and directors, Mr Salim and five others have announced an interest in the companies being purchased. Mr Tosin says there is no question of private shareholders benefiting at the expense of the public company. "If Indocement purchases a non-group business, we [the Salim Group] regard it as a migration of funds," he explains.

The private side of the Salim Group, he says, plans to invest

in industrial estates, including Batam Island off Singapore where it has a stake in the \$400m Batamindo industrial estate.

The reaction of Jakarta's brokers has been mixed. The food sector has high potential growth and Bogasari has a cash-flow of about Rp160bn a year. However, Bogasari and Indofood dominate their sectors and expansion will depend on total market growth. Mr Tosin estimates instant noodle sales have grown 26 per cent a year since 1988, although Bogasari operated at only 71 per cent capacity in 1991.

Some brokers question whether, at \$2,900 per sq m, Wisma Indocement is overvalued. A stake in a similar building recently sold for \$1,900 per sq m, but Mr Tosin says the price is fair.

The brokers' main concern, however, is that the acquisitions increase Indocement's exposure to sectors regulated by the state.

Indocement maintains a close relationship with government. In 1985, the state took a 35 per cent stake in Indocement for \$220m after the company suffered substantial losses. Mr Sudwikatmono, president director of Indocement, is President Suharto's brother-in-law. The government sets a guideline retail

price for cement, currently Rp5,425 per 40kg bag, and authorises all imports and exports. Indocement estimates its gross profit margin at 45 per cent in 1991.

The next few years, however, may see trading margins diminish. Growth in domestic demand is expected to fall and the company may become more reliant on exports, where the price is lower.

The wheat and flour sector is similarly state-controlled. Bogasari is Indonesia's sole licensed miller of wheat and the sector is closed for capital investment except for new projects which export at least 85 per cent of production. However, Indonesia does not produce wheat and the government is the sole importer.

The World Bank is pushing for a review of the sector. A confidential report on Indonesia last month stated that "significant additional benefits would result from further deregulation of agricultural products, especially sugar and wheat".

The government is preparing a deregulation package prior to a meeting of donors next month, but Indocement does not expect wheat to be included. Mr Tosin says the company would welcome a competitive environment but the pace of deregulation is up to government. "We don't have any say about that," he insists.

# Alcoa cuts 2,100 jobs worldwide

By Barbara Durr in Chicago

THE Aluminum Company of America (Alcoa), the world's largest aluminium producer, is cutting 2,100 jobs from its worldwide workforce.

It will take an after-tax charge of \$40.6m, or 49 cents per share, on its second-quarter results to cover severance costs.

The company has been struggling against a deteriorating aluminium market and said it

was reducing its workforce to improve competitiveness. The cuts will include hourly-paid workers as well as salaried employees.

The low price of aluminium battered the company's results during 1991 and the first quarter of 1992. Last year, Alcoa's net income fell 79 per cent to \$62.7m compared with \$285.2m in 1990, and its first-quarter 1992 results were down 22 per cent to \$76m against \$97m in the year-earlier period.

Aluminium products account for between two-thirds and three-quarters of revenues.

Trying to soften the blow to its 65,000 strong workforce, the company said it would help minimise the cuts through attrition, transfers and early retirements. It will also reduce the number of jobs filled by outside contractors.

Alcoa warned earlier this year that it was reviewing operations and that this would result in job reductions.

# Waste Management sees earnings rise

By Barbara Durr in Chicago

WASTE Management, the leading US waste services company, expects second-quarter earnings to increase by about 23 cents a share to a total of about 67 cents.

This result reflects gains of an initial public offering of shares by Waste Management International and some special charges.

Excluding these gains and special charges, the company expects that second-quarter earnings from operations will be in the range of 43 cents to 45 cents per share. These repre-

sent a 10 to 15 per cent improvement over the 59 cents a share of a year ago.

The Chicago-based company expects to record a non-taxable gain of about \$240m, before minority interest, from the offering by Waste Management International, the company created to own virtually all waste operations outside North America.

Waste Management International is 55 per cent owned by Waste Management, 12 per cent each by Chemical Waste and Wheelabrator Technologies - both Waste Management subsidiaries - and

20 per cent by shareholders. The special charges include \$96m, after tax, relating primarily to a revaluation of the company's medical waste business and to charges on two Chemical Waste incinerators.

The company will also take a one-time, after-tax charge of \$71m for adoption of two new accounting standards.

These charges will not affect second-quarter results, but will appear in the earnings for the six-month period ending June 30, the company said. They are excluded from the 23 cent per share gain for the second quarter.



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## INTERNATIONAL COMPANIES AND FINANCE

## Osaka steelmaker to pay \$343m for Florida mill

By Robert Thomson in Tokyo

KYOEI Steel, a medium-sized Osaka steelmaker affiliated to Sumitomo Metal Industries, has agreed to pay about \$343m for Florida Steel, a US mini-mill, joining a long list of Japanese companies to have taken stakes in the US steel industry.

But Kyoei, aware that most of the Japanese steelmakers have been badly bruised by the continuing weakness of the US industry, said the completion of the deal in October depended on agreement over the rationalisation of the struggling US company.

Florida Steel's parent, FLS Holdings, agreed to the acquisition by Kyoei, which makes steel bars and in 1983 established its own US subsidiary, Auburn Steel. Kyoei believes it has accumulated enough experience in the difficult US market through Auburn to make a success of Florida.

Kyoei, the fourth-largest Japanese electric furnace steelmaker, has been encouraged to make the acquisition by a troubled domestic market for steel bars. The company, and other steel bar makers in the Osaka area, agreed to reduce production by as much as 50 per cent in recent months to reduce an expanding inventory that has accompanied the slowing of the Japanese economy.

Difficulties at Florida Steel arose from a leveraged buy-out (LBO) in 1985 that was a response to a hostile takeover attempt. However, the LBO created debt that the company has been unable to service, prompting it to seek a friendly purchaser.

Kyoei said the "know-how" we have gathered from Auburn Steel will help us restructure Florida Steel, though the company will "carefully examine business conditions in the US" and has left open the possibility that it may withdraw.

## Hutchison Whampoa earnings may suffer

By Simon Holberton in Hong Kong

EARNINGS at Hutchison Whampoa, the Hong Kong trading, property and shipping conglomerate, will be hit severely this year if it succeeds in its bid to take private its associate Cavendish International, analysts in the colony said yesterday.

The cost to Hutchison will be HK\$5.8bn (US\$750m) if a general meeting on July 10 approves its HK\$5.50-a-share offer for the 35 per cent of Cavendish it does not already own.

One of Cavendish's main assets is a 24.5 per cent stake in Husky Oil, a Canadian oil and gas producer. Hutchison also separately owns 24.5 per cent of Husky.

The offer document for Cavendish shows that between the end of 1991 and March this year the value of its interest in

Husky depreciated by HK\$1.18bn. The combined write-down for an enlarged Hutchison would be in the order of HK\$2bn, analysts said.

Last year, Hutchison absorbed write-downs to the value of HK\$760m. In the year to December 1991, Hutchison posted profits of HK\$3.3bn - down more than 6 per cent on the previous year.

Analysts are concerned that Hutchison's venture into UK telecommunications is not providing returns as quickly as hoped. Hutchison denies both points.

Mr Philip Tose, managing director of Peregrine, the Hong Kong broker, said that although Hutchison represented long-term value, the performance of Husky and UK telecommunications represented a short-term risk to Hutchison's earnings growth.

## BMW goes to America to find the smarter buyer

Andrew Fisher on the background to the German manufacturer's plan to build cars in South Carolina

WHEN US-built BMWs start rolling off the South Carolina production line in a few years, it will not only be Americans kicking the tyres, feeling the paint and testing the quality. Since some of the cars will be exported, choosy German buyers will also give the models their close scrutiny.

Quality, for drivers on both sides of the Atlantic and elsewhere, will be a crucial test for the new plant. So will profitability. In the mid-1990s, it should be apparent whether BMW's investment of \$400m in the tough US market, where European imports have lost much of their cachet, has proved a costly risk or a valuable opportunity.



Eberhard von Kuenheim: US costs are one-third lower

Some experts think the German company, which announced its US plant last week, had no choice but to go ahead. Mr John Hammond, managing partner of J. D. Power, the US car market research firm, says: "It's not a risk. I think it's absolutely mandatory. The risk is if they don't do it. The risk is trying to stay a worldwide player within the confines of national boundaries."

For the harsh truth is that conditions in the US car market, the world's biggest with 8.5m cars sold last year - down from 10.5m in 1988 - have changed dramatically since the heyday of the mid-1980s when German car companies had a 4.5 per cent share. Today, they have only 2.7 per

cent, although they are better represented at the upper end of the market.

There are four main reasons for the plight of German car manufacturers in the US:

- The decline in the dollar from a peak of DM3.47 in February 1985 to under DM1.60. This has hit US consumers' ability to buy European cars and put their makers under extreme pricing pressures.
- The rise of competition from the Japanese, with efficient "transplant" production facilities in the US and snazzy models (built in Japan) which hit at the luxury and sports segments of the market where the German companies had their strongest penetration.
- The severe impact of the US recession and the subsequent concentration on value for

money rather than the prestige of high-priced European imports.

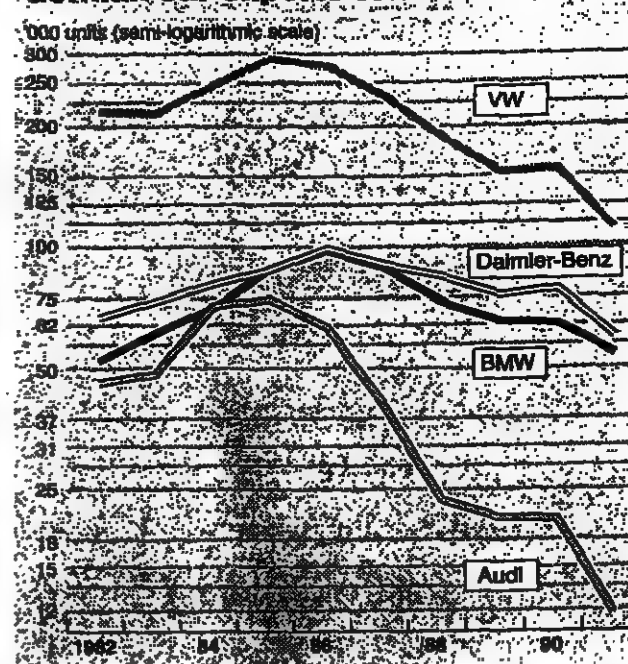
- Germany's costs. Mr Eberhard von Kuenheim, BMW's chief executive, says production costs in the US are one-third lower. Also, the approval process for new sites is quicker than in bureaucratic Germany. The start next year of the 36-hour week will exacerbate the industry's problems. Last year, hourly labour costs - including generous social welfare benefits - were DM44 (\$27.80) for German vehicle makers against DM35 in the US and DM34 in Japan.

Mr John Lawson, research director at DRI Automotive Group, the London-based consultancy, says: "Life's got tougher. It's really hard at these continuing cost levels for German companies to make money at present exchange rates. The pricing umbrella they had is gone as the Japanese have come in and priced well underneath."

Moreover, "there is a new, more abetment mood in the US". Hence the increased market penetration of lower-cost Japanese vehicles, aided by aggressive pricing. For example, the up-market Lexus car, made by Toyota in Japan, costs \$44,000 in the US against DM55,000 (\$30,000) in Germany.

So although the demographic profile of the US shows a greater potential market for more expensive cars, with the population forecast to include more affluent people aged 45 to

## German car exports to the US



55, that may not be translated into a surging luxury or near-luxury car sector.

Mr Hammond says: "Demographics is only half the story. People moving into these demographic categories are not buying luxury cars to the extent they did in the past."

More important these days is quality at a favourable price - "there's more emphasis on the smart buy".

To many American consumers, that means Japanese cars, which have some 30 per cent of the total market, or a US model now that domestic companies have been forced by Japanese competition to improve quality and styling. Against this sombre background, sales of German cars have recovered encouragingly.

BMW added 24 per cent in the first five months and Audi, the Volkswagen subsidiary also looking at possible North

American production, gained 19 per cent.

VW, however, saw US sales drop 20 per cent in the first six months. This reflected that production of its new Golf and Jetta family models was still in the start-up phase. These are built in VW's Mexican plant, where DM1.5bn is being spent on expansion.

Mercedes-Benz had a rise of 18 per cent. As with other up-market manufacturers, it benefited from the comparison with the low level of last year, affected by recession, the Gulf war, and the new luxury goods tax. Mercedes has no plans for a US plant, though it will start small-scale assembly in Mexico for local buyers.

Since Mercedes has a profitable truck operation in the US, it is more immune to dollar gyrations. BMW buys \$400m worth of components a year in the US, but needs to raise this sharply to take advantage of the low US currency.

BMW is coy about the type of car that will be built in the US, although it will probably be initially a two-seater, soft-top roadster, based on the 3-series and priced at less than the \$30,000 luxury tax threshold.

Mr von Kuenheim emphasised that the plant, with a capacity of up to 70,000 cars a year, would be capable of building all BMW models. Buyers on both sides of the Atlantic will be keen to see how well the quality of BMWs made in the US compares with the Bavarian originals.

## Singapore Airlines profit edges ahead to S\$576m

SINGAPORE Airlines, one of the world's most profitable carriers, yesterday reported net profits of S\$576.3m (US\$356.2m) for the year to March, up 1.7 per cent from the previous year. AP-DJ reports from Singapore.

Revenue rose 9.6 per cent to S\$3.36bn, while expenditure rose 11.2 per cent to S\$2.78bn, the partly state-owned group said.

Asian routes were the largest contributor to revenue from airline operations, providing 39.9 per cent. Europe contributed 27.0 per cent, America 21.3 per cent and the south-west Pacific 11.8 per cent.

Mr Joe Y. Pillay, chairman, said: "We plan for an expansion rate averaging 8 to 10 per cent a year until the end of the decade."

Singapore Airlines is considering an investment in Qantas, the Australian airline, to reinforce its position in a leading and growing market. Mr Pillay said.

Singapore Airlines has taken stakes in Swissair and Delta Air Lines.

## Albania to form joint venture with Islamic bank

By Mark Nicholson, Middle East Correspondent

ALBANIA has signed an agreement with Arab Islamic Bank (AIB), a Bahrain-based offshore banking unit, to establish a joint venture Islamic bank in the country with an authorised capital of \$100m.

Mr Ilir Burhan Hoti, Albania's central bank governor, signed the deal in Jeddah on Monday to establish the bank in which AIB will hold a 40 per cent stake and take the

## NSW's GIO float closes fully subscribed at A\$1bn

By Bruce Jacques in Sydney

THE public section of the privatisation of GIO Australia, the New South Wales government's insurance company, has closed fully subscribed, with applications exceeding A\$1bn (US\$670bn).

The NSW government yesterday claimed the float as Australia's biggest retail capital raising, surpassing last year's offering of the federal government-controlled Commonwealth Bank Corporation which raised about A\$715m

## Singapore Airlines profit edges ahead to S\$576m

from non-institutional shareholders.

The GIO received more than 120,000 applications and plans to allocate 65 per cent of the float to individual shareholders. The balance is being offered to institutions under a tender system designed to determine a share price between A\$2.10 and A\$2.40.

The strong public response suggests A\$2.40 a share is likely to be achieved from institutional bidding. GIO shares are scheduled for listing in early August.

The Annual General Meeting of Alcatel Alsthom Compagnie Générale d'Electricité, which took place on June 25, 1992, chaired by Mr. Pierre SUARD, Chairman and Chief Executive Officer, adopted all the proposed resolutions.

### Annual and Extraordinary General Meeting June 25, 1992

After the presentation of the 1991 fiscal year, which resulted in a net consolidated Group profit of 6.2 billion French Francs against 5.1 billion French Francs in 1990, the Assembly approved the accounts of the Company for fiscal year 1991.

A dividend of 13.50 French Francs was also approved, plus a tax credit of 6.75 French Francs, to all 120.6 million outstanding shares as of January 1, 1991. This dividend will be paid, beginning as of July 1, 1992. Shareholders have the possibility for payment either in cash or in additional shares of the Company, at a price of 562 French Francs. These shares will become effective as of January 1, 1992. Each shareholder must exercise his cash or share option with respect to the entire amount of the dividend declared. This option can be exercised from July 1

to July 31, 1992, inclusive. Those shareholders who have not notified the Company of their decision by July 31, 1992, will receive their dividend payment in cash, with payment commencing August 24, 1992.

Shareholders approved the contribution made by the American Group ITT of 4.55 million shares of Alcatel NV paid by 9.1 million new Alcatel Alsthom shares. The creation of these shares, effective January 1, 1992, brings the number of shares issued to 129.7 million.

The Assembly appointed Mr. Rand V. ARASKOG to the Board of Directors with a term of five years, ending at the General Meeting to be convened in 1997.

The above two decisions are conditional upon the actual transfer by ITT to Alcatel Alsthom of the total ITT holding of the shares of Alcatel NV. The decisions will become effective on the date of this transfer. This transaction permits ITT to become one of the principal Shareholders of Alcatel Alsthom. ITT has committed itself to hold this participation for a period of five years.

In addition, the Shareholders have also given the Board of Directors various authorizations for the possible issuance of securities.

In his address to the Assembly, President Pierre SUARD confirmed that Alcatel Alsthom had, in 1991, under depressed economic conditions, gained market share and achieved technological breakthroughs. While the current year can be considered in the same context as that of 1991, Pierre SUARD is confident that Alcatel Alsthom will achieve new growth in its 1992 financial performance.

Alcatel Alsthom contact:  
Press information: Tel 33 (1) 4076 12 03 - Fax 33 (1) 4076 14 13 • Investor relation: Tel 33 (1) 4076 10 68 - Fax 33 (1) 4076 14 05

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£326 million  
Floating Rate Notes  
Due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 29th June, 1992 to 29th September, 1992 the Notes will carry interest at the rate of 10.4375 per cent per annum.

Interest payable on 29th September 1992 will amount to £262.35 on each £100,000 Note.

Chartered Weatle Limited  
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Coupon payable on 30th September 1992 will amount to U.S. \$1,095.69 per U.S. \$100,000 Certificate.

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### Annual General Meeting of June 19, 1992

A net dividend of FF 50.30 per share  
4 new shares for 1 old share

At the Annual General Meeting (AGM) on June 19, 1992 presided over by the Chairman, Monsieur François Heilbrunner, the shareholders of Société Centrale du GAN approved the company's report and accounts for the year ended December 31, 1991.

- The AGM voted a 9.3% increase in the dividend to FF 50.30, plus a tax credit of FF 25.15. Payment will be made from July 2, 1992.
- In addition the Meeting renewed certain financial authorisations and empowered the Board to distribute 4 new shares for 1 old share when it judges fit in order to increase the liquidity of the shares.

Subsequent to the authorisation given at the AGM, the Board of Directors of Société Centrale du GAN at their meeting on June 22, 1992 decided to:

- increase the par value of the shares from FF 37 to FF 40 by incorporation of reserves
- distribute 4 new shares for 1 old share during the course of the summer, after payment of the dividend

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Series B-1  
U.S. \$100,000,000  
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Series B-2  
U.S. \$100,000,000  
Floating Rate Subordinated Loan Participation Certificates due 2000

Series B-3  
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Series B-5  
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Floating Rate Subordinated Loan Participation Certificates due 2000

Series B-6  
U.S. \$100,000,000  
Floating Rate Subordinated Loan Participation Certificates due 2000

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## INTERNATIONAL CAPITAL MARKETS

## Treasuries slip ahead of jobs data release

By Patrick Harverson in New York and Tracy Corrigan and Sara Webb in London

WITH all eyes on tomorrow's important jobs data, US Treasury prices eased slightly yesterday in the wake of news that had few implications about the state of the economy.

## GOVERNMENT BONDS

In late trading, the benchmark 30-year bond was down 1/4 at 102 1/2, yielding 7.78 per cent. The two-year note was unchanged at 100 1/2, yielding 4.81 per cent. Trading activity was reported to be light.

After opening slightly firmer, prices edged lower on the news that the May Chicago Purchasing Managers' Index had risen slightly, that the Conference Board's latest consumer confidence index had remained virtually unchanged, and that the index of leading economic indicators rose 0.6 per cent in May. All three sets of figures carried the same message: only very modest growth in the level of business activity.

## Devon Systems to acquire ICCH software arm

By Tracy Corrigan

DEVON Systems International, the financial systems company, is to acquire ICCH Financial Markets (IFM), the software development arm of ICCH, formerly the International Commodities Clearing House.

The deal will create the world's largest firm specialising in derivatives software, according to IFM.

The acquisition is expected to be completed by the end of July. The terms, which involve a purchase of assets rather than shares, have not been disclosed. Devon will honour all existing IFM support and time-sharing arrangements.

ICCH has developed a number of new products, including its new FORTE back office system, which will be combined with Devon Exchange Windows, an advanced facility for real-time modelling and trading of futures and options.

Trading was subdued primarily because participants were unwilling to get involved ahead of tomorrow's June employment report. However, market participants remain high that the Federal Reserve will cut interest rates if, as expected, the jobs data confirms continued weakness in labour conditions nationwide.

UK government bonds closed higher as the pound proved slightly more resilient in the foreign exchange markets yesterday after Monday's weakness.

The gilt futures contract opened at 97.26 and traded up to 98.04 on an average volume of about 22,000 contracts. In the cash market, the 12 1/2 per cent gilt due 2007 rose from 115 1/4 to 116 1/4 by late afternoon, while the shortest auction stock - the 9 per cent gilt due 2012 - traded up from 35 1/4 to 35 3/4.

Dealers said sterling's performance in the foreign exchange markets was likely to remain the main influence on the gilt market in the immediate future. Sterling finished the day at DM2.8924/17, up from Monday's 2.8918/53 close, but still below the 2.90 level.

Monday's 2.8918/53 close, but still below the 2.90 level.

FRENCH government bonds ended 1/4 point lower in lacklustre market conditions. Dealers said the slight drop in prices may reflect positioning by traders ahead of tomorrow's auction of FF9bn to FF11bn of French Treasury bonds.

The market is focusing on political concerns, which may well be reawakened today, when the cabinet decides on the date of a referendum on the Maastricht Treaty on European Union. A September date is widely expected, so any surprise could prompt some reaction in the French bond market.

THE German government bond market ended the day unchanged after prices were eased up slightly during morning trading. Dealers said the bond market lacked direction, and any movement was contained by strong resistance and support levels, which were confining the market to a narrow range. Short-term rates edged higher as nervousness about the direction of interest rates

## BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	10.000	10/02	107.2200	-0.72	8.91	8.83	8.12
BELGIUM	8.000	09/01	100.7500	+0.050	8.97	8.94	8.78
CANADA	8.500	04/02	102.1000	-0.100	8.17	8.26	8.42
DENMARK	8.000	11/00	99.5000	-0.075	9.07	9.14	8.64
FRANCE	8.500	09/97	98.1240	-0.030	8.58	8.05	8.71
FRANCE	8.500	11/02	97.9800	-0.170	8.79	8.82	8.48
GERMANY	8.000	01/02	98.7300	+0.050	8.03	8.03	7.82
ITALY	12.000	09/02	95.4800	-0.200	13.22	13.13	12.68
JAPAN	4.800	06/98	96.5411	+0.074	5.89	5.99	5.73
JAPAN	4.800	09/02	100.2600	-0.090	5.29	5.29	5.47
NETHERLANDS	8.250	02/02	98.4000	-0.090	8.51	8.33	8.28
SPAIN	11.300	01/02	98.0000	-0.350	11.61	11.45	10.90
UK GILTS	10.000	11/96	102.00	+0.25	9.24	9.26	8.99
UK GILTS	9.750	09/02	103.25	+0.25	9.17	9.26	8.84
UK GILTS	8.000	10/09	100.00	+0.02	8.88	8.12	8.77
US TREASURY	7.500	05/02	102.10	-0.02	7.15	7.25	7.34
US TREASURY	8.000	11/21	102.10	-0.02	7.80	7.86	7.84
US TREASURY	8.500	05/02	97.1800	-0.100	8.54	8.59	8.54

continued to depress the market.

JAPANESE government bonds ended the day firmer, buoyed by hopes of an easing in US and Japanese interest rates.

Dealers said the market opened on a weak note, but traded up steadily during the

day. The yield on the benchmark No 129 issue traded in a range of 5.265 to 5.3 per cent, ending at 5.275 per cent. In the futures market, the September contract breached the 100 level for the first time in three months, to reach a high of 103.06. The contract ended the day at 102.95, up from Monday's close of 102.84.

## Austrian issue finds overwhelming demand

By Simon London

OKB, the Austrian state-backed financial institution, yesterday proved that international demand for Eurosterling bonds remains strong, launching a \$125m issue to overwhelming demand.

## INTERNATIONAL BONDS

Many analysts expected overseas buying of sterling bonds to diminish following Denmark's rejection of the Maastricht Treaty on European monetary union. As a relatively high-yielding market, sterling was seen as having most to gain from economic convergence in the run-up to monetary union.

However, both UK and continental European fund managers snapped up the available paper against the background of a rising gilt market. Participants in the deal reported no

signs of hesitancy. The top triple-A credit rating of the borrower and the backing of the Austrian government were additional attractions.

The deal, lead-managed by Warburg Securities, was initially regarded as very tightly priced by syndicate officials at other firms. The yield spread over government paper is among the lowest on a new Eurosterling issue.

The 10-year 9 1/4 per cent bonds were re-offered to investors at a fixed price of 98.20, for a yield of just 12 basis points more than gilts.

Only bonds issued by borrowers such as the European Investment Bank - which are exempt from withholding tax in Italy and invariably attract strong buying from this quarter - have been launched at lower yield spreads.

By the close of trading, OKB bonds were quoted at 98.65 bid, for a yield spread of 9 basis points.

Although demand for sterling paper remained firm, syndicate officials were not predicting a rush of Eurosterling issues. One barrier is the lack of interest rate and currency swap opportunities for potential issuers.

OKB swapped the proceeds of yesterday's issue into floating rate D-Marks via a complex package which involved a dollar swap component. Few borrowers are willing to engage in such complex arbitrage.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
STIRLING OKB(A)	125	9.25	98.20	2002	32.5/12.50p	Warburg
TEB Tokyo Tatemoto(a)?	10bn	8.1	101.025	1998	1.875/1.675	Deutsche Europe
Tokyo Tatemoto(a)?	10bn	8.15	101.025	1998	1.875/1.55	Yamachi Int'l (Eur)
FRENCH FRANCH Toyota Motor Credit(b)?	500	9.25	101.075	1995	(b)	Paribas Cap. Mkts
PERSEAS Sinosqua(c)?	3bn - ....	zero	100	1995	-	CSB Bank Espana
SWISS FRANCH Hauts-Savoie(A)	140	7.5	100.5	2002	-	SSC

AA Private placement, 20 convertible, 20% equity warrants, 20% floating rate, 20% fixed rate. (b) Fungible 40 days after payment with existing FF1.5m issue. Fees underwritten, non-callable. (c) Maturities include. Reimbursement limited to 100% of index of Spanish stocks, non-callable.

## MARKET STATISTICS

## FT/ISMA INTERNATIONAL BOND SERVICE

Yields are the latest international bonds for which there is an adequate secondary market. Closing prices on June 30

Country	Issue	Yield	Price	Change	Yield	Week	Month
USA	10.000	10/02	107.2200	-0.72	8.91	8.83	8.12
USA	8.000	09/01	100.7500	+0.050	8.97	8.94	8.78
USA	8.500	04/02	102.1000	-0.100	8.17	8.26	8.42
USA	8.000	11/00	99.5000	-0.075	9.07	9.14	8.64
USA	8.500	09/97	98.1240	-0.030	8.58	8.05	8.71
USA	8.500	11/02	97.9800	-0.170	8.79	8.82	8.48
USA	8.000	01/02	98.7300	+0.050	8.03	8.03	7.82
USA	12.000	09/02	95.4800	-0.200	13.22	13.13	12.68
USA	4.800	06/98	96.5411	+0.074	5.89	5.99	5.73
USA	4.800	09/02	100.2600	-0.090	5.29	5.29	5.47
USA	8.250	02/02	98.4000	-0.090	8.51	8.33	8.28
USA	11.300	01/02	98.0000	-0.350	11.61	11.45	10.90
USA	10.000	11/96	102.00	+0.25	9.24	9.26	8.99
USA	9.750	09/02	103.25	+0.25	9.17	9.26	8.84
USA	8.000	10/09	100.00	+0.02	8.88	8.12	8.77
USA	7.500	05/02	102.10	-0.02	7.15	7.25	7.34
USA	8.000	11/21	102.10	-0.02	7.80	7.86	7.84
USA	8.500	05/02	97.1800	-0.100	8.54	8.59	8.54

Country	Issue	Yield	Price	Change	Yield	Week	Month
USA	10.000	10/02	107.2200	-0.72	8.91	8.83	8.12
USA	8.000	09/01	100.7500	+0.050	8.97	8.94	8.78
USA	8.500	04/02	102.1000	-0.100	8.17	8.26	8.42
USA	8.000	11/00	99.5000	-0.075	9.07	9.14	8.64
USA	8.500	09/97	98.1240	-0.030	8.58	8.05	8.71
USA	8.500	11/02	97.9800	-0.170	8.79	8.82	8.48
USA	8.000	01/02	98.7300	+0.050	8.03	8.03	7.82
USA	12.000	09/02	95.4800	-0.200	13.22	13.13	12.68
USA	4.800	06/98	96.5411	+0.074	5.89	5.99	5.73
USA	4.800	09/02	100.2600	-0.090	5.29	5.29	5.47
USA	8.250	02/02	98.4000	-0.090	8.51	8.33	8.28
USA	11.300	01/02	98.0000	-0.350	11.61	11.45	10.90
USA	10.000	11/96	102.00	+0.25	9.24	9.26	8.99
USA	9.750	09/02	103.25	+0.25	9.17	9.26	8.84
USA	8.000	10/09	100.00	+0.02	8.88	8.12	8.77
USA	7.500	05/02	102.10	-0.02	7.15	7.25	7.34
USA	8.000	11/21	102.10	-0.02	7.80	7.86	7.84
USA	8.500	05/02	97.1800	-0.100	8.54	8.59	8.54

## BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	10.000	10/02	107.2200	-0.72	8.91	8.83	8.12
BELGIUM	8.000	09/01	100.7500	+0.050	8.97	8.94	8.78
CANADA	8.500	04/02	102.1000	-0.100	8.17	8.26	8.42
DENMARK	8.000	11/00	99.5000	-0.075	9.07	9.14	8.64
FRANCE	8.500	09/97	98.1240	-0.030	8.58	8.05	8.71
FRANCE	8.500	11/02	97.9800	-0.170	8.79	8.82	8.48
GERMANY	8.000	01/02	98.7300	+0.050	8.03	8.03	7.82
ITALY	12.000	09/02	95.4800	-0.200	13.22	13.13	12.68
JAPAN	4.800	06/98	96.5411	+0.074	5.89	5.99	5.73
JAPAN	4.800	09/02	100.2600	-0.090	5.29	5.29	5.47
NETHERLANDS	8.250	02/02	98.4000	-0.090	8.51	8.33	8.28
SPAIN	11.300	01/02	98.0000	-0.350	11.61	11.45	10.90
UK GILTS	10.000	11/96	102.00	+0.25	9.24	9.26	8.99
UK GILTS	9.750	09/02	103.25	+0.25	9.17	9.26	8.84
UK GILTS	8.000	10/09	100.00	+0.02	8.88	8.12	8.77
US TREASURY	7.500	05/02	102.10	-0.02	7.15	7.25	7.34
US TREASURY	8.000	11/21	102.10	-0.02	7.80	7.86	7.84
US TREASURY	8.500	05/02	97.1800	-0.100	8.54	8.59	8.54

continued to depress the market.

JAPANESE government bonds ended the day firmer, buoyed by hopes of an easing in US and Japanese interest rates.

Dealers said the market opened on a weak note, but traded up steadily during the day. The yield on the benchmark No 129 issue traded in a range of 5.265 to 5.3 per cent, ending at 5.275 per cent. In the futures market, the September contract breached the 100 level for the first time in three months, to reach a high of 103.06. The contract ended the day at 102.95, up from Monday's close of 102.84.

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Change	Yield	Week	Month
USA	10.000	10/02	107.2200	-0.72	8.91	8.83	8.12
USA	8.000	09/01	100.7500	+0.050	8.97	8.94	8.78
USA	8.500	04/02	102.1000	-0.100	8.17	8.26	8.42
USA	8.000	11/00	99.5000	-0.075	9.07	9.14	8.64
USA	8.500	09/97	98.1240	-0.030	8.58	8.05	8.71
USA	8.500	11/02	97.9800	-0.170	8.79	8.82	8.48
USA	8.000	01/02	98.7300	+0.050	8.03	8.03	7.82
USA	12.000	09/02	95.4800	-0.200	13.22	13.13	12.68
USA	4.800	06/98	96.5411	+0.074	5.89	5.99	5.73
USA	4.800	09/02	100.2600	-0.090	5.29	5.29	5.47
USA	8.250	02/02	98.4000	-0.090	8.51	8.33	8.28
USA	11.300	01/02	98.0000	-0.350	11.61	11.45	10.90
USA	10.000	11/96	102.00	+0.25	9.24	9.26	8.99
USA	9.750	09/02	103.25	+0.25	9.17	9.26	8.84
USA	8.000	10/09	100.00	+0.02	8.88	8.12	8.77
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## RISES AND FALLS YESTERDAY

100p	F.P.	100 1/2p	100 1/2p	100p	100 1/2p	100 1/2p	100 1/2p
100p	F.P.	107 1/2p	102 1/2p	100p	107 1/2p	107 1/2p	107 1/2p
	F.P.	109 1/2p	107 1/2p	100p	107 1/2p	107 1/2p	107 1/2p
	F.P.	59 1/2p	43 1/2p	100p	107 1/2p	107 1/2p	107 1/2p



## COMPANY NEWS: UK

## Mild winter retards Anglo United

By Roland Rudd

ANGLO UNITED, owner of the Coalite smokeless fuel business, announced yesterday that it had cut its dividend and renegotiated its debt repayment schedule as profits for the year to end-March fell by 48 per cent.

The mild winter and continuing recession dented profits before tax, which fell from £15.7m to £3.3m on sales from ongoing businesses up from £337.2m to £355.9m.

Exceptional profits of £5.3m were achieved from the sale of a number of small assets against £7.3m last time.

Earnings per share were down at 1.3p (5.1p). Mr David McErlain, chairman, said it would be imprudent to pay an uncovered dividend. The final was therefore reduced from 1.4p to 0.65p, making a total of 0.85p (1.6p).

"It may not be what many fund managers wanted to see but it's the right decision. The cut in the total dividend was in line with the profit fall. If profits increase so will the dividend," he added.

After missing a debt repayment of £17m in February,



David McErlain: 'If profits increase so will the dividend'

Anglo has renegotiated its debt repayment schedule, relating to the 1989 purchase of Coalite for £478m, enabling it to pay off debt with proceeds from disposals.

Anglo's disposal programme of its non-core businesses has been affected by the recession. Liquid fuel and chemicals are likely to be sold for less than

the £70m-£80m Anglo originally wanted after trading profits fell from £17.8m to £9m.

Other businesses, including Pozzani, a manufacturer of waterproof gowns, and Seaham Harbour Dock Company saw profits fall from £3.2m to £4.7m. Solid fuel manufacturing and distribution, the smokeless fuel business, reported unchanged

trading profits of £21.6m - about 50m below the budgeted figure due to the exceptionally mild winter.

Overall trading profit fell from £48.8m to £35.4m. The interest charge decreased from £42.9m to £32.6m as debt fell from £223m to £196m.

## COMMENT

An exceptionally mild winter and difficult trading conditions have from Anglo's ambition to buy some of British Coal's assets. The company's last quarter tells a sorry story: trading profits down from £24m to £12m, mainly because of the mild winter. As trading profits of Anglo's non-core businesses tumbled so it has become much harder to find buyers. If it still manages to achieve the £70m of planned disposals by next year and has better luck with the weather British Coal will be back in its sights. The dividend cut, while unexpected, was the right thing to do given the fall in profits. Forecast pre-tax profits of £12m and earnings of 2.3p put the shares, which fell 1/2p to close at 13 1/4p, at a prospective multiple of 6 - a 58 per cent discount to the market.

## Negative asset value at Gresham House

By Angus Foster

GRESHAM HOUSE, the investment trust specialising in unquoted companies and property, had a negative net asset value at December 31.

Gresham, which yesterday announced a pre-tax loss of £8.57m (£16.7m) for the year, said its net asset value per share collapsed to minus 18p on December 31, against a value of 129p a year earlier.

The announcement was issued after the stock market closed, and the shares were unchanged at 18p.

The loss included £6.92m of unspecified exceptional losses. Last year, Gresham's exceptional losses were £15.1m as some of its larger holdings were put into receivership or hit by recession.

The company said discussions with its bankers about an £8.5m refinancing were continuing "satisfactorily". But it warned shareholders that any break-down in negotiations would "make it very difficult for your board to continue the group's operations".

Dividend and interest income from investments fell sharply to £471,000 (£2.05m), although rental income improved to £1.35m (£1.22m). A sale of property investments is scheduled to continue, the company said.

But Gresham's property development company has been placed into administrative receivership following a dispute with Customs and Excise. The property arm has therefore, in line with accounting standards, been deconsolidated from the group's balance sheet, although consolidated in its profit and loss account, the company said.

In separate litigation regarding a finance company, Gresham intends to appeal to the House of Lords against a recent unfavourable ruling.

There was an extraordinary gain of £2.34m following over-provisioning in previous years. This loss attributable to shareholders was £6.48m (£16.8m). Losses per share totalled 208.3p (395.5p). No dividend is recommended.

## SWEB surges 35% to £83m and switches on the gas

By David Lancelotti, Resource Editor

SOUTH WESTERN Electricity, the Bristol-based distributor, raised profits by 36 per cent in its first full year as a privatised company.

The sharp increase for the year to March 31, which was in line with other electricity company results, was accompanied by a 14.5 per cent increase in the total dividend to 17.4p.

Mr William Nicol, chairman, said the "excellent" result came from a combination of cost cutting, better management of assets, and higher sales.

SWEB made £83m before tax, up from £61.3m, the pro forma result produced last year for the privatisation. Turnover amounted to £247m (£779m) and earnings per share rose by 11.6p to 50.6p.

The bulk of the increase in operating profit came in electricity distribution, up by £24.4m to £93.7m. This reflected a 3.3 per cent increase in tar-

iffs, and a 1.4 per cent increase in volume.

The tariff rise was lower than the 3.6 per cent permitted by the terms of its licence and many customers had taken advantage of the 1 per cent reduction offered to those paid by direct debit. The volume increase was lower than normal due to the recession.

The retailing and contracting business saw profits drop from £1.1m to £400,000, reflecting a difficult high street market.

In the long run, SWEB is aiming for an 8 per cent a year real increase in dividends. Mr John Sellers, finance director, said the latest result more than justified the increase. One reason was the £5.7m reduction in costs last year, part of a strategy to bring costs down by 10 per cent by 1993-94.

SWEB also announced yesterday that it had set up Western Gas, a joint venture with Utilicorp United of the US, to sell gas to business customers and take advantage of the ending of the British Gas monopoly.

Mr Nicol said that the new venture would enable both partners to contribute their special expertise.

## COMMENT

SWEB made a point of being unapologetic about this sharp increase, which was in line with market expectations. It achieved a rise in volume sales in difficult times, made further progress in its battle against costs, and forewent a part of the tariff increase to which it was entitled. The dividend increase was among the highest so far. The group justified this on the basis of a formula by which any real increase over 4 per cent has to be backed by improvements in performance rather than just volume. The main disappointment is the retailing side which registered a small loss. Given SWEB's large commitment to this area, it bears watching. The shares gained 11p to 32 1/2p where they yield just over 6 per cent, slightly above the sector average.

## Lonrho hit by collapse in south African profits

By Roland Rudd

LONRHO, the international trading group, yesterday published for the first time a half-year breakdown of turnover and profit by activity and geographical area which showed a collapse in pre-tax profits from southern Africa.

Technical problems at South Africa's Western Platinum and a decline in precious metal prices were responsible for pre-tax profits falling from £33m to £3m. Pre-tax profits from mineral extraction and refining throughout the group fell from £39m to £14m.

Mr Paul Spicer, deputy chairman, said the group was confident the second half would contain better results because technical problems at Western Platinum had been solved and production of precious metals would be increased.

The Americas reported no profit figures as the recession continued to affect its Princess

Hotels. Leisure, which includes hotels in Africa, saw pre-tax profits decline from £3m to nil.

Pre-tax profits from east, central and west Africa fell from £36m to £23m, while in Europe profits dropped from £92m to £4m.

The UK businesses continued to be affected by the recession as pre-tax profits declined from £18m to £7m. Pre-tax profits from motor and equipment distribution fell from £11m to £6m.

General trade, which includes distributors of electrical goods and aircraft spares, saw pre-tax profits fall from £24m to £8m.

In financial services, pre-tax profits dropped from £24m to £4m.

Manufacturing, which includes The Observer newspaper, reported a fall in pre-tax profits from £5m to £3m. Pre-tax profits from agriculture slipped from £3m to £2m.

## BM annoys institutions as share price falls again

By Richard Gourlay

THE SHARE slide at BM, the construction equipment and engineering group, continued yesterday following last week's resignation for health reasons of Mr Roger Shute, the founder-chairman, and Monday's profits downgrading by Kleinwort Benson, the company's broker.

The share price fell from 150p to 133p. One analyst called it "a meltdown" following what appears to have been a collapse of confidence in the company.

The fall came as Baillie Gifford, the Scottish institution, announced that it had raised its stake in the group last Friday to 5.05 per cent. Since the start of June the share price has fallen from 388p, wiping over 70 per cent from BM's stock market valuation.

The board, led by Mr Matthew Thorne, the new non-executive chairman, began

talking to its institutional shareholders yesterday but is understood to have annoyed some of its largest shareholders by addressing a meeting of analysts first.

Analysts at that meeting said BM had continued a tradition begun by Mr Shute of not being particularly forthcoming with information about the company.

While this was generally accepted from Mr Shute, who developed a strong City backing at a time when BM's profits and earnings were rising rapidly, the market urgently needed more specific answers now that the share price was in free fall.

In particular shareholders would like to know how two crucial distribution contracts with Komatsu and Hitachi, the Japanese heavy construction machinery manufacturers, would be affected by the departure of Mr Shute who developed the relationships.

## TANJONG

PUBLIC LIMITED COMPANY  
(Incorporated in England No. 210874)

## NOTICE OF THE SIXTY-FIFTH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Sixty-Fifth Annual General Meeting of TANJONG PUBLIC LIMITED COMPANY will be held at 10.00 a.m. on Friday, 24 July 1992 at the Auditorium, Lower Lobby, Kuala Lumpur Hilton, Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia for the following purposes:

- To receive and consider the audited accounts for the thirteen-month period ended 31 January 1992 and the Reports of the Directors and Auditors thereon;
- To declare a first and final gross dividend of 1.0 sen per share less Malaysian Income Tax at 35% in respect of the thirteen-month period ended 31 January 1992;
- To re-elect Mr Angastina Rajah Marican as a Director in accordance with Article 75 of the Company's Articles of Association;
- To re-elect Mr Khoo Kah Chuan as a Director in accordance with Article 75 of the Company's Articles of Association;
- To re-elect Mr Ooi Boon Leng as a Director in accordance with Article 75 of the Company's Articles of Association;
- To re-elect Mr Tan Poh Ching as a Director in accordance with Article 75 of the Company's Articles of Association;
- To re-appoint Messrs Price Waterhouse as Auditors of the Company and to authorize the Directors to fix their remuneration;
- To transact any other business of which due notice shall have been given in accordance with the Companies Act 1965.

By Order of the Board.

Secretary  
DAVID KUOK

1 July 1992

17th Floor Menara Boustead  
Jalan Raja Chulan  
50200 Kuala Lumpur  
Malaysia

Notes:

- A member of the Company entitled to attend and vote is entitled to appoint one or more proxies of his own choice to attend and vote instead of him.
- A proxy need not be a member of the Company.
- The form of proxy must be deposited at the Company's Principal Office at 17th Floor Menara Boustead, Jalan Raja Chulan, 50200 Kuala Lumpur, Malaysia, not less than 48 hours before the time appointed for the meeting or adjourned meeting. Forms of a completed form of proxy will not be provided to a member from attending and voting personally at the meeting.
- There are no Directors' service contracts which may be terminated by notice within one year by the Company without the payment of compensation.

## TANJONG

PUBLIC LIMITED COMPANY  
(Incorporated in England No. 210874)

## NOTICE OF PROPOSED FINAL DIVIDEND AND CLOSURE OF BOOKS

NOTICE IS HEREBY GIVEN that a first and final gross dividend of 1.0 sen per share less Malaysian Income Tax at 35% for the financial period 1 January 1991 to 31 January 1992 has been recommended by the Directors for approval by the members at the Sixty-Fifth Annual General Meeting of the Company. The dividend, if approved, will be paid on 25 September 1992 to shareholders on record of the Company at the close of business on 20 August 1992.

The Register of Members of the Company will be closed from 21 August 1992 to 25 August 1992 (both dates inclusive) for the purpose of determining shareholders' entitlement to the dividend.

Registrable transfers received by the Company's Registrars in Malaysia, Signet & Co. Sdn Bhd, at 1802, 18th Floor, Petronas International Building, Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia and the Company's Principal Registrars in the United Kingdom, Stentford Close Registrars Limited, at Broseley House, Newlands Drive, Witley, Essex CM8 2UL, up to the close of business at 5.00 p.m. on 20 August 1992 will be registered before entitlements to the dividend are determined.

By Order of the Board

Secretary  
DAVID KUOK

1 July 1992

17th Floor Menara Boustead  
Jalan Raja Chulan  
50200 Kuala Lumpur  
Malaysia

## STOY HAYWARD &amp; FINNIE &amp; CO

The partners of Stoy Hayward and Finnie & Co are pleased to confirm that the recently announced merger between the two firms takes place with effect from today.

A copy of the corporate brochure of the new firm is available from FI Inchbald. Tel 071-486 5888, Fax 071-487 3686.

## STOY HAYWARD

A member of Horwath International

8 Batten Street, LONDON W1M 1DA Tel 071-486 5888 Fax 071-487 3686

## Notice to the Holders of

## Nationwide

£200,000,000  
Floating Rate Notes Due 1995

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(c) of the terms and conditions of the Notes, Nationwide Building Society will, at the option of the holder of any Note, redeem such Note on 10th October, 1992 at its principal amount. Following the redemption of such Note, all unattached Coupons appertaining thereto (whether or not attached) shall become void and no payment shall be made in respect thereof. Interest due on the Notes on 10th October, 1992 will be paid in the usual manner.

To exercise such option the holder must deposit such Note with any Paying Agent specified below on or after 10th August, 1992 but on or before 25th August, 1992.

## Nationwide Building Society

By: Morgan Guaranty Trust Company  
as Principal Paying Agent

## PRINCIPAL PAYING AGENT

Morgan Guaranty Trust Company of New York  
60 Victoria Embankment  
London EC4Y 0JP

## PAYING AGENTS

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels

Swiss Bank Corporation  
Kreditbank S.A.  
Aeschenvorstadt 1  
CH-4000 Basle  
43 Boulevard Royal  
L-1555 Luxembourg

# South Western Electricity plc

## A Year of Progress

Preliminary Results for the year ended 31 March 1992

	1992	1991
Profit before Tax	£83.0m	£61.3m
Earnings per share	50.6p	39.0p
Final Dividend per share	12.15p	10.57p

"The good progress I reported six months ago has been maintained. Against a backdrop of recession, income is up 9% to £847.1m and pre-tax profit has risen 35% to £83.0m.

The increase in profitability comes in large measure from cost cutting and better management of the assets as well as from higher sales of electricity.

Our goals are to continue to increase profits while at the same time offering a better service to our customers. These twin objectives provide a solid platform for our dividend policy in the years ahead.

William Nicol  
Chairman and Chief Executive

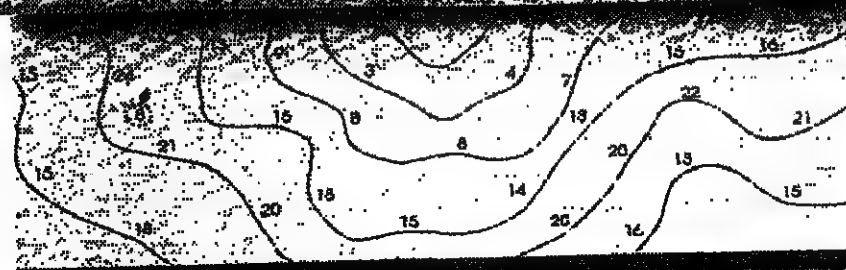
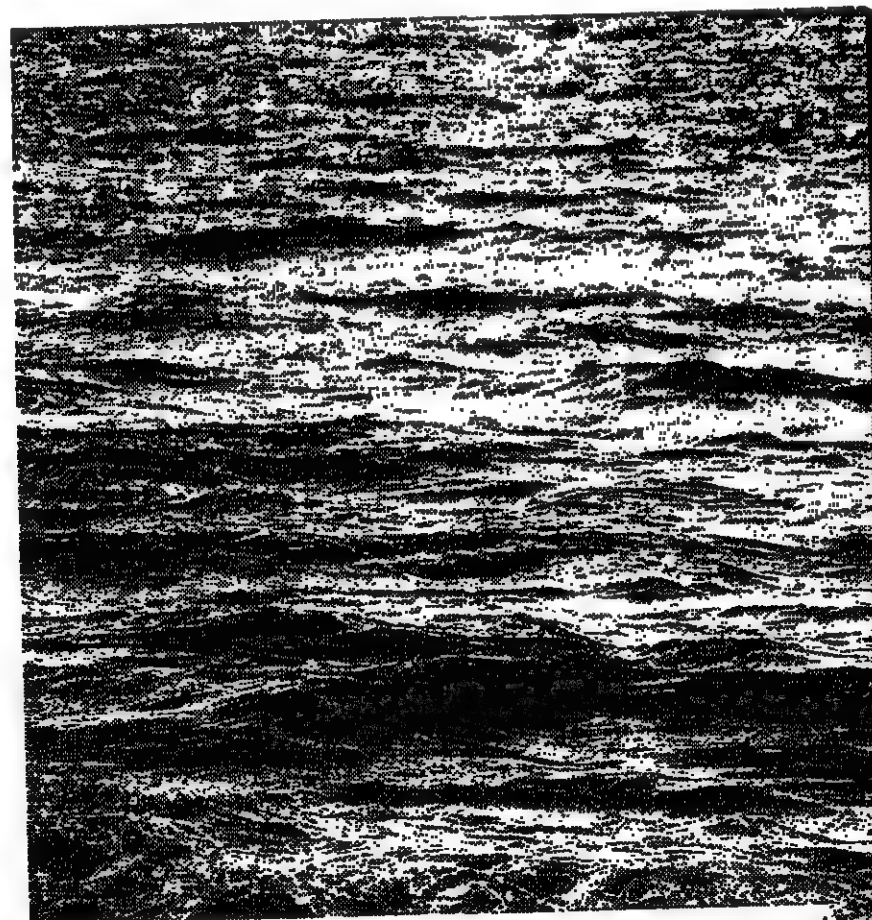
South Western Electricity plc  
200 Park Avenue, Aztec West, Almondsbury,  
Gloucestershire BS12 4SE

South Western Electricity is a major investor in renewable energy and conservation projects including the UK's first experimental wind farm at Durbale, Cornwall.



# Exploring the uses of derivatives should be satisfying, not mystifying.

Derivatives don't make risk disappear, but they do make it possible to exchange a risk you'd rather not take for one you're more willing to accept. Options, swaps, and other derivatives are simple in essence, but since they're so versatile, evaluating their various uses can be complex. That's especially true with newer derivatives linked to commodity and equity indices. But it's not our style to magnify complexity. Our success has always been based on helping clients think through every situation fully and clearly. Then we draw on the technical resources of our global network to design the specific tactic that fits your particular strategy. By taking the mystery out of derivatives, we make it easier to take advantage of these important financial tools. It's a key reason we've become a global leader in the full range of risk management products.

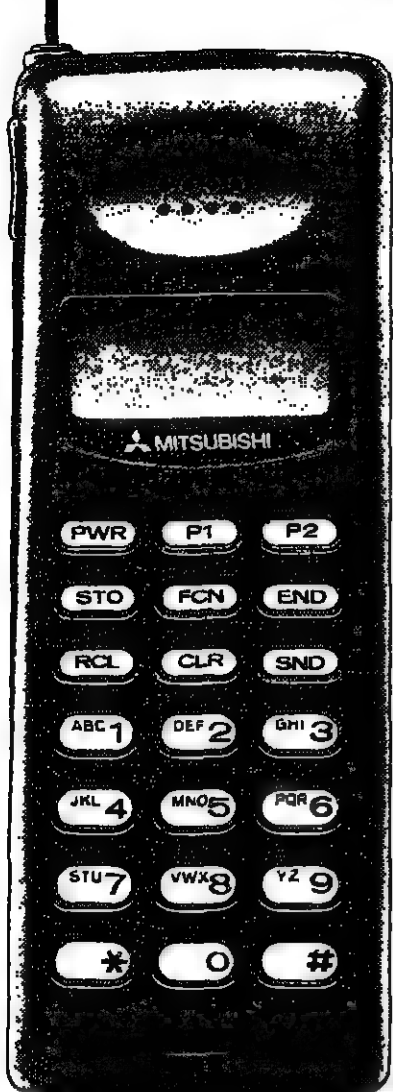


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## COMPANY NEWS: UK

### Bromsgrove Industries cut to £7.1m as recession bites

By Angus Foster

BROMSGROVE Industries, the Birmingham-based specialist engineering group, announced a fall in profits as the recession and falling margins affected its main automotive and aerospace divisions.

Pre-tax profits fell from £8.55m to £7.09m in the year to March 31.

However, the results were hailed by Mr Bijan Sedghi, chairman, as proof of Bromsgrove's resilience compared to its competitors. Mr Steven

Mills, chief executive, said: "We do believe there are plenty of opportunities to go forward."

Turnover increased 8.8 per cent to £90.1m, helped by a first-time contribution from environmental businesses acquired last year.

Aerospace was affected by postponed civil aircraft orders and defence cuts, but offshore companies performed well, and plastics had a better second half.

Interest costs increased slightly to £2.88m (£2.58m) and

the proceeds of a £10m rights issue were not received until close to the year-end. Following the rights, gearing fell from 94 per cent to 60 per cent on net borrowings of £18.6m.

Earnings per share, fully diluted for the rights issue, fell to 11p (14.8p). A recommended final dividend of 2.5p makes a total of 4p (3.9p).

Extraordinary losses totalled £1.15m (£2.93m) and included business closures in the industrial division and £224,000 of costs on the aborted acquisitions of two companies.

### BOC ends US home healthcare involvement

BOC Group, the UK industrial gases and healthcare concern, has ended its costly involvement in the US home healthcare market by agreeing to sell its Glasrock business.

BOC will sell Glasrock to Homedco Group, a California-based company, for \$72m (£39m), slightly above its net asset value after deduction of liabilities. However, the UK group took an exceptional provision of £19.6m for the year to September 30, to cover a reorganisation of Glasrock.

BOC bought the business in 1983, hoping to benefit from the increasing numbers of patients being treated at home. However, the business came under pressure from cuts in US federal funding for healthcare and offered few economies of scale.

### Umeco shows sharp decline to £312,000

Profits of Umeco, the USM-quoted manufacturer of aerospace equipment, fell from £701,000 to £312,000 pre-tax for the year ended March 31. Turnover was 28 per cent lower at £2.95m.

Earnings fell to 3.5p (9p) and a final dividend of 1p cuts the total to 1.875p (3.995p).

### Wheway runs up £715,000 loss

By Peter Pearce

WHEWAY, the environmental engineering group, fell from profits of £1.37m pre-tax to losses of £715,000 in the 26 weeks to March 28.

Mr John McGowan, chairman, said good performance in Scandinavia, France and the US were not enough to offset the recession-induced downturns in the UK and Australia.

Atlas Wright, the computer room air conditioning systems company which accounts for 60 per cent of the group's total volume, saw a deferring of orders from the first to the second quarter.

That resulted in group losses of £1.76m in the first quarter.

Despite this collapse in other companies' capital expenditure, Mr McGowan said that Wheway's recovery was "not solely dependent on general economic recovery", adding that the

£10.3m investment made two years ago in air filtration technology was now beginning to see some return.

Turnover declined 11 per cent to £37.5m (£42.1m) and operating profits 81 per cent to £483,000 (£2.48m).

The group was tipped into losses by interest payable - albeit lower at £73,000 (£1.1m) after last July's £16.5m rights issue - and exceptional charges of £425,000, relating to reorganisation and redundancy costs.

Debt at period-end stood at £12.7m; before the rights issue it was £28.6m.

Mr McGowan said the group was becoming "more and more focused". He described the intra-group trading as "huge", with the environmental engineering and clean air divisions operating in much the same markets.

Losses per share emerged at 0.51p (earnings 1.1p) but the interim dividend is held at 1p.

## NEWS DIGEST

### Adam & Harvey at £6.4m

ADAM & HARVEY, the international distribution and steel stockholding group formerly known as Stocklake Holdings, returned pre-tax profits of £6.4m from turnover of £45.7m for the year to end-March.

Last August Stocklake, which returned profits of £5.96m on turnover of £36.9m for 1990-91, was voluntarily wound up in order to return £5.75m of excess cash to shareholders in a tax efficient manner.

Along with the cash holders also received shares in Adam & Harvey, which obtained a listing in September.

Earnings for the year emerged at 6.9p and a final dividend of 6p makes an 11p total - a 10 per cent improvement over the pro forma dividend of the previous year.

### Enlarged Barcom back in the black

Barcom, formerly Venture Plant Group, returned to the black over the six months to March 31 in spite of "generally weak trading conditions".

Pre-tax profits of £45,000 compared with losses of £1.77m last time. Turnover amounted to £1.44m against £3.38m. Earnings per share emerged at 0.2p (losses of 5.6p).

The figures covered the period before the effective rescue of the ailing company via the purchase of the materials handling division of National Plant and Transport, funded by a placing and rights issue which raised £15.5m. The company's name was subsequently changed and it was admitted to the main market.

### Debenham Tewson hit by recession

Pre-tax profits of Debenham Tewson & Chinnocks Holdings, the property adviser, fell from £4.06m to £1.58m for the year to April 30.

Turnover declined to £94.8m (£104.8m) with consultancy accounting for 77 per cent of the total.

Earnings per share fell to 2.76p (7.57p) and the proposed final dividend is cut to 1.5p (3.8p) for a 2.5p (8p) total.

### Finance costs leave Grand Central down

Grand Central Investment Holdings, a chocolate manufacturer group with interests in the Asia Pacific region, reported pre-tax profits of £222,000 for the 1991 year.

The fall from the previous £1.34m was attributed to higher financing costs associated with the takeover of Sunshine Allied Investments of Singapore in October 1990.

Net interest charges amounted to £1.9m (£571,000) but borrowings have been sharply reduced since the year-end following an injection of £2m of equity funding by Consolidated Resources, an associate of Anglo American.

Turnover improved to £50.8m (£40.2m). After tax of £444,000 (£457,000) and minorities £765,000 (£120,000) losses per share were 0.73p (2.63p earnings). Nevertheless, the proposed final dividend is held at 0.7p for a total of 1.16p (1.1p).

### Reduced demand affects Hewetson

Hewetson, the Hull-based flooring products and construction materials group, announced sharply lower annual profits and a reduced final dividend.

Mr Peter Price, chairman, said the decline was mainly attributable to reduced demand for access flooring which in turn saw group turnover for the year to March 31 fall from £43m to £32.4m.

Costs of reorganisation at the operation were taken above the line as an exceptional charge of £251,000, contributing to a 54 per cent fall to £745,000 (£1.61m) in pre-tax profits.

Interest charges, however, fell to £490,000 (£798,000) as gearing was cut from 103 per cent to 48 per cent following reduced stocks and last August's rights issue.

Fully diluted earnings per

share emerged at 4.35p (10.81p). The final dividend is cut to 1p (2.9p) for a 2.8p (4.5p) total.

### Sumitomo sells UK mortgage book

Sumitomo, the Japanese bank, has sold its UK residential mortgage business to Birmingham Midshires Building Society for an undisclosed sum.

The mortgage book includes about 1,000 borrowers, and is valued at about £100m.

Sumitomo said: "The terms of the deal were attractive to us and as a centralised lender we do not see great potential for growth in the mortgage lending business over the next few years. We therefore decided to pull out of the UK residential mortgage market. Our core business in the UK is commercial banking."

### Oliver Group chief executive quits

Oliver Group, the footwear retailer, announced that Mr Graham Taylor had relinquished his post as chief executive of the loss-making company.

The group said Mr Ian Oliver, chairman, would temporarily take over as chief executive, pending a further announcement, but declined to give any more details. Oliver Group's shares closed unchanged at 35p, compared with last year's peak of 125p.

In April, Oliver reported a sharp increase in pre-tax losses from £2.68m to £10.7m for the year to December 31, on reduced turnover of £84.8m (£98m). Mr Oliver said then that last year was the most difficult in memory.

### Finsbury Smaller £8.3m placing

Finsbury Smaller Companies Trust is proposing to raise £8.3m by a placing and offer to shareholders of 3.5m new ordinary shares at 119p and 8.3m zero dividend preference shares at 140p.

Under the terms of the offer, existing shareholders will be entitled to take up the new shares on a 33-for-60 basis.

### Dwyer incurs loss of £731,000

Dwyer, the property investment company, incurred a pre-tax loss of £731,000 for the six months ended March 31, against a £644,000 profit last time.

Losses per share increased to 5.67p (0.34p) and the interim dividend is omitted - 1.5p was paid previously.

### Loss for Greenwich Communications

Costs resulting from the closure of two subsidiaries pushed Greenwich Communications, the USM-quoted radio and television services group, £22,000 into the red in the six months to February 29.

Turnover rose to £171,000 (£142,000) and at the operating level there were profits of £18,000 (£22,000 losses). Last time there was a £95,000 pre-tax loss and at the 1991 year end losses amounted to £788,000.

Mr Alfred Stirling, chairman, said the exceptional charge of £180,000 was largely associated with the closure of Greenwich Satellite (GSL) and Greenwich Satellite Espana (GSE).

Following the irregularities discovered in Spain, he recommended that, should no additional share capital be raised by the local directors, GSE should be put into liquidation. Losses per share were 1.33p (1.38p).



£300,000,000

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Interest Rate

10.2675% per annum

Interest Period:

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Interest Amount per

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Interest Amount per

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## COMPANY NEWS: UK

## Interest earnings help boost Fyffes to £12.4m

By Tim Coons in Dublin

FYFFES, the UK and Irish fruit and vegetable distributor, reported a 33 per cent increase in pre-tax profits to £12.4m (£11.5m) for the six months to April 30.

Turnover was ahead 6.5 per cent at £288m.

Mr Carl McCann, finance director, said, however, that interest earned on its cash holdings of some £106m had been the principal factor in the profits growth. Oversupply of bananas in the European market had held back growth in trading profits.

Last year's first half results had been adversely affected by the battle with Chiquita in the US over the sourcing of European-destined bananas from Honduras. As part of the peace agreement, Fyffes temporarily limited its purchases in the Honduran market.

Mr McCann said the company's new Central American operation "is now much more cost-efficient", but added that it had been adversely affected by low prices in the European market.

"If we had had last year's prices and this year's cost structure, we would be looking

at much better figures", he said.

The decision last month by the PFI Del Monte administrators to sell the company off rather than float it had revived expectations of a Fyffes bid.

Mr McCann declined to comment on whether a fresh approach had been made to the PFI administrators. But a market analyst said: "Fyffes' position has always been that if the price is right, they are interested".

PFI bought the Del Monte fresh fruit operation for \$875m (\$473m) in 1989 and it is thought that any bids for the company now, following the decision to abandon a flotation, will be at a substantial discount.

This would still be more than the £106m on hand to Fyffes and as the company remains averse to debt-levered acquisitions it is likely that it now has a partner with which to make a bid.

Earnings per share came out at 2.23p (2.22p), and the interim dividend is increased to 0.3649p (0.3226p).

The company said that for the full year "we expect net profit before tax to show an increase on 1991 although earnings per share are unlikely to be ahead of last year".

## Sotheby's offering priced at \$12.50

By Maggie Urry

THE PUBLIC offering of 10m Sotheby's Holdings A limited voting shares, announced earlier this month, went ahead yesterday at a price of \$12.50, the closing price in New York trading on Monday.

The shares represent 19 per cent of the total. The sale raised \$100m (\$52.5m) for Mr Alfred Tannman, chairman of Sotheby's, who sold 8m shares, and \$25m for Mr Max Fisher, vice chairman of Sotheby's and Martine Hotel, a company which is owned by Mr Fisher's family.

The shares traded at a small premium to the issue price in the "when issued" market. Mr Tannman retains just over 30 per cent of the company's shares and has voting control.

The sale, announced earlier this month, was handled by Lazard Frères and Alex. Brown & Sons in the US and Lazard Brothers managed the international part of the offering covering 2m of the shares.

## Wellcome faces further generic competition over AZT drug

By Paul Abrahams

WELLCOME, the UK pharmaceuticals company involved in the world's largest ever non-privatisation secondary share issue, faces further generic competition to AZT, the HIV treatment and one of its largest-selling products.

Microbiologica, a Brazilian company established by staff at Rio de Janeiro's Federal University, has received permission from the Brazilian licensing authorities to manufacture and sell AZT in Brazil, a country which does not recognise Wellcome's AZT patents.

The group plans to sell the drug elsewhere in Latin America where patent protection is weak. It is also looking at the

possibility of selling it in Canada and Spain.

The Brazilian company plans to sell generic AZT at about \$100 (£54) per 100 tablets compared with Wellcome's price of \$140.

It expects to have production for 80kg a month by January next year, adequate to supply 60 per cent of the Brazilian market worth \$30m a year.

Wellcome said yesterday that it did not believe the Brazilian company had sufficient manufacturing capacity to launch the product in the immediate future, and that it expected no immediate impact on sales.

The world market for AZT last year was \$177m, making it Wellcome's second best-selling product after Zovirax, another

anti-viral treatment.

Prof Fernando Steele da Cruz, Microbiologica's administrative director, told Pharmaceutical Business News, a Financial Times newsletter, that its AZT was 100 per cent pure and had been tested in the US and UK.

Wellcome's share price has been highly sensitive to stories about AZT, sales of which represent about 11 per cent of group revenues.

However, analysts are expecting to hear additional details about the effectiveness of AZT at the Amsterdam Aids conference taking place during the last week before the share offer closes on July 24.

AZT is already under pressure in other countries from generic manufacturers.

## UniChem to pay £14.5m for Scott pharmacies

UNICHEM, the pharmaceutical wholesaler and retailer, is to pay £14.5m for Scott, the Scottish chemist chain.

The acquisition will give UniChem a total of 194 pharmacies and underlines the company's commitment to building a second core business in retail pharmacy.

Scott made pre-tax profits of £458,000 on turnover of £16.5m in the year to end-April 1992. It owns 31 chemists in the Glasgow area and has interests in two health centres.

The purchase is being satisfied via £11.6m cash and £2.9m in 10-year loan stock.

Four of the Scott shops have annual sales of more than £1m and UniChem expects its new pharmacies to contribute to profits in the first year.

It plans to take them into its retail chain under the Moss name.

Mr Jeff Harris, chief executive, said: "This is an excellent buy for us, as Scott is one of the few large groups of pharmacies left in the market. It also strengthens our business in Scotland and underlines our commitment to build a second core business of retail pharmacy."

## Chrysalis plans satellite TV game show channel

By Raymond Snoddy

CHRYSLIS, the music publishing, communications and media company, is planning to launch the UK's first game show channel on satellite television.

The company has acquired the television rights to 14,000 American game shows and plans to run them non-stop for 18 hours a day.

Chrysalis, in partnership with Mr Howard Huntridge, the television game show specialist, is trying to raise £15m for the venture.

So far, there has been little

investment interest in the project from the UK and talks are about to begin with potential US backers.

The aim would be to launch the channel on cable television in the autumn and move to the new Astra satellite a year from now. Negotiations are at an advanced stage with SES, the Luxembourg company that runs the Astra satellite system, for an option.

Apart from advertising and sponsorship income further revenue is envisaged from viewers taking part in games by telephone and a television shopping segment.

## Medeva seeks redundancies at generic drugs offshoot

By Paul Abrahams

MEDEVA, the fast-growing UK pharmaceuticals group, is in negotiations with unions to make up to 220 of the 430 staff at Evans-Kerfoot, its generic drugs subsidiary, redundant.

The company plans to scale back production of generic pharmaceuticals at its Ashton plant, concentrating on niche medicines as well as supplying capsules and tablets for Medeva's patented products, according to Mr David Lees, finance director.

Evans-Kerfoot would incur a loss of between £1m and £2m

in 1992, he said.

Last March, Mr Bernard Taylor, executive chairman, said that its unbranded generic businesses were for sale.

Since the beginning of the year, the subsidiary has lost its managing director, finance director, production director and personnel director.

Mr Lees said the losses were not large in proportion to the rest of the group, and the company was still on target to meet analysts' expectations of about £38m profits this year.

It made £16.7m before tax last year.

## New business growth helps lift Lowndes Lambert

By Richard Lapper

LOWNDES LAMBERT, the insurance broker, which was floated last year, yesterday announced a 28 per cent increase in pre-tax profits for the 12 months to March 31.

Buoyed by a strong growth in new business, pre-tax profits rose to £9.3m (£7.4m), pushing earnings per share up 21 per cent to 25.8p.

Lowndes recommended a final dividend of 8.4p, making a total of 12.6p.

The shares closed 3p up at 273p.

Income from brokerage - including group share of associated undertakings - rose to £61m (£53.4m), offsetting a decline in investment income to £3.8m (£6.8m).

Operating profit rose to £7.4m (£5.7m), while income from interests in associated undertakings improved to £1.8m (£1.6m).

Mr Richard Shaw, chairman, pointed to strong growth in new business. In the UK, for example, income grew by 11 per cent in spite of the recession and soft insurance markets.

## FT-Actuaries Share Indices

THE FOLLOWING changes will be made to the FT-Actuaries Share Indices with effect from today:

Additions: Henry Boot (FT-A Sector 3) Contracting, Construction; Capita (41) Business Services; JLI (25) Food Manufacturing; Kenwood Appliances (4) Electricals; Portsmouth & Sunderland Newspapers (30) Media; South Staffordshire Water (49) Water; Templeton Emerging Markets

(71) Investment Trusts. Deletions: Alexandra Workwear (FT-A Sector 35) Textiles; Enterprise Computer (5) Electronics; Kinnick (29) Hotels & Leisure; Lep Group (41) Business Services; McKay Securities (69) Property; Ransomes (7) Engineering-General; Ward (3) Contracting, Construction. Reclassifications: Photo-Me International to Miscellaneous (49) from Hotels and Leisure (29).

## MONTHLY AVERAGES OF STOCK INDICES

	June	May	April	March
Financial Times				
Government Securities	88.83	80.06	87.42	86.61
Foreign Interest	104.70	104.39	101.15	98.83
Ordinary	2327.3	2123.5	1983.9	1946.1
Gold Mines	101.8	110.5	113.6	123.83
SEAO Bargains(5.00pm)	22.745	31.540	35.856	30.512
FT-Actuaries				
Industrial Group	1348.87	1406.22	1318.88	1286.54
500 Share	1418.86	1476.06	1387.34	1354.07
Financial Group	755.77	784.48	701.85	700.75
All-Share	1280.28	1310.73	1225.16	1188.04
FT-SE 100	2804.4	2702.3	2540.4	2485.2
FT-SE Eurotrack 100	1164.01	1186.95	1159.90	1155.09
	Highest Jun close		Lowest Jun close	
Ordinary	2111.0 (2nd)		1942.30 (30th)	
All-Share	1310.39 (2nd)		1215.77 (29th)	
FT-SE 100	2705.9 (2nd)		2515.6 (29th)	
FT-SE Eurotrack 100	1200.27 (2nd)		1139.30 (30th)	

### Kleinwort Benson

Kleinwort Benson Private Bank is pleased to announce that with effect from 1st July 1992 the Mortgage Management Account interest rate has been reduced to 10.75% per annum. The mortgage base rate is now 10.99% per annum.

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spot and easy to remember. It was our trademark but now it's our name. **TOSTEM.**

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# European Finance and Investment: GERMANY

Wednesday July 1 1992

HANGING ON the wall of the office of Mr Rüdiger von Rosen, managing director of the Frankfurt Stock Exchange, there is a large and lurid picture of a lion chasing two people through a jungle.

The picture poses a tantalising question, one which fascinates Mr von Rosen as he sits in his office working on plans to bolster Germany's standing as a financial centre. Is the lion about to catch the people? Or are they on the point of escaping?

Mr von Rosen is inclined to see the picture as a metaphor for his own campaign. Is Germany about to make a decisive leap forward in its campaign to challenge London as Europe's chief financial centre? Or is the prize on the verge of slipping away?

These questions were discussed in this very room in January this year when Mr von Rosen was entertaining Chancellor Kohl on his first visit to the Exchange - by far the largest in Germany - in nearly 10 years in office.

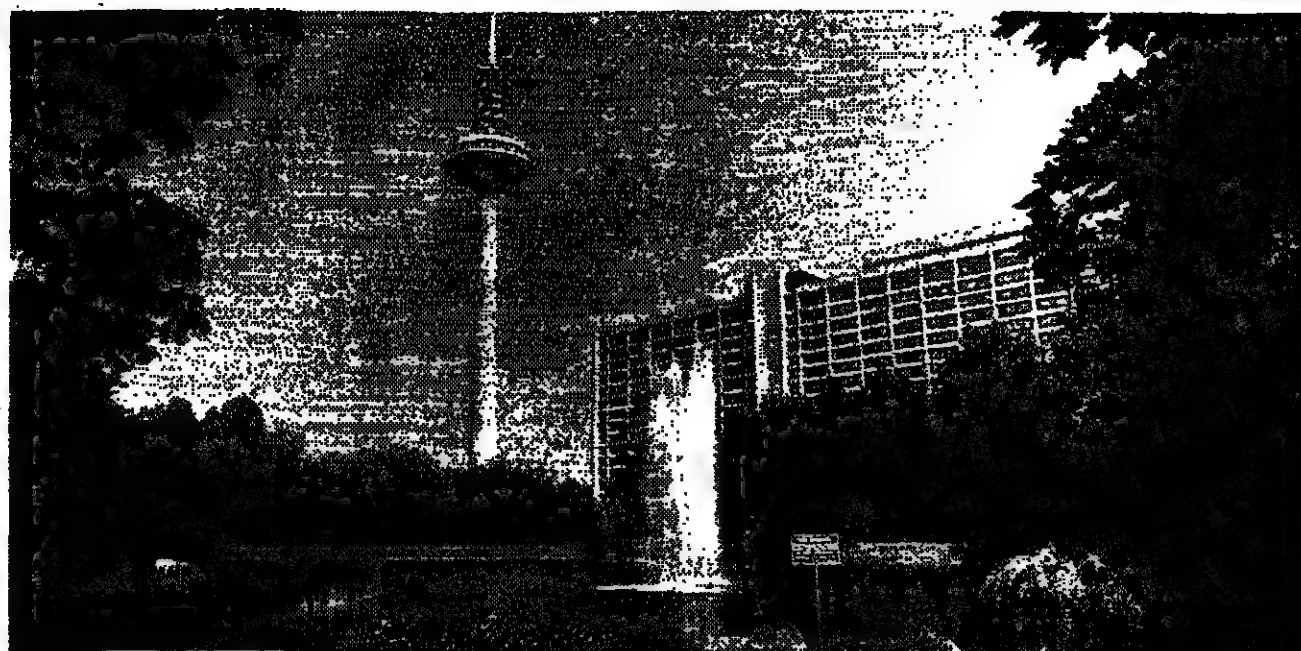
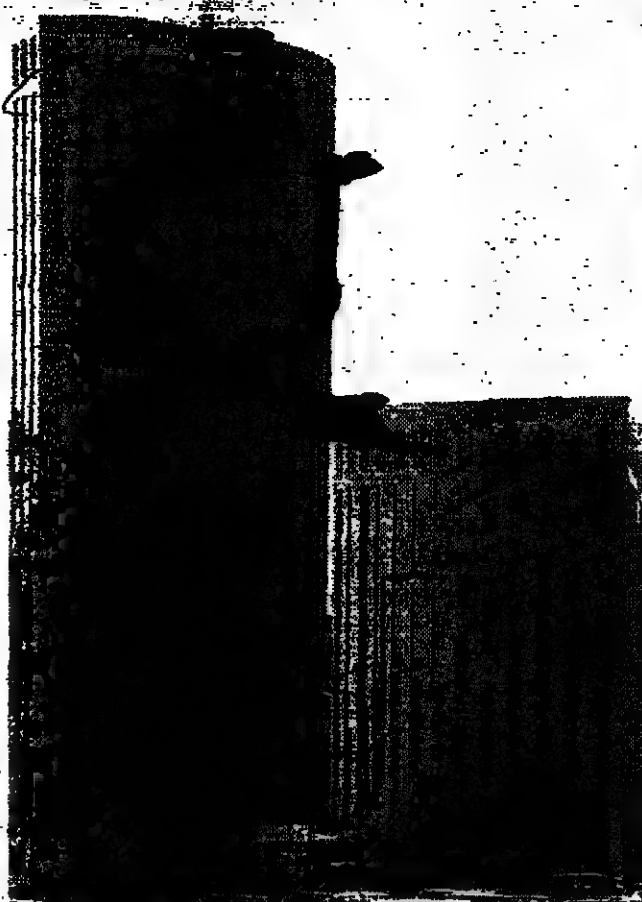
Mr Kohl's visit to the exchange - he gave a talk to the flower of Frankfurt's financial and business community - was charged with symbolic significance.

It represented a turning point in the government's attitude to the development of Germany as a financial centre. Hitherto, the Frankfurt stock exchange and the banks had been left largely to themselves in their battle to enhance Germany's competitive position.

True, in recent years the government had helped the German financial services industry through deregulation, for example abolishing stock exchange turnover tax and removing the obstacles which prevented Germany establishing its own futures and options market, or which stopped German companies from issuing commercial papers.

But, in his speech to assembled financiers, Mr Kohl was able to offer something new - concrete and co-ordinated government backing for Finanzplatz Deutschland, Germany as a financial centre.

The details of the programme had been rushed out



Forging an image: Frankfurt, which already has the Bundesbank (above), is hammering home its case for the new European central bank to be located there. (See page 3)

Pictures: Tony Andrews

## Going for the lion's share

Is Germany poised to make a decisive leap forward in its campaign to challenge London as Europe's chief financial centre? David Waller discusses the programme being mapped out by the government to establish Finanzplatz Deutschland

equity market is especially undeveloped.

The Bundesbank has been fighting inflation - successfully - for decades. This gives it, and the currency which it defends, unrivalled strength.

Investors will always find reasons to buy D-Marks and D-Mark Bunds. Last year, for

example, domestic and international investors invested record amounts in the German Bund market (DM127bn and DM61bn respectively).

Their enthusiasm has been tempered by the unfavourable outlook for interest rates, but the attractions of Bunds and the currency were drawn into sharp relief by the result of the Danish referendum on Maa-

stricht. The threat to monetary and political union prompted investors to buy the D-Mark, and, at the very least, to hold on to their Bunds while they sold off other countries' gov-

ernment securities. That the Bund market is structurally sound is proven by the ease with which the gov-

ernment has been able to use the market to finance its increased borrowings following reunification in 1990. But a sound bond market alone does not constitute a strong financial centre, as the Finance Ministry paper implicitly recognised in January this year.

Germany's fragmented stock-market structure is a source of inefficiency and has helped to

drive a significant proportion of turnover of the shares of Germany's largest companies to London. Germany has started to hit back, in two ways.

First, the Frankfurt Stock Exchange has promoted new technology in a bid to bring back business to Germany. An increasing volume of trading is being handled by the IBIS system, introduced as an information exchange system in December 1989 but upgraded to a trading system for Germany's top 30 shares (and leading bond issues) in April last year. According to Mr von Rosen, this has succeeded in wrestling business back from the London-based SEAQ system.

Second, as prompted by the Waigel paper, Germany's eight stock exchanges have agreed to come together under one roof as the Deutsche Börse (German Exchange), although it is not

clear when this will finally take effect.

Another key element of the Waigel proposals is the commitment to introduce insider dealing laws and a centralised regulatory body. Germany's failings on this count were brought into sharp focus last year as a result of a series of securities scandals in Frankfurt.

Changes are now supported by the leading financial institutions and, in principle, at least - by the governments of the Länder. The latter will have to cede regulatory powers to the centre, and it remains to be seen what form the new body will take.

The Waigel paper does not tackle - indeed could not hope to tackle - the weight of cultural obstacles standing in the way of Germany's development as a financial centre. Here are just two of the cultural barriers:

■ German individuals, with copious amounts of surplus cash, tend to avoid the equity market in favour of Bunds. In spite of better returns on shares, there are only about 42m shareholders in Germany - around 5 per cent of the population - compared to 12m in the UK and 51m in the US. 20 per cent of the population in each case. In fact, the average German household is thought to spend more on flowers each year than on shares.

■ Many Germans will argue that the limited role of the stock market is a source of strength for the German economy, rather than a weakness, in that it encourages long-term thinking, liberating company management from the need to please short-sighted institutional investors.

Whether or not this is the case, it seems improbable that Germany can develop into a leading financial services centre without developing a financial culture as well.

Mr Waigel's plans represent an important step forward - but it is likely that it will be some years before Mr von Rosen will finally be able to conclude that the lion on his wall has caught up with its human prey.

**IN THIS ISSUE**  
PAGE 2: Berlin - Face to face with reality; The east - Spearheading the transition. PAGE 3: Bundesbank - Envy mixed with suspicion; Frankfurt - Flexing financial muscles. PAGE 4: Financial services - Barriers blurred at the edges

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Germany's fragmented stock-market structure is a source of inefficiency and has helped to

## VIEWPOINT

The Commerzbank report on German business and finance

### Germany as a business location: facing new challenges

Germany's appeal as a business location has become a hotly debated issue again, with the country's economic slowdown and difficult pay negotiations adding to the prevailing scepticism as to its international competitiveness.

For one thing, unification means that several million economically viable jobs will have to be created in eastern Germany, making it imperative to improve its attractiveness as a production site. For another, Central and Eastern Europe are emerging as low-wage competitors, posing a threat to the jobs of Germany's less skilled workers in particular. Last but not least, the completion and enlargement of the Single European Market will increase the mobility of capital, which will boost direct investments in promising locations.

#### The decisive factors

The attractiveness of a country as a location is determined by a number of factors. Some are structural, such as the availability of raw materials, short distances to customers, communications, the qualifications of the workforce, the legal framework and political stability. Others, such as wages, taxation and government regulations, are more open to political influence.

International comparisons frequently highlight individual factors, usually wage costs and taxes. Western Germany's labor costs are among the highest in the world, even after allowance for its high level of productivity. And this problem has been aggravated by recent hefty pay increases. Moreover, Germany's corporate taxes are very high and its environmental standards are quite tough.

"The present debate may be useful in achieving greater flexibility."

At the same time, though, the country offers substantial advantages. These include its highly qualified workforce, smoothly functioning banking system and efficient capital market. In addition, western Germany's infrastructure is very good, the country is politically stable and its economic policies are geared to maintaining monetary stability. Moreover, its attractiveness as a business location has been enhanced by the end of the Cold War. The domestic market for German companies has expanded considerably; economically speaking, Germany is now at the heart of Europe.

Occasionally, its top-sided direct investment balance is cited as evidence of its waning attractiveness. Over the past three years, its companies have invested DM 97 billion abroad, while the flow of funds in the other direction has amounted to only DM 19 billion. Yet for a capital-rich country, this is no cause for concern; in fact, over the same period, domestic business investment totalled DM 960 billion.

At least as far as technologically sophisticated goods are concerned, competition in the world's markets focuses on innovative products and intelligent production methods. With regard to

R & D spending, German firms are among the leaders internationally, devoting a fifth of such outlays to basic research - considerably more than their competitors. What needs to be improved, though, is the commercial application of new products and manufacturing techniques.

The new challenges facing Germany make flexible responses essential: in the overly regulated labor market; in public finance, where the reduction of subsidies and state spending should help keep deficits under control and cut corporate

Western Germany's strengths and weaknesses		
	fairly strong	fairly weak
Qualifications of workforce	•	
Infrastructure	•	
Energy costs		•
Real estate		•
Corporate taxation		•
Political stability	•	
Energy and environmental costs		•
Flexibility of working hours		•

taxation; and, generally, in terms of eliminating unnecessary regulations. Although the present debate tends to exaggerate the problem, it may be useful in achieving greater flexibility and in mobilizing public support for much-needed structural changes. Given the right signals from the Government and moderate pay settlements, Germany has a good chance of maintaining its current high income levels without seriously jeopardizing job creation.

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## European Finance and Investment: GERMANY 2

Berlin is unlikely to challenge Frankfurt, says Leslie Colitt

## Face to face with reality

VISIONS A few years ago of Berlin swiftly reclaiming its pre-war role as the most important German economic and financial centre have collided head-on with reality. West German banks have neither upgraded their presence in Berlin since unification nor considered moving headquarters to the city.

Bankers are unanimous in believing that Berlin's financial future will be as a regional banking centre which will scarcely make a dent in Frankfurt's dominant position. More than 150 banks operate in Berlin compared with 95 in 1989.

Among the newcomers establishing branches were 24 foreign institutions and several private banks including Trinkaus and Edmond de Rothschild's Banque Privée. The Americans, however, apart from Citibank, an investment bank and a broker, are content to observe the Berlin scene from Frankfurt.

"At present I don't see a real demand for Berlin to be a financial centre," Mr Kurt Kasch, board member of Deutsche Bank in Berlin and a frequent critic of the city's inward-looking political and economic leadership. His own branch is the largest of DB's 18 main branches and is responsible for two and one-half east German Laender plus Berlin. Unusually, it also arranged the bulk of Deutsche Bank's government-guaranteed Hermes export loans last year to east German companies trading with the CIS states.

Mr Kasch said that as long as the German Government and parliament were not in Berlin there would be little chance that the major German banks would upgrade their presence in the capital. But the move from Bonn to Berlin has been delayed for financial and bureaucratic reasons and is not expected to begin until 1998.

Mr Egbert Steinkamp, spokesman of the Berlin Chamber of Industry and Trade (IHK), said the delay in Berlin's transformation into a working capital is also negatively affecting the move by service-oriented businesses to the centre of east Berlin where the government has staked out its claim for government ministries. Berlin



Berliner Bank is poised to become Germany's seventh largest bank by merging with Landesbank Berlin, the former Sparkasse of Berlin



Manfred Stolpe: ambitious plans put on ice

still holds a 56 per cent share.

BB gained branches throughout east Berlin by its takeover of Berliner Stadtbank and is well represented in the surrounding state of Brandenburg with its capital of Potsdam. The recent green light given by the city government to BB's plans to merge with Landesbank Berlin, the former Sparkasse of Berlin, means that it would overnight become Germany's seventh largest bank and the only one with headquarters in Berlin. Dr Kurt Fischer, a board member of Berliner Bank and chairman of the Central and East German Bank Federation, has been active in carving out a new role for his bank which he stressed was a "private" one. He too saw little sense in Berlin attempting to duplicate financial functions of Frankfurt and that it would be a "long time" before financial institutions in Berlin would

greatly increase their volume of business.

"We cannot move the head offices of the banks, the people, the buildings or the technology from Frankfurt," he remarked. He and other Berlin-based bankers warn against neglecting the medium-sized producers, once a mainstay of the city, who were now being tempted to move out to greenfield sites in eastern Germany. Banks earned more from producers than from service companies and they, in any event, were slow in coming to Berlin Mr Fischer said.

The economic recovery of eastern Europe would enhance Berlin's role - Poland is only 50km away - but it is still likely to be years before such a revival takes place. Plans by Mr Manfred Stolpe, the prime minister of Brandenburg, for a special German-Polish economic development zone on either side of the border, have been placed on ice. The government does not have the money to launch so ambitious a project as long as eastern Germany continues to drain its resources.

Across-the-border economic ties between east Germany and Poland are also hindered by the creaking Polish telephone network - it takes at least four hours to get a call from Frankfurt on the Oder to Slubice across the river - and monumental delays for truck traffic at the border and on inadequate Polish roads. Additional crossing points are to be built but few companies will invest in either western Poland or the east German border area until the infrastructure has been greatly improved.

Meanwhile, the lack of native-owned and managed privatised east German companies - as opposed to east German subsidiaries of west German companies - has placed a damper on hopes of the minuscule Berlin stock exchange might attract east German companies. Mr Dieter Hias, president of Landeszentralbank Berlin, doubted it would be used by newly-privatised east German companies. Given the choice they and east European companies seeking a stock market launch would probably opt for Frankfurt.

David Waller discusses the financial services sector in the east

## Spearheading the transition

PRIOR to monetary union in the summer of 1990, there was no private sector financial services industry in the eastern part of Germany. Since then, banks and insurance companies have been at the cutting edge of the transition to a market economy.

Drawn by the prospect of early responsibilities, young bankers and insurance executives have flocked to the new Laender in their thousands, while middle-aged executives and their families have moved eastwards in the hope of adventure.

East Germans have travelled in the other direction, the willing recipients of a massive private-sector education programme, the aim of which is to turn those brought up under communism into fully-functioning capitalists. The first graduates of these training schemes are returning to take up management positions in the east.

The biggest investment in the east has come from those institutions which bought the old state banking and insurance monopolies. Others have been building their businesses from scratch.

In the banking sector, Deutsche Bank and Dresdner Bank, the two largest banks in Germany, bought the Staatsbank, the old state sector bank, from the Treuhand privatisation agency, parcelling out the branch network between them.

Allians, the Munich-based insurance giant which ranks as one of the biggest financial institutions in Europe, bought Deutsche Versicherungs (DVAG), the former East German state insurance monopoly. There are 35,000 employed in the insurance industry in the east - 14,000 at the Allians operation - and this is expected to rise to 60,000 by 1996.

Information from the Cologne-based German Banks Association shows that by May this year, 47 banks were active in the east, with around 780 branches, likely to increase to 1,000 by the end of next year. The total invested in buildings, fittings and information technology amounted to DM2.7bn by May, with another DM2.5bn earmarked for spending by the end of 1993.



Saving on a rainy day: Hushback to monetary union in 1990 when East Berliners queued patiently to sort out their banking affairs. Since then, the financial services sector has been leading the rush to invest in eastern Germany

At the beginning of May, the banks employed around 19,000 people in the east, of whom 4,600 were from the west. Total lending amounted to DM50.5bn, of which 83 per cent is lent to corporate clients rather than private investors. Nevertheless, the volume of lending to individuals has risen from DM1.8bn at the end of 1990 to DM5.5bn.

As Professor Otmar (sailing), Bundesbank director, observed last month, one ninth of all bank lending in Germany is now done directly in the east, and further large sums are lent in connection with west German firms' investment in the east.

Many of the banks claim to have made a quick return from their business in the east, heavy investment notwithstanding. This is less due to their entrepreneurial skills or the burgeoning demand for credit, than the fact that the state has indirectly given them a helping hand.

Until the beginning of this year, the banks were shielded from the real risks of doing

business in the east. Guarantees from the Treuhand ensured that the bulk of the lending done in the east was risk-free: if the borrower went under, the debt would be repaid by the Treuhand. The interest rate charged for such loans was lower than would be charged for normal commercial business, but it was still comfortably higher than the banks' cost of funds. Critics have complained that the banks charged too much for a risk-free loan, while the banks have defended themselves by saying that the margin was deserved given the amount of time they spent with their new customers, helping them to get to grips with the basics of business in a free-market economy.

Even now, several months after the Treuhand said it would put a stop to new guarantees, more than two thirds of the total loans outstanding in the east are protected. Business done at the banks' own risk has risen from DM4.8bn at the end of 1990 to DM15.3bn at the end of March this year. In future, it will be harder

for the banks to find opportunities to lend according to normal commercial criteria. Given the lack of basic business skills in the east and the absence of anything amounting to credit history, it is inevitable that bad debts - and provisioning against them - will increase.

Even now, the costs of investments are beginning to tell, most notably at Deutsche Bank. Even though the bank's activities in the east account for a relatively small part of total business, its investment there meant that staff and operating costs rose by DM1.5bn to DM1.6bn last year, disappointing analysts when the bank announced its figures in April.

The question of costs is much more pronounced at Allians, which laid out DM711m in two stages to buy DVAG. On top of that it seems likely that the eastern operations will lose more than DM1.6bn in operating losses before it starts to make an operating profit, perhaps in 1996. It will go into cumulative profit at some stage in the early part of the next century. If the cost of funds is taken into account, the payback will come even later.

While Anglo-Saxon analysts scratch their heads and observe that the deal does not make sense according to normal commercial criteria, Allians is convinced it has made the correct strategic decision. It was based in Berlin before the Second World War and feels that it is returning home by buying DVAG. It also believes that the prospects for the market in the east are excellent - before reunification East Germans spent on insurance about one tenth of their West German neighbours and there is thus lots of catching up to do. Allians also believes that rival insurers will have to spend even more money to build their businesses from scratch.

The long-term prospects for the financial services sector in the east depend, of course, on the development of the east German economy overall. Sadly, not all industries have invested as vigorously and as early as the banks and insurance companies.



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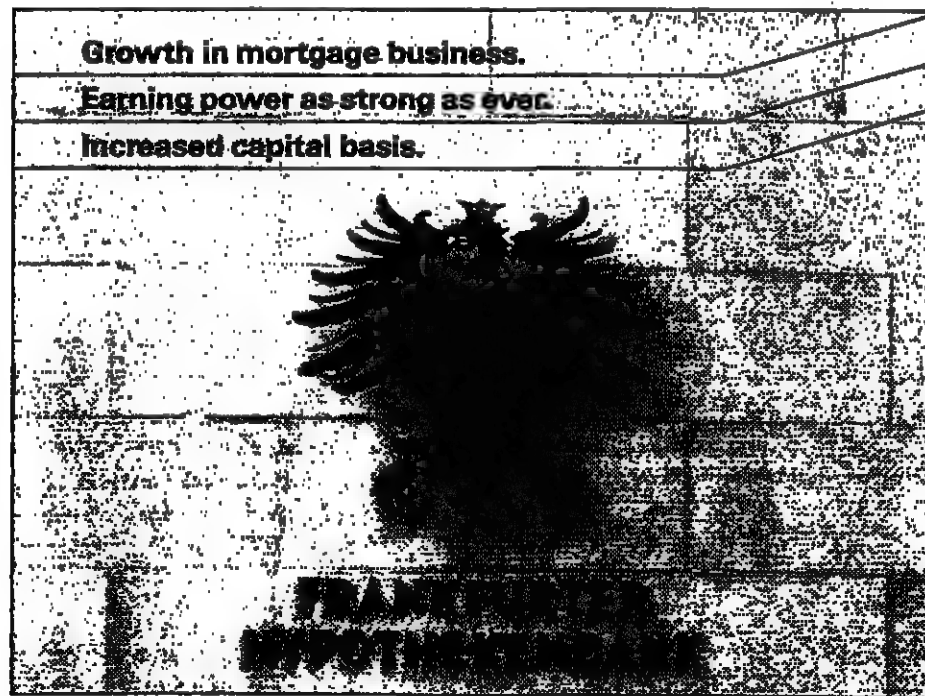
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of which: mortgages	14,009.8
loans to the public sector	14,669.6
Outstanding bonds and other borrowings	28,070.8
incl.: mortgage bonds	10,991.0
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## European Finance and Investment: GERMANY 3

For years, the Bundesbank has been at or near the centre of world monetary affairs

## Envy mixed with deep suspicion

GERMANY'S central bank, the Bundesbank, is regarded with envy, respect, and sometimes awe by its admirers and with scepticism or deep suspicion by its critics and detractors.

For years, the Bundesbank has been at or near the centre of world monetary affairs. Its importance increased by western Germany's steady post-war rise to economic prominence and bolstered by its legally guaranteed independence. Today, the D-Mark is by far the most important currency in western Europe and a vital element in the move towards economic and financial cohesion in the EC.

But it is these very attributes which lead to concern among those who dislike the

Bundesbank's dominance of EC monetary affairs and the European Monetary System (EMS). On the one hand, the link with the D-Mark has enabled countries such as France to pursue stability-oriented policies which have brought inflation down to a level lower than that in west Germany, currently bearing the burden of trying to integrate its new eastern states.

But this French success has not been without economic cost, especially in terms of employment. The UK, which belatedly joined the EMS — though with a wider margin of currency fluctuation than the core members — is also bringing down inflation successfully, but is finding that the

cure for past monetary laxity is painful. It is hardly surprising that those opposed to the Bundesbank's dominant role in EC financial affairs find it easy to point the finger of criticism at the Frankfurt central bankers.

The truth is, though, that the Bundesbank did not seek out this role. It is a natural consequence of the so-called anchor position of the German currency within the EMS and its part in helping to promote economic convergence in the European Community. This reflects both the efforts of the Bundesbank to help promote growth in Germany at the lowest inflation rate possible — it would like to see the latter back to 2 per cent from the

present 4 per cent plus level — and the strength of the country's economy.

However, an assessment of the Bundesbank now has to take two outstanding new factors into account, neither of which featured in the four decades after the Second World War. The first is German unification, which has put massive pressure on public finances and left the Bundesbank struggling to contain the impact. The second is the drive towards European monetary union (Emu) and economic union, with political union also on the agenda.

The rejoining of west and east Germany was a momentous event, but it has left the united country with a big

financial headache. After first promising voters that no tax increases would be necessary to pay for the consequences of unification, Chancellor Helmut Kohl's centre-right coalition government found it quickly had to backtrack. It has also had to borrow heavily to help meet the spending commitments in east Germany, which turned out to be in a much worse economic and environmental state than most experts had realised.

This year, everything seemed to come to a head. Inflation advanced to a peak in March of 4.8 per cent, well above what the Bundesbank and most German citizens regard as acceptable in a country which suffered grievously from the horrors of runaway prices earlier this century. Wage negotiators slapped in demands of around 10 per cent and the country was threatened with a wave of damaging strikes at a time when economic growth was less than robust. And public confidence in the Bonn government's ability to keep control over its finances sunk to a new low.

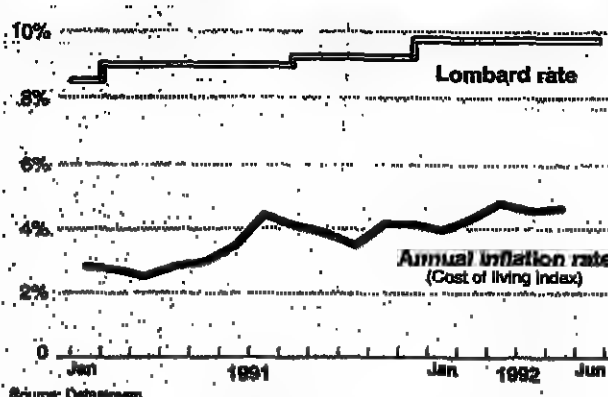
In the midst of all this, the Bundesbank has been trying to steer a tight monetary course. Last December, it lifted official interest rates further to try and ward off inflation and make clear to employers, employees, unions, and the government that it was not prepared to accommodate unreasonable pay, price, and spending rises. This left the discount rate at 8 per cent and the more important Lombard rate at 9.75 per cent, levels which are uncomfortably high for the rest of Europe.



Hans Tietmeyer: in charge over the crucial period



Helmut Schlesinger: president for another year



Source: Deutscher

Coming just as the Maastricht treaty on EC monetary and economic union had been signed, the German rate increases led to accusations that the Bundesbank was operating selfishly and without enough regard for the needs of other countries. Those charges have faded as it has become clear that the central bank is faced with a serious problem of inflation and that it has proved hard to convince the west German public of the need to tighten its collective belt to meet the financial challenge of unification.

But German interest rates do not look like coming down for some time yet, maybe not even

per cent or so in the building and service sectors, stating that "considerable inflationary tensions still exist".

In outlining its determination to tackle these, the Bundesbank also brings its wider European responsibilities into the argument, thus countering those who allege it has acted against the spirit of Maastricht. Because other countries like France, the Benelux countries, Italy, the UK and Spain have tied their currencies to the D-Mark through their membership of the EMS, the performance of the German currency is vital to the process of economic convergence which precedes Emu, if it ever comes about.

Thus the Bundesbank sees it as its domestic and European duty to bring down Germany's inflation rate and preserve the monetary stability upon which the EMS is based and on which Emu will depend. It is also concerned about the fact that German money supply has been growing far more rapidly than the target figure, partly because of bank lending to finance east German corporate investments but also because of the attractiveness of high short-term interest rates.

With Mr Helmut Schlesinger's presidency of the Bundesbank due to run for just over another year, the institution's stern anti-inflationary efforts are set to continue in force. But it is not just Mr Schlesinger's legacy that is at stake. His successor, Mr Hans Tietmeyer, the present deputy president, will be in charge over the crucial period preceding the attempt to introduce Emu. He believes that countries wishing to participate will have to make strenuous efforts to meet the Maastricht criteria — and that goes for Germany, too.

Andrew Fisher

## Frankfurt plays psychological card to win the European central bank

## City flexes financial muscle

JUDGING by the arguments of many German bankers and politicians these days, just about the only way the country's sceptical citizens could be induced to part with their treasured D-Mark in exchange for European monetary union (Emu) would be to put the proposed European central bank in Frankfurt.

This is the efficient, modern, but hardly scintillating city on the River Main that is home to the Bundesbank, the German central bank which puts a premium on stability, as well as to the country's leading commercial banks.

Ever since the Second World War, the central bank has seen to it that Germany's steady economic growth has been accompanied by inflation rates which are the envy of most of the western world.

It is this very record of successful monetary management that lies behind the German drive to have the European central bank located in Frankfurt.

"The stable policies of the Bundesbank are closely linked in people's minds with Frankfurt," asserts Mr Martin Kohlhaussen, the chief executive of Commerzbank. "This is a successful track record which goes back for many years."

The Bundesbank itself has tried to avoid the impression that it sees Frankfurt as the only feasible candidate for the ECB.

Not all its officials feel that the new institution has to be in Frankfurt, though they are fully behind Germany as the country of location. However, there have been enough references in speeches and interviews by German central bankers to Frankfurt's suitability as the home of the ECB to raise some hackles abroad.

"Stability is regarded as being at one with the D-Mark and Frankfurt," says Mr Othmar Issing, one of the Bundesbank's executive directors. "We see a decision for Frankfurt against this background."

In the view of Mr Issing and other proponents of the city, it will not be enough that the ECB will be set up largely along Bundesbank lines. It must, he adds, "also be backed up by people across Europe saying 'this must be done in Frankfurt'."

By playing the psychological card, German policymakers hope to convince other EC members that Frankfurt is, as Mr Kohlhaussen puts it, the "obvious and logical" choice for the ECB, preceded by its forerunner, the European Monetary Institute.

In other words, not only Germans would be reassured by the choice of Frankfurt, but so would citizens in other countries whose governments and central banks have a less solid anti-inflationary record.

There are signs that this realisation is getting through, but this may not necessarily benefit Frankfurt.

Recent German press reports have suggested that the agreement of the French, British, and other governments to locating the ECB in Germany may be dependent on its being somewhere else than Frankfurt, namely in Bonn.

This is to avoid giving Frankfurt any special advantage as a financial centre over London and Paris, its main European rivals.



Frankfurt: efficient, modern, but hardly scintillating city that is home to the Bundesbank

It is a moot-point whether Frankfurt would gain much new business from having the ECB.

The city would certainly have an enhanced status as the location of the central institution of Emu, assuming that this really does take place around the end of the century. But trading in the financial markets would not necessarily benefit from the fact that ECB policy was decided on the River Main.

"There would still be healthy competition between financial centres," says Mr Kohlhaussen. "Frankfurt would not be superior to other financial cities."

But a decision against Frankfurt for the ECB would, he reckons, "be a very unfortunate signal".

Mrs Gabriele Kiek, the head of Frankfurt's economic development corporation, feels the same. "The loss of the D-Mark is taken extremely seriously by ordinary people," Frankfurt, she adds, also has good communications, is not too big, and has attractive cultural offerings and beautiful hills and wooded surroundings.

Whatever the politicians finally decide, however, the fact that Frankfurt's bankers and officials feel positive enough about the city to promote it as the site of the ECB — with strong backing from Chancellor Helmut Kohl — is proof of its growing confidence as a financial centre.

Both Mr Kohl and Mr Theo Waigel, the finance minister, have stressed that they want to see the city develop its financial muscle, not least because of the extensive capital-raising programme that lies ahead to help finance Germany's own reunification and the economic reconstruction efforts of eastern Europe.

This means a more effective centralised stock exchange system based on Frankfurt as the pre-eminent German bourse. It also involves tighter rules on insider trading, much more transparency in company share registers, and fewer restrictions on investment trusts.

Moves to implement these changes are under way, although it remains to be seen how quickly they will happen. Meanwhile, Frankfurt waits to see if it will be the favoured choice for the ECB.

It still seems to have the edge over London and Luxembourg, with Amsterdam regarded as the main threat.

But a lot of water will have to flow under the bridges of the Main before the rest of the EC accepts Germany's claims for Frankfurt.

Andrew Fisher

## Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT

INVERSION IN ITS FOURTH YEAR  
GERMAN BOND MARKET

Among the major industrial countries, only the United States, Canada and Japan still have a normal rate structure. In the other G7 countries, short-term investments yield more than longer-term commitments.

The "topsy-turvy" structure of interest rates observed in Germany since May 1989 is constantly giving rise to conjecture. The rate differentials in favour of investments at the short end, ranging from call money to fixed deposits and medium-term bonds, provide arguments which both pessimists and optimists can use to prove their case.

The pessimists regard the inversion as an indication that interest rates are bound to reverse course in the foreseeable future and start moving up again. In their opinion, the inordinately high public debt and the rapid expansion of the money stock call for a further tightening of monetary policy.

The optimists do not agree. They point to a similar inversion of bond rates in the late 1970s and the early 1980s. At that time, the "shorts" also yielded more than the "longs". In addition, past experience has shown that the periods of interest-rate inversion in the capital market are limited. The period in the previous cycle was 35 months — exactly the number of months capital market rates have been inverted in the current cycle. What is even more important to the optimists: During a period of inversion, interest rates tend to peak and then reverse direction for good. This was the case in the early 1980s. Rates became inverted in September 1979, reached their upper turning point in September 1981, and then returned to their normal pattern in August 1982.

## The 1981 precedent

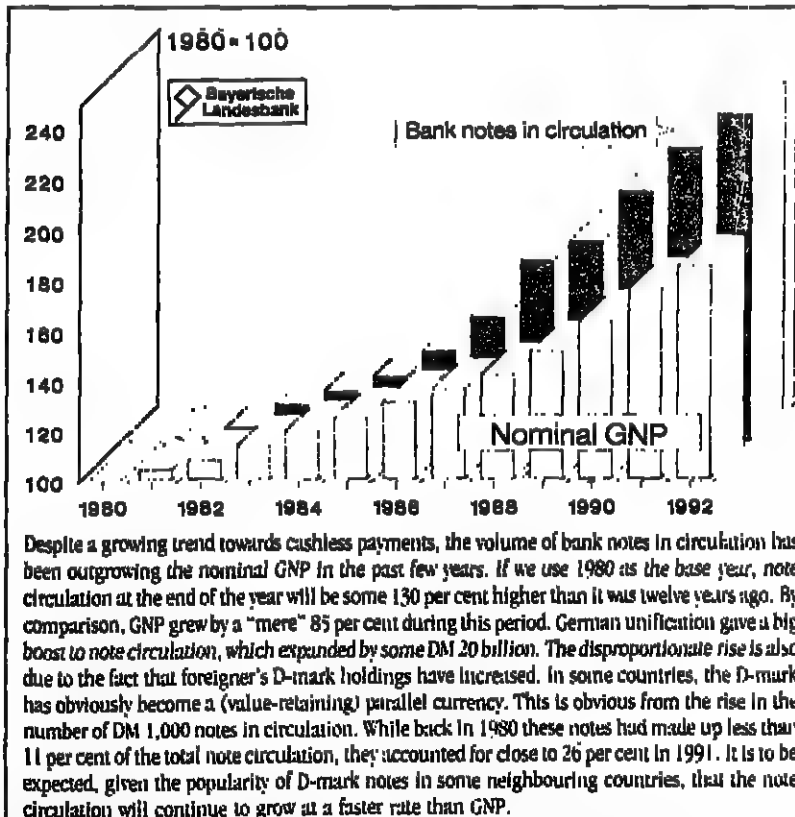
According to those who believe that yields are past their peak in the current cycle, money-market rates will fall noticeably as soon as the Bundesbank relaxes its monetary policy and the large amounts of liquidity still parked in high-yielding fixed deposits will be switched into fixed-income securities, thus accelerating the downtrend in interest rates. This, at any rate, was the course of events after the 1981 peak.

The interest-rate situation in most other industrial countries is similar to that in the Federal Republic. The lockstep dance in rates in Europe (in Britain, France and the other European industrial countries) is due to the mechanism of the European Monetary System. In all of these countries, short-term investments offer a higher return than longer-term commitments.

Among the G7 countries, the world's leading industrial nations, only the United States, Canada and Japan have a normal, positive yield curve (short-term rates are below long-term), which is also regarded as desirable from the monetary and stability point of view.

While both the Fed and the Bank of Japan are cutting interest rates to stimulate the economy, the Deutsche Bundesbank is facing a completely different dilemma. The growth rate of the broad-

based money stock M3 (currency in circulation, sight deposits, time deposits for less than four years, and savings deposits at statutory notice) is much higher than the target, although this is partly due to special factors.



Despite a growing trend towards cashless payments, the volume of bank notes in circulation has been outgrowing the nominal GNP in the past few years. If we use 1980 as the base year, note circulation at the end of the year will be some 130 per cent higher than it was twelve years ago. By comparison, GNP grew by a "mere" 85 per cent during this period. German unification gave a big boost to note circulation, which expanded by some DM 20 billion. The disproportionate rise is also due to the fact that foreigner's D-mark holdings have increased. In some countries, the D-mark has obviously become a (value-retaining) parallel currency. This is obvious from the rise in the number of DM 1,000 notes in circulation. While back in 1980 these notes had made up less than 11 per cent of the total note circulation, they accounted for close to 26 per cent in 1991. It is to be expected, given the popularity of D-mark notes in some neighbouring countries, that the note circulation will continue to grow at a faster rate than GNP.

Realistically, one should not expect any loosening of monetary policy before the money-supply growth begins to slow down. Until this happens, interest rates will be prone to fluctuations. This all the more, as only a minor stimulus, for example, speculation about a tightening of the rules proposed for the taxation of interest income, is needed to trigger moves in either direction.

This is why investors and borrowers have adopted a wait-and-see attitude. Although it seems that the key-rate hikes of December 1991 were the culmination of the Bundesbank's high-interest-rate policy, this cannot be taken for granted. Germany's European neighbours are yoked to the Bundesbank's monetary policy via the European Monetary System. This means that they have to follow in Frankfurt's footsteps, unless they are prepared to see their currencies weaken within the margins set by the EMS or agree to a realignment and thus to a redefinition of these margins.

There are two obstacles to a relaxation of monetary policy in Germany: the inflation rate, which is above the level the Bundesbank is willing to tolerate, and the money supply, which is still expanding at a fast rate. True, the rise in consumer prices will — thanks to the base effect (the increase in the tax on hydrocarbons at the middle of last year caused a disproportionate rise in the index) — return to the 3 per cent range as early as in July, but inflationary pressures look likely to mount again in the further course of the year.

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## European Finance and Investment: GERMANY 4

## BANKING AND INSURANCE

## Barriers are blurred at the edges

IN GERMANY, as in other European countries in the late eighties and early nineties, there has been a gradual blurring of the barriers between insurance and banking.

Driven on by the idea of Allianz - providing a range of services which straddles the traditional divide between insurance and banking - German banks have moved into insurance and insurance companies into banking.

The rationale for this is straightforward. Banks profit from adding insurance to their product range, while insurance companies prosper from getting access to the bank's distribution network and customer base.

As in other European countries, co-operation has taken a number of different forms: one leading insurance company has bought a majority stake in a bank; banks and insurance companies have exchanged share stakes and set up cross-marketing agreements; a number of banks have set up their own independent life assurance subsidiaries, including Deutsche Bank, the largest in Germany, which set up its own operation in 1989.

In practice, a number of serious complications have arisen, highlighted earlier this year by the Bundeskartellamt's (Federal Cartel Office) attack on links between Dresdner Bank - Germany's second biggest bank - and Allianz, Germany's biggest insurance company.

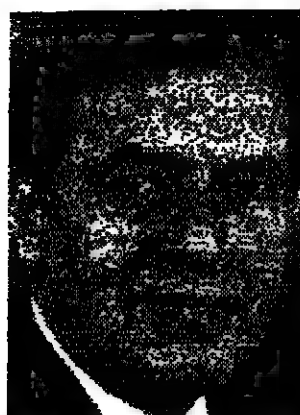
The Berlin-based cartel office has ordered Allianz to reduce its 22.3 per cent stake in the bank, accusing it of exercising undue dominance over Dresdner's management. It said that Allianz exercised enough influence over the Dresdner board to prevent it from taking a decision to set up its own life subsidiary, as Deutsche Bank did, thereby restricting competition in Germany's DM600bn-plus market.

It also ordered the two institutions to cut back their marketing co-operation in western Germany and to abandon plans to pursue further co-operation

in the southern part of eastern Germany. The cartel office believes that - taking account of a web of shareholdings in other German insurance companies - Allianz has an unhealthy dominance of the domestic market.

The two parties jointly denounced the cartel office's ruling. They say that it is nonsense to suggest that Allianz dominated decision-making on the Dresdner Board, and dismiss the argument that Allianz is stopping Dresdner from setting up on its own as hypothetical. They point out that as long ago as 1987 Dresdner took a decision not to set up on its own. The bank cannot be prevented from doing something it has never wanted to do, they argue.

Analysts suggest that there is considerably more to this imbroglio than meets the eye. Dresdner is rumoured to have been astonished - and discon-



Hilmar Kopper: pleased with DB Leben's success



Wolfgang Röllner: retired early as Dresdner's chief executive

certed - at the size of the Allianz stake when it emerged last year. Moreover, there is speculation that it may now regret its decision not to set up on its own.

Deutsche Bank's own life

subsidiary - DB Leben - was founded in 1989, Deutsche does not appear to have alienated the insurance industry. At the time it was thought likely that Deutsche would lose business from its insurance clients - especially on the securities and investment management side - but this has not happened.

Thus - conspiracy theorists argue - Wolfgang Röllner, Dresdner's chief executive, may indeed have started to entertain the idea of setting up its own subsidiary, but is now prevented from doing so because of Allianz breathing down its neck. The theory is lent credence by Mr Röllner's decision to retire as chief executive earlier than expected and to take up the post of chairman of the Dresdner supervisory board. Had he not done this, the post could have gone to Wolfgang Schieren, Allianz's recently retired chief executive.

Of course, this interpretation of the situation is denied by the two institutions. In public they remain committed to their marketing agreement and they have rebuffed the cartel office's criticisms, thus opening the way to a long drawn-out legal battle. In a recent interview with the Financial Times, Mr Henning Schulte-Noelle, Schieren's successor as Allianz's chief executive, said that Dresdner was quite free to take whatever strategic steps it liked, even if they conflicted with Allianz's own interests.

"It is simply not true that we in any way dominate the management of the bank," he insisted. "We are not in a position to do that, given the size of our holding - nor do we have the ambition to do that. It would be in conflict with our basic philosophy as an investor. The shareholding in Dresdner is a very good long-term financial investment for us."

The Allianz/Dresdner affair has caused a few headaches for the management of the two institutions, but nothing on the scale of the complications caused by the decision of Germany's second largest insurance group to buy a controlling stake in its own bank.

Aachener und Münchener Beteiligungs (AMB), Germany's number two insurer after Allianz, bought a majority stake in BfG Bank - a big German bank - in 1987.

As a result of a series of disasters, the bank has cost its parent company a colossal DM2.65bn so far. AMB itself is now on the receiving end of what it calls a hostile takeover attempt from Assurances Générales de France, the big French state-owned insurer which has amassed a 25 per cent plus stake in the German company.

This was more than AMB bargained for when it acquired a stake which was supposed to offer an opportunity for cross-selling. Nor is it a good advertisement for the Allianz concept.

David Waller

## MERGERS AND ACQUISITIONS

## Doors open to reveal hotbed of hostility

GERMANY has become a hotbed of hostile mergers and acquisitions activity - a hotbed by German standards, that is.

German companies have traditionally conducted their M&A business behind closed doors and done their deals on friendly terms. This still remains the case for the majority of transactions, but at least four recent "situations" show how aggressive tactics have started to creep into the German M&A market place.

The four cases are Pirelli's assault on Continental, a battle between two of Europe's leading tyre companies; in the insurance sector Aachener und Münchener Beteiligungs (AMB) tussle with Assurances Générales de France (AGF); Krupp's takeover of rival steel-maker Hoesch and - less prominent but still significant - the takeover of Sabo-Maschinenfabrik - a manufacturer of lawn-mowers - by the German subsidiary of the US-based John Deere group.

The Conti-Pirelli saga started in late 1990 when Pirelli, the big Italian tyre company, initiated a campaign to get control of Continental, its German rival.

The Italian company never

went so far as to make a takeover bid, it merely agitated for control. Meanwhile, Continental fought tooth and nail for independence, losing a chief executive in the process but ultimately forcing the Italians to retreat.

On December 1 last year mounting financial problems led Pirelli to withdraw from talks and consequently from its takeover attempt. However, there has been a resurgence of hostilities during the past few months.

The two companies, which say they have not ruled out the idea of a full merger in three or four years' time, are now squabbling once again. Pirelli, which has a 5 per cent stake in Continental plus options over a further 34 per cent, will early this month launch its second attempt to overturn voting restrictions which limit a shareholders' vote to 5 per cent no matter how big that shareholders' stake.

For its part, Continental has



Gerhard Cromme: tactics are a break with tradition

hit back by demanding repayment of the dividend it paid to Pirelli last year.

The situation is complicated by the fact that the two companies are still in friendly talks over the sale of some of Pirelli's non-tyre businesses - which Continental would like to buy - and Continental would like Pirelli's support for a move which allow it to raise

its share capital by a nominal DM150m.

If the Continental/Pirelli saga has been marked by complexity and vituperation, the AMB/AGF affair has been even more complex and vituperative. So far, it has proved equally inconclusive.

AMB, Germany's second biggest insurance group, is fighting off the attentions of AGF, the big state-owned French insurance company which has amassed 25 per cent of the German company's shares.

AMB first approached the French company in April 1990 with a view to co-operation in the run-up to a single European market for insurance. When the French company came up with concrete proposals, AMB decided that AGF wanted control not co-operation. Then relations between the two companies became sour, and have become steadily more so.

AMB is now refusing to register the voting rights on the

bulk of the AGF holding - which it is entitled to do under an arcane part of German company law. AGF is planning to attack Mr Wolf-Dieter Baumgardt, AMB's chief executive, at AMB's forthcoming annual meeting.

Audit firms have been retained by both parties to prove the legitimacy, or otherwise, of a series of transactions entered into by AMB. AGF is trying to bring in Crédit Lyonnais, the big French bank, as a buyer for BfG Bank, AMB's troubled banking subsidiary.

By comparison, the Krupp/Hoesch takeover seems a model of sweet-tempered co-operation. This is not, however, how it would have seemed to the Hoesch management board, and in particular to Mr Kajo Neukirchen, who was appointed chief executive last summer.

Mr Neukirchen had ambitious plans to restructure the group on his own - but was taken somewhat by surprise

last October when he discovered that Krupp had acquired a 24.9 per cent stake in the company.

At this point, Mr Neukirchen said that Krupp's tactics were "unfriendly". He did not repeat this allegation - probably because he did not have time. Mr Gerhard Cromme, chief executive of Krupp, said in the

increasing numbers of foreign investment bankers have set up shop in Frankfurt

autumn that a majority of Hoesch shareholders were in favour of his plans. By the end of the year, Krupp had taken its direct holding in Hoesch to more than 50 per cent. There was little that Neukirchen could do to preserve Hoesch's independence.

Relations between the two companies never degenerated into outright hostility. Never-

theless Krupp's tactics represented a break with tradition. Krupp and Hoesch had flirted with the idea of co-operation for decades, and it is likely that they would have carried on talking for another decade or two had it not been for Krupp's share purchases.

Krupp moved rapidly and decisively, leaving Hoesch with minimal room for manoeuvre. By German standards, the stratagem counts as hostile.

The Sabo affair received less publicity than that of Hoesch/Krupp - the company is small, with turnover of DM125m last year - but its consequences for the future of German M&A may be far-reaching, too.

In March last year a group of German institutional investors - including the Colonia insurance company - mounted a successful challenge against Sabo's voting rights restrictions.

Once these were overturned, it was only a matter of time before the company lost its

independence and in August John Deere of the US announced that it had bought majority control of the German company.

Like Krupp/Hoesch, the episode was unusual for Germany - first because the institutions took such an active role in removing the voting restrictions and, second, since it was done against the express wishes of Deutsche Bank, Germany's biggest bank, which sided with the management of Sabo against the insurers at the vote last year.

Scanting that the German M&A market is undergoing a fundamental change, increasing numbers of Anglo-American investment bankers have set up shop in Frankfurt over the past two to three years. These include Morgan Stanley, Goldman Sachs, Wasserstein Perella and Kleinwort Benson.

Whether there is enough work to go round, is another question. German companies rely on their commercial banks or on in-house expertise and it is noteworthy that neither Krupp nor Hoesch employed an investment bank until after Hoesch's fate was sealed.

David Waller

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## Most Important Business Reading

Following the excellent figures in LAF '91 (the German survey among decision-makers) there was further confirmation of Handelsblatt's position as Germany's business and financial daily newspaper in the EBRS '91 (European Business Readership Survey 1991). Asked which publications they

considered of importance for their work, 39% of those surveyed in Germany named Handelsblatt ahead of all other publications. If you would like to know more about Handelsblatt in the EBRS '91, call or write to: Handelsblatt, Brian Howard/James Colquhoun, Thavies Inn House, 3-4 Holborn Circus, London

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## LONDON STOCK EXCHANGE

## FIRMER close after an erratic session

By Terry Byland,  
UK Stock Market Editor

THE SECOND quarter of 1992 came to a somewhat ragged close on the stock market last night, with both stock index futures and equity prices moving erratically before closing on a confident note. Some comfort was drawn from the market's success in bouncing from the FT-SE 2,500 mark, which was tested in early trading.

Trading volume improved, in terms of shares traded through the Sdaq network, but around 15 per cent of the day's total of 458.5m came from two stocks - British Petroleum and British Steel, both driven by the market's dividend worries.

The re-shuffling of portfolios and trading positions ahead of

the end of the quarter was also reflected in several trading programmes. Stock index futures contributed to the gyrations in the underlying stocks, which saw the Footsie drop by 13 points before rallying strongly in the afternoon. Wall Street's gain of 30 Dow points overnight made little impact but London responded favourably to the close to a further gain of 10 points early in the new session in New York.

The FT-SE index closed a net 5.4 up at 2,521.2, showing a gain of around 3.3 per cent over the second quarter. However, the Footsie is nearly 8 per cent below the peak reached in the weeks following the re-election of the Conservative government last April.

Account Dealing Dates		
First Dealing	Jun 29	Jul 29
Option Dealing	Jun 29	Jul 29
Last Dealing	Jun 29	Jul 29
Account Day	Jul 29	Aug 29
*The above dealing dates apply to all accounts unless otherwise notified.		

The London meeting between BP and the Society of Investment Analysts proved uneventful, and brought no news on the oil group's dividend policy. Shares in BP continued to trade heavily, however.

Also in the spotlight again was British Steel, as the market assessed the outlook for future dividends in the light of the board's decision to cut the

final payment for 1992.

Outside the trading programmes, leading shares showed a mixed pattern. A hefty fall in ICI, prompted by a downgrade from a leading UK securities house, dragged the rest of the equity market down at first. But this was later counter-balanced by good US demand for selected pharmaceutical stocks, the notable exception being Glaxo which traded water yesterday.

The underlying tone of corporate reporting was encouraged somewhat by the interim statement from Lombar, which pointed to an improvement in the second half of the year. BP extended the gains of the past week on hopes of a further rise in metal prices.

At the close, the stock mar-

ket appeared to be in more confident mood than for some time. Traders were glad to see a calm close to the second quarter of the year which has brought its share of hopes and heartaches, culminating in the dramatic departure of the chairman and chief executive of British Petroleum, one of the largest British companies.

City analysts remain cautious over the outlook for the UK market. Concern is focused around two areas: UK corporate results and the outlook for the Japanese stock market. While few analysts expect much good news from Britain's boardrooms just yet, many hope that by the end of the third quarter, economic recovery will begin to show itself in company profit accounts.

## Renewed pressure on ICI

SUBSTANTIAL weakness in ICI, the chemicals giant, upset the market shortly after the start of trading, when there was news of yet another brokerage downgrade of the group's profits.

Smith New Court, the securities house, chopped its forecast for the current year and also for next year. This move caused the shares to drop to 118p before stabilising to close a net 15 off at 120p. Mr Charles Lambert, at Smith, lowered his prediction for this year by 200m, to 875m and next year by 210m to 890m. Both forecasts are around the lowest in the market.

Mr Lambert attributed the downgrades to three factors. Firstly, that earnings had been damaged by the anemic US recovery and continued weakness in the dollar, allied to a poor performance by the UK economy. Secondly, the weakness in the crucial agrochemical business during the second quarter was not simply weather-related but reflected pre-cutting in the US. Thirdly, generic competition to ICI's Tenormin drug had gathered pace.

There were also hints that ICI was about to bid for Placem, the troubled chemicals group, although not ruled out; such suggestions were deemed premature by marketmakers. Nevertheless, Placem climbed 12 to 212p on heavy 6.2m turnover. Dealers also pointed to the bearish effects of a large overhang of ICI shares, resulting from Goldman Sachs' purchase of Hanson's 2.82 per cent stake in May. Goldman is believed to still be holding at least 10m ICI shares.

## BP rallies

British Petroleum recovered 3 1/2 to 203 1/2 after company director Mr Steve Ahearne addressed the Society of Investment Analysts (SIA) in London.

But while the share price picked up, after the steep decline caused by last week's resignation of Mr Robert Horton as chairman and chief executive, most analysts registered disappointment at Mr Ahearne's refusal to discuss dividend policy or the departure of Mr Horton.

An oil sector analyst said: "The seminar was peppered with slides and speeches about corporate strategy, but what

everybody was waiting to hear was dividend policy. It is very frustrating." He added that US investors were showing increasing signs of getting cold feet about BP. Another specialist, who attended the meeting, said he found it difficult to see why the shares had bounced yesterday, adding: "There was nothing new in what Mr Ahearne said."

Turnover in BP remained high, with 40m shares traded yesterday, following 110m last Friday and the 45m that changed hands on Monday. Japanese institutions were said to be keen sellers, while at least two of the big US investment banks apparently have been aggressive buyers of the shares. Suggestions that a stakeholder had been at work were disregarded.

## Lombar pleases

Eagerly awaited mid-term results from Lombar, the international conglomerate, cheered the market after the board reported figures above best market expectations and announced a dividend payment.

Interim profits fell to 238m, from 210m at the same stage last year, but market predictions were in the range of 23m to 236m. An interim dividend of 2p, although reduced from last year's two interim payouts of 3p and 5p respectively, also surprised analysts, several having predicted a dividend payment of no more than 1p.

Analysts were particularly pleased by the company's breakdown of the interim figures, both geographical and by region for the first time.

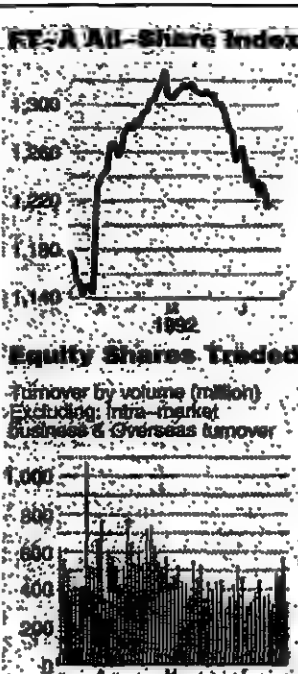
The shares responded by improving 4 to 81p on the figures, but then retreated on profit-taking to end only a penny up at 78p after brisk trade of 5.8m. Mr Rob Davis at US merchant bank Lehman Brothers said: "I think the worst is over. The refinery problems are behind the company and the second half should be a lot better."

## Steel activity

Turnover in British Steel jumped to 38m in strong two-way business as the shares experienced a volatile session. They fell 6 1/2 in early trade as some dealers continued to reflect on the company's poor results announced on Monday and the prospect of a dividend cut, a view that took hold after a gloomy analysts' results meeting.

Bargain hunters moved in at mid-session, however, and the upward momentum was further boosted by US buying, which helped the shares rally to end unchanged on balance at 80 1/2p.

TSB featured prominently in the market's heavy programme trade and options market activity, the shares eventually closing 7 higher at 14 1/2p with a heavy 5.1m changing hands. Rumour that SmithKline Beecham was about to be



Equity Shares Traded

Turnover by volume (million) Excluding intra-market business & overseas turnover

Source: SDAQ

included in County NatWest's prestigious Top 30 list boosted the shares by 20 to 88p.

Scottish Power was given a strong push by Nomura, the Japanese brokerage house, and the shares ran up 2 1/2 to 132p on good turnover of 1.8m. Nomura's utilities team said the stock had been left behind in the post-BP upsurge by other electricity and generator stocks.

Shares in BLM Group continued to slide, falling 7 to 113p in trade of 3.1m shares.

MicroFocus shares shrugged off the recent bout of weakness and jumped 83 to 173p after a positive meeting with County NatWest.

The recent improvement in copper prices was appreciated by investors in RTZ, the world's biggest mining company, and led to a demand for stock which caused a squeeze. The shares appreciated 15 to end at 625p.

Kingfisher weakened 8 to 46p following a profits downgrade from County NatWest. Its forecast for the current year has been cut by 11m to 228m and that for 1993/94 by 22m to 228m.

McKean Cook, shares analyst at County, said the downgrade mainly reflected concern about a DIY price war involving the company's B & Q subsidiary.

Sears was steady at 84p in average trading of 2.7m shares, as chairman Mr Geoffrey Maitland Smith told the annual meeting that trading has been flat for the first five months of this financial year.

Profits downgrades continued to depress United Biscuits. The shares dipped 4 to 352p as County NatWest and Smith New Court followed other securities houses in cutting estimates of 1992 profits.

## MARKET REPORTERS

Steve Thompson, Joel Kibazo, Colin Millham.

Other market statistics.

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## FINANCIAL TIMES STOCK INDICES

	June 30	June 29	June 28	June 27	June 26	June 25	June 24	Year Ago	1992	Low	Since High	Completion Low
Government Bonds	88.91	89.84	89.91	89.73	89.53	83.89	89.62	85.11	127.40	49.18	(87/125)	(31/175)
Fixed Interest	104.93	104.76	104.57	104.53	104.34	85.01	105.92	97.15	106.92	50.33	(101/115)	(31/175)
Ordinary Shares @	1942.3	1944.7	1933.9	1934.5	1939.9	1698.7	2148.7	1851.4	2149.7	45.4	(22/592)	(26/8/40)
Gold Mines	92.1	94.4	94.7	95.3	94.8	203.9	92.3	73.7	93.4	43.5	(82/103)	(30/107)
FT-100 Index	2521.2	2515.8	2534.1	2567.3	2582.6	2443.6	2737.8	2382.7	2737.8	898.9	(237/642)	(237/642)
FT-50 Euroshare 200	1189.77	1173.91	1179.25	1186.86	1198.78	1141.98	1258.79	1149.32	1155.92	938.82	(117/91)	(115/92)







## INVESTMENT TRUSTS - Cont.

Share	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## US news leaves dollar shaky

THE latest batch of US economic indicators did little to help an already shaky dollar yesterday and it failed to recover significant strength against the D-Mark or pound, writes Peter John.

The US currency had rallied in early dealings as profit-taking put pressure on a strong D-Mark. However, it was a short-term correction, and when consumer confidence data and US regional buying order figures were released, traders found no encouraging signs and sold the dollar down. The forthcoming G-7 meeting in Munich was also prompting dollar nervousness.

Dealers were particularly worried that the next six months were less optimistic than they had been for some time. They also focused on the purchasing managers' index for Chicago in June, the first June figure to be released in the US and which came in below most estimates. After the effect of the

figures had faded the dollar recovered and closed up on the day at DM1.523, against DM1.517 on Monday. But traders said it slipped again in late deals in spite of holding firm against the yen and Canadian dollar.

Mr Mark Slater of Merrill Lynch said: "There were no supportive numbers and the market has been looking for a bounce in the dollar rather than the reversal of a downward trend."

Sterling, which had suffered from Mrs Thatcher's recent comments over European unity, rallied against the D-Mark but failed to reflect any growing confidence in the UK currency. It eased to \$1.904 from Monday's \$1.907 close and struggled to hold around DM2.880 after rising from DM2.883. It continued to flounder at the bottom of the EMS band, some 6.02 percentage points below the top placed

Portuguese escudo. However, there was no intervention by Portugal to sell the escudo and narrow the range, as it had done on Monday. Although the stated maximum differential is no more than 6 percentage points, in practice it is 6.13.

● Moscow confirmed that the rouble would become a convertible currency from today, although wrangles continued yesterday over whether the Russian currency rate would be established completely by the market, or some element of fixed rate would remain.

The rate was set at 125.36 roubles to the dollar, compared with a prospective rate of Rb85 last week. In Belgrade, Yugoslavia announced an 85 per cent devaluation of the dinar and redenominated the currency in a package of moves designed to save the war-ravaged economy. In Warsaw, the National Bank of Poland said it would introduce new banknotes and knock four zeros off the zloty.

## £ IN NEW YORK

	June 30	Close	Previous
1 month	1.9040-1.9050	1.9030	1.9040
3 months	1.9040-1.9050	1.9030	1.9040
6 months	1.9040-1.9050	1.9030	1.9040
12 months	1.9040-1.9050	1.9030	1.9040

Forward premiums and discounts apply in the US dollar

## STERLING INDEX

	June 30	Close	Previous
100	100.00	100.00	100.00
100	100.00	100.00	100.00
100	100.00	100.00	100.00
100	100.00	100.00	100.00

## FORWARD RATES AGAINST STERLING

	1 month	3 months	6 months	12 months
US Dollar	1.9040-1.9050	1.9030	1.9040	1.9040
French Franc	1.9040-1.9050	1.9030	1.9040	1.9040
German Mark	1.9040-1.9050	1.9030	1.9040	1.9040
Japanese Yen	1.9040-1.9050	1.9030	1.9040	1.9040

## CURRENCY MOVEMENTS

	June 30	Close	Previous
US Dollar	1.9040-1.9050	1.9030	1.9040
French Franc	1.9040-1.9050	1.9030	1.9040
German Mark	1.9040-1.9050	1.9030	1.9040
Japanese Yen	1.9040-1.9050	1.9030	1.9040

## CURRENCY RATES

	June 30	Close	Previous
US Dollar	1.9040-1.9050	1.9030	1.9040
French Franc	1.9040-1.9050	1.9030	1.9040
German Mark	1.9040-1.9050	1.9030	1.9040
Japanese Yen	1.9040-1.9050	1.9030	1.9040

## OTHER CURRENCIES

	June 30	Close	Previous
US Dollar	1.9040-1.9050	1.9030	1.9040
French Franc	1.9040-1.9050	1.9030	1.9040
German Mark	1.9040-1.9050	1.9030	1.9040
Japanese Yen	1.9040-1.9050	1.9030	1.9040

Fluctuating rates from official market 12:30 to 1:00

## MONEY MARKETS

## Short future gains

SHORT sterling futures were slightly firmer yesterday following the battering they received on the previous day. Meanwhile, the pressure on period rates eased.

The September futures contract opened two basis points higher at 90.09 as dealers decided that Monday's harsh market-down was overdone.

It traded within a five-point range to show some strength towards the close and was finally 3 ticks up at 90.12 with just over 16,000 lots traded. The December contract moved within a three-point range to close two points better at 90.36 with more than 6,700 contracts dealt.

## UK clearing bank base lending rate

10 per cent from May 5, 1992

In the sterling cash market, some of the pressure that had been imposed on period rates by technical factors resulting from the end of the first half of the year disappeared and the key three-month interbank rate ended at 10 1/4 per cent, down 1/4 from Monday's level.

The Bank of England was unable to meet more than half of the day's forecast liquidity shortage until the close. During the day's trading, rates

moved up to around 11 per cent before the Bank was prepared to take out the shortage. The Bank provided three tranches of assistance of £50m, £171m and £218m, making a total of £439m.

An initial shortage forecast of £950m was reflected largely by the take-up of Treasury Bills and maturing assistance, which was expected to drain £107bn from the system.

As most banks had balanced their books for the first half, they were unwilling to sell their bills and the Bank of England initially provided very little assistance - £48m of band 3 bank bills at 9 1/2 per cent and £2m of band 4 bank bills at 9 1/2 per cent.

In the second round, the shortage was revised up to £1bn and the Bank bought £142m of band 1 bank bills at 9 1/2 per cent, £28m of band 3 bank bills at 9 1/2 per cent and £1m of band 4 bank bills at 9 1/2 per cent.

By the afternoon, the shortage was adjusted back down to £850m and assistance of £218m consisted of £168m of band 1 bank bills at 9 1/2 per cent, £10m of band 2 bank bills, also at 9 1/2 per cent, £35m of band 3 bank bills at 9 1/2 per cent and £15m in band 4 bank bills at 9 1/2 per cent.

## FINANCIAL FUTURES AND OPTIONS

## LONDON (LIFEE)

	June 30	Close	Previous
US Dollar	1.9040-1.9050	1.9030	1.9040
French Franc	1.9040-1.9050	1.9030	1.9040
German Mark	1.9040-1.9050	1.9030	1.9040
Japanese Yen	1.9040-1.9050	1.9030	1.9040

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Japanese Yen	1.9040-1.9050	1.9030	1.9040

## LONDON (LIFEE)

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4:00 pm prices June 30

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

High	Low	Open	Close	Settle	Vol.	Hi/Low	Open	Close	Settle	Vol.	Hi/Low	Open	Close	Settle	Vol.	Hi/Low	Open	Close	Settle	Vol.
100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

Continued on next page



## 4:00 pm prices June 30

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## 4:00 pm prices June 30

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